

Jefferson County Industrial Development Agency

800 Starbuck Avenue, Suite 800
Watertown, New York 13601
Telephone 315-782-5865 / 800-553-4111
Fax 315-782-7915
www.jcida.com

TO: **JCIDA Loan Review Committee**
David Converse, Chair
Robert E. Aliasso, Jr.
Charles Capone
John Condino

FROM: Marshall Weir, CEO

DATE: February 17, 2026

SUBJECT: **JCIDA Loan Review Committee Meeting**

A JCIDA Loan Review Committee meeting has been scheduled for **Wednesday, February 25, 2026 at 8:15 a.m.** in the board room, 800 Starbuck Avenue, Watertown, NY.

The live stream link is available at www.jcida.com.

Zoom:

<https://us02web.zoom.us/j/84355250468?pwd=R0t4VjRPdGJBZDJrL2JQYVVVjKytDdz09>

Meeting ID: 843 5525 0468

Passcode: 011440

1-929-205-6099 US (New York)

Please confirm your attendance with Peggy Sampson pssampson@jcida.com at your earliest convenience.

Thank you.

pss

C: Jay Matteson
Dorena Kimball
Robin Stephenson
Hon. William Johnson
Paul Warneck
W. Edward Walldroff
Lisa L'Huillier
Dr. Gregory A. Gardner
Rob Aiken
Dr. Dawn M. Robinson
Justin Miller, Esq.
Media

JCIDA LOAN REVIEW COMMITTEE
Wednesday, February 25, 2026
8:15 a.m.

AGENDA

- I. Call to Order**
- II. Pledge of Allegiance**
- III. Loans –**
 - 1. Three Mile Bay Ventures, LLC – KC Bennett to attend**
 - 2. The Treehouse Hourly Child Care, LLC**
 - 3. Colleen’s Cherry Tree Inn, LLC (CCTI)**
- IV. Other/Unfinished business**
 - 1. AES Black River Solar, LLC (Sapphire Solar) – Neil Habig to attend**
 - 2. PILOT Application – Watertown Industrial Center LDC**
 - 3. CWT Farms International Inc.**
- V. Adjournment**

**Jefferson County Industrial Development Agency
Loan Review Committee**

Date: 02/25/26
Borrower: The Treehouse Hourly Child Care, LLC
Owner: Amanda Burt
Amount: \$ 60,000
Terms: 15 year amortization with balloon payment at 1 year, 12 months interest only. Rate 6% fixed.
Project: Bridge Loan for operations until state reimbursement rate increase is approved.
Personnel: 48 Existing
Sources and Uses:

Sources and Uses of Funds			
Sources	Amount	Uses	Amount
Watertown Savings Bank	\$ 100,000	Working Capital - Existing and Projected Receivables	\$ 337,000
WLDC	\$ 60,000		
JCIDA	\$ 60,000		
NCA	\$ 60,000		
Owner Cash/Equity	\$ 57,000		
Total	\$ 337,000	Total	\$ 337,000

Financial Statements:

	2024	2025	Projected 2026	Projected 2027	Projected 2,028
Revenue	2,216,519	1,806,865	2,787,447	2,938,728	2,938,728
Expense	2,225,772	2,039,373	2,627,467	2,667,258	2,667,258
	-9,253	-232,508	159,980	271,470	271,470

Collateral: 4th position co-proportional on all real estate LOCATED AT 1833 State Street and 1635 Ohio Street
 4th position co-proportional on all business assets
 4th position co-proportional on assignment of rents and leases

Recommendation: Childcare is a critical component of economic development. Forces beyond the owners control created a pivot in operation and revenue stream. State reimbursement is an arduous process to obtain for any Healthcare sector. The bridge loan is trying to assist the owner through the process.

Concern regarding other indebtedness already possessed by the owner will provide a challenge in the re-payment structure of the loan. This is a HIGH risk loan based on state reimbursement timing and overall operations that will pose a financial strain on the Treehouse Child Care Center.

JEFFERSON COUNTY INDUSTRIAL DEVELOPMENT AGENCY
Resolution Number 03.05.2026.0_

**RESOLUTION FOR AUTHORIZING A
REVOLVING LOAN TO
The Treehouse Hourly Child Care, LLC**

DRAFT

WHEREAS, a request for a Revolving Loan in the amount of Sixty Thousand Dollars (\$60,000) to be used as a bridge loan for operations until state reimbursement rate increase is approved, and

WHEREAS, the Watertown Local Development Corporation (WLDC), the JCIDA, and the North Country Alliance (NCA) are being asked to fund \$180,000 in financing (\$60,000 each). The WLDC will be the lead agency for this participation loan and will collect the application fee; therefore, it is waived, and

WHEREAS, Staff presented the request as follows: RLF for \$60,000 for a 15-year amortization with a balloon payment at 1 year, interest only for 12 months. Rate 6% fixed. There are currently 48 employees. Collateral will consist of a fourth co-proportional position mortgage with the WLDC and NCA subordinate to Watertown Savings Bank (WSB) and WLDC on real estate located at 1833 State Street and 1635 Ohio Street, Watertown, NY, a fourth co-proportional position on all business assets, a fourth co-proportional position on assignment of rents and leases, and a personal guaranty of Amanda L. Burt, and

WHEREAS, on February 25, 2026, the Loan Review Committee of the Jefferson County Industrial Development Agency reviewed the request and recommended approval of the loan and terms to the full Board of Directors, and

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of the Jefferson County Industrial Development Agency that it herein approves the request for a Sixty Thousand Dollar (\$60,000) loan to The Treehouse Hourly Child Care, LLC with all terms and conditions as set forth in this Resolution, and be it further,

RESOLVED, that the Chairman, Vice Chairman, Secretary and/or Chief Executive Officer are authorized and directed to execute any and all documents necessary to carry out the purposes of this Resolution.

This resolution shall take effect immediately.

W. Edward Walldroff, Secretary

Inter-Agency Public Financing Programs

The following is a compilation of public financing program opportunities currently available within Jefferson County.

Please contact the agency listed for each financing program for more information regarding project eligibility and application process

An Application for Financial Assistance is enclosed.

Applicant (Company) Name: The Treehouse Child Care Center
Applicant Address: 1635 Ohio Street, Watertown NY 13601
Phone: 315-786-7285
E-mail: [REDACTED]

Application Date: 01/16/2026

Internal Use Only
Staff Signature and Date of Submission: _____
Revised Date: _____, Revision #: _____
Completed Application Date: _____

Document Date: July 15, 2024

Application for Financial Assistance

Date of Application: 5/27/2025

Applicant (Company) Information:

Applicant Name: The Treehouse Hourly Child Care, LLC

Amount Requested: \$180,000

Applicant Address: 1635 Ohio St

Phone: 315-786-7285 Fax: 315-786-7270

Website: thetreehousesenny.com E-mail: [REDACTED]

Federal ID# or Social Security Number if Sole Proprietor: [REDACTED]

State and Year of Incorporation/Organization: NY - 2014

List of stockholders, members, or partners of Applicant: one member

Individual Completing Application:

Name: Mandy Burt

Title: Owner/CEO

Address: [REDACTED]

Phone: [REDACTED] Fax: 315-786-7270

E-Mail: [REDACTED]

Company Counsel (if applicable):

Name of Attorney: Tenaha Sparacino

Firm Name: Sparacino Law Firm

Address: 19086 US-11, Watertown, NY 13601

Phone: (315) 681-6959 Fax: _____

E-mail: [REDACTED]

Company Acknowledgment and Certification: The contents contained in this Application to the best of my knowledge and belief are true, accurate and complete.

Mandy Burt
 Print Name
CEO
 Title


 Signature
1/15/2026
 Date

Internal Use Only:	
_____ Signature of Agency Representative	_____ Date

Revised Date: _____, Revision #: _____

Document Date: July 15, 2024

Business Plan Narrative

A detailed narrative explaining your business and what you plan to do with the funds and how it will benefit your business as well as covering these additional topics; Physical Location, Management Team and their experience, Market Analysis, Personnel and if there any specific skillsets that are needed if any. (Add additional pages with details)

The funds will be used as working capital based on receivables for services rendered to special education students within Jefferson and Lewis counties. Through a line of credit with the Watertown Savings Bank, we have capital to get us through mid-February. The projected amount of receivables for March and April 2026 is \$180,000, based on a per diem rate offered by the state of \$225.85 per child per day (\$4,065.30 per month). We have 22 special education slots; 17 of the 22 slots are enrolled, and we project to be fully enrolled by the end of February. Payments are made on a monthly basis by the county. We are advocating to the state to increase the proposed rate to \$268/day (\$4,824 per month). Once we have agreed on a rate with the state, it could take a month for that rate to be finalized and sent to the counties. It will take an additional month to bill the counties and receive the funding. We are already owed over \$89,000 based on the current proposed rate for services rendered since October. We just need the working capital to hold us over until we begin to receive the funding from the county. These funds will allow our program to continue to provide much needed day care and special education services to our community.

Employment Plan (Schedule Included)

Information regarding the types, number and wage levels of current and anticipated positions must be provided for new and existing businesses.

Project Costs and Financing Sources

Provide details on total project costs and sources of financing. All costs associated with the project should be supported by third party quotations, purchase offers, appraisals, contractors estimates or similar documentation as appropriate. Explain how each component of the project will be financed, including the use of a loan through these programs. Indicate the order of lien preference and all sources of financing (include participants, amounts, percent of total, interest rate, and term). IN ALL CASES, where other lenders are proposed in the capital structure of the project, attach commitments from banks or other lending institutions. Where funding from these programs are the only lending source, provide documented evidence of the unavailability of other funding.

Example:

Sources		Uses	
Bank	\$ 60,000	Leasehold Buildout	\$ 30,000
WLDC	30,000	Equipment	60,000
Equity (Minimum of 10%)	<u>10,000</u>	Working Capital	<u>10,000</u>
Total:	<u>\$100,000</u>	Total:	<u>\$100,000</u>

Sources		Uses	
Bank	\$100,000	Working Capital Jan/Feb	
WLDC	\$180,000	Working capital Feb/March	
JCIDA			
DANC			
NCA			
Equity (Minimum of 10%)	\$57,000	Working capital	
Total:	<u>\$337,000</u>	Total	

Revised Date: _____, Revision #: _____

Document Date: July 15, 2024

Profit and Loss Statements/Balance Sheets

For existing businesses, provide profit and loss statements and balance sheets for the last three (3) fiscal years. Statements must include or be accompanied by separate expense schedules for Cost of Goods Sold, Selling and General Administrative Expenses, including depreciation, salaries, and dividends. **If the most recent available statements are more than ninety (90) days old, interim statements must be provided. Where the request represents a refinancing, or where the business exhibits a degree of financial distress, an aging of accounts payable and receivable must be provided.** Provide business income tax returns for the last three (3) years.

Projected Profit and Loss Statements

Provide projected profit and loss statements for three (3) years. Statement must include projected interest payments and depreciation expenses. Describe assumptions on which projections were based. The projections should be supported by and be relevant to the narrative. *Note: Different programs require projections for different numbers of years into the future. It is important to consult program representatives before investing in the development of financial projections.*

Security Collateral

List any additional collateral (such as land, buildings, machinery, equipment) available for security. Indicate cost, net book value (cost less depreciation), an estimate of present market value and present loan balance. **For each item of collateral listed, provide a description of all associated liens thereon.**

State Environmental Quality Review (SEQR)

Does the project require site plan approval by the appropriate planning board or department? Yes ___ No X

If YES, please describe the status of any approvals or pending approvals: (please also include any site plans)

Has another entity been designated lead agent under the State Environmental Quality Review Act (SEQRA)? Yes ___ No X

- If YES, please name the lead agency and describe the current status and timeline for completion:
- If NO, please complete the attached SEQR Short Form and include it with your loan application.

If your project is exempt from SEQR, please indicate the reason. (click on this link https://extapps.dec.ny.gov/docs/permits_ej_operations_pdf/part617seqr.pdf and scroll to page 11 to see Type II actions)

Revised Date: _____, Revision #: _____

Document Date: July 15, 2024

Schedule B

Bankruptcy, Litigation and Felony History

Describe any bankruptcy history, litigation history having a material effect on the business solvency, or convicted felony activity associated with the owners, management, or officers of the business.

- | | YES | NO |
|---|-------|------------|
| 1. Are any of the officers, owners, or management of the business presently under indictment, on parole, or probation? If yes, describe below: | _____ | X
_____ |
| _____ | | |
| _____ | | |
| _____ | | |
| 2. Have any of the owners, officers, or management of the business ever been charged with or arrested for any criminal offense other than a minor traffic infraction? If yes, describe below. | _____ | X
_____ |
| _____ | | |
| _____ | | |
| _____ | | |
| 3. Have any of the owners, officers, or management of the business ever been convicted of any criminal offense, other than a minor traffic infraction? If yes, describe below. | _____ | X
_____ |
| _____ | | |
| _____ | | |
| _____ | | |
| 4. Has the business, its present owners, officers, or management ever been the subject of bankruptcy proceedings? If yes, describe below. | _____ | X
_____ |
| _____ | | |
| _____ | | |
| _____ | | |

Mandy Burt, CEO

Signature



Printed Name and Title

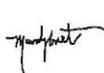
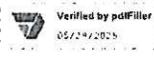
1/15/2026

Date

Schedule C

Confirmation Documentation:

The applicant understands and agrees that if the Project receives assistance from the Agency/Corporation---either tax incentives or loans---the applicant agrees to provide the Agency/Corporation, if requested, with a copy of their 'Annual Report' , their 'Annual Audit Report', their corporate or personal tax returns and/or their New York State Form 'NYS-45' (Quarterly Combined Withholding, Wage Reporting and Unemployment Insurance Return), as appropriate, throughout the period that benefits are provided the company. These reporting requirements---specifically identified in Closing Documents, Loan Documents or other project specific agreements---may be used by the Agency/Corporation to assist us in verifying that commitments made as part of this application--- regarding stated goals for employment or capital investment in the project---are being achieved.

Signature of Applicant

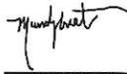
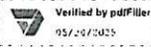
1/15/2026

Date

Background Checks

All applicants may be subject to background checks.

In the interest of insuring that 'public' benefits provided to any applicant for either tax incentives, loans or a combination of both is being provided to an individual or company of good reputation, the Agency reserves the right, and the applicant hereby acknowledges the Agency's right, to conduct a thorough background check using whatever methods the Agency deems appropriate.

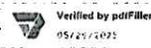
Signature of Applicant

1/15/2026

Date

Photo Release

The Applicant and Owners shall cooperate with the Agency to help raise positive awareness of the Agency's programs and its impacts on the applicant through means including displaying program emblems/signs, tagging the Agency on social media posts related to the project, and providing reasonable assistance to other marketing efforts by the Agency.

Signature of Applicant

1/15/2026

Date

Short Environmental Assessment Form Part 1 - Project Information

INSTRUCTIONS FOR COMPLETING

Part 1 - Project Information. The applicant or project sponsor is responsible for the completion of Part 1. Responses become part of the application for approval or funding, are subject to public review, and may be subject to further verification. Complete Part 1 based on information currently available. If additional research or investigation would be needed to fully respond to any item, please answer as thoroughly as possible based on current information.

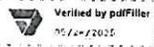
Complete all items in Part 1. You may also provide any additional information which you believe will be needed by or useful to the lead agency; attach additional pages as necessary to supplement any item.

Part 1 - Project and Sponsor Information				
The Treehouse Child Care Center - Working Capital Loan				
Name of Action or Project:				
Project Location (describe, and attach a location map): 1635 Ohio St. Watertown, NY				
Brief Description of Proposed Action: The Treehouse is seeking working capital in the amount of \$180,000 until payments begin being made my Jefferson County Community Services for special education services. Receivables are approximately \$90,000/month under the current proposed rates.				
Name of Applicant or Sponsor: The Treehouse Hourly Child Care, LLC		Telephone: 315-786-7285	E-Mail: mandy@thetreehousesny.com	
Address: 1635 Ohio St				
City/PO: Watertown	State: NY	Zip Code: 13601		
1. Does the proposed action only involve the legislative adoption of a plan, local law, ordinance, administrative rule, or regulation? If Yes, attach a narrative description of the intent of the proposed action and the environmental resources that may be affected in the municipality and proceed to Part 2. If no, continue to question 2.			NO <input checked="" type="checkbox"/>	YES <input type="checkbox"/>
2. Does the proposed action require a permit, approval or funding from any other governmental Agency? If Yes, list agency(s) name and permit or approval:			NO <input checked="" type="checkbox"/>	YES <input type="checkbox"/>
3.a. Total acreage of the site of the proposed action? _____ acres				
b. Total acreage to be physically disturbed? _____ acres				
c. Total acreage (project site and any contiguous properties) owned or controlled by the applicant or project sponsor? _____ acres				
4. Check all land uses that occur on, adjoining and near the proposed action.				
<input type="checkbox"/> Urban <input checked="" type="checkbox"/> Rural (non-agriculture) <input type="checkbox"/> Industrial <input type="checkbox"/> Commercial <input checked="" type="checkbox"/> Residential (suburban) <input checked="" type="checkbox"/> Forest <input checked="" type="checkbox"/> Agriculture <input checked="" type="checkbox"/> Aquatic <input checked="" type="checkbox"/> Other (specify): _____ <input checked="" type="checkbox"/> Parkland				

<p>5. Is the proposed action, Building use as a child day care center falls under commercial zoning a. A permitted use under the zoning regulations? b. Consistent with the adopted comprehensive plan?</p>	<p>NO <input type="checkbox"/> <input type="checkbox"/></p>	<p>YES <input type="checkbox"/> <input type="checkbox"/></p>	<p>N/A <input type="checkbox"/> <input type="checkbox"/></p>
<p>6. Is the proposed action consistent with the predominant character of the existing built or natural landscape?</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>7. Is the site of the proposed action located in, or does it adjoin, a state listed Critical Environmental Area? If Yes, identify: _____ I don't know</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>8. a. Will the proposed action result in a substantial increase in traffic above present levels? b. Are public transportation service(s) available at or near the site of the proposed action? c. Are any pedestrian accommodations or bicycle routes available on or near site of the proposed action?</p>	<p>NO <input checked="" type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/></p>	<p>YES <input type="checkbox"/> <input checked="" type="checkbox"/> <input checked="" type="checkbox"/></p>	
<p>9. Does the proposed action meet or exceed the state energy code requirements? If the proposed action will exceed requirements, describe design features and technologies: _____ I don't know</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>10. Will the proposed action connect to an existing public/private water supply? If No, describe method for providing potable water: _____</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>11. Will the proposed action connect to existing wastewater utilities? If No, describe method for providing wastewater treatment: _____</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>12. a. Does the site contain a structure that is listed on either the State or National Register of Historic Places? b. Is the proposed action located in an archeological sensitive area?</p>	<p>NO <input type="checkbox"/> <input type="checkbox"/></p>	<p>YES <input type="checkbox"/> <input type="checkbox"/></p>	
<p>13. a. Does any portion of the site of the proposed action, or lands adjoining the proposed action, contain wetlands or other waterbodies regulated by a federal, state or local agency? b. Would the proposed action physically alter, or encroach into, any existing wetland or waterbody? If Yes, identify the wetland or waterbody and extent of alterations in square feet or acres: _____</p>	<p>NO <input type="checkbox"/> <input checked="" type="checkbox"/></p>	<p>YES <input type="checkbox"/> <input type="checkbox"/></p>	
<p>14. Identify the typical habitat types that occur on, or are likely to be found on the project site. Check all that apply: <input type="checkbox"/> Shoreline <input type="checkbox"/> Forest <input type="checkbox"/> Agricultural/grasslands <input type="checkbox"/> Early mid-successional <input type="checkbox"/> Wetland <input type="checkbox"/> Urban <input type="checkbox"/> Suburban</p>			
<p>15. Does the site of the proposed action contain any species of animal, or associated habitats, listed by the State or Federal government as threatened or endangered? I don't know</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>16. Is the project site located in the 100 year flood plain? I don't know</p>	<p>NO <input type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	
<p>17. Will the proposed action create storm water discharge, either from point or non-point sources? If Yes, a. Will storm water discharges flow to adjacent properties? <input type="checkbox"/> NO <input type="checkbox"/> YES b. Will storm water discharges be directed to established conveyance systems (runoff and storm drains)? If Yes, briefly describe: <input type="checkbox"/> NO <input type="checkbox"/> YES _____ _____</p>	<p>NO <input checked="" type="checkbox"/></p>	<p>YES <input type="checkbox"/></p>	

<p>18. Does the proposed action include construction or other activities that result in the impoundment of water or other liquids (e.g. retention pond, waste lagoon, dam)? If Yes, explain purpose and size: _____ _____ _____</p>	<p>NO</p> <p><input checked="" type="checkbox"/></p>	<p>YES</p> <p><input type="checkbox"/></p>
<p>19. Has the site of the proposed action or an adjoining property been the location of an active or closed solid waste management facility? If Yes, describe: _____ _____ _____</p>	<p>NO</p> <p><input checked="" type="checkbox"/></p>	<p>YES</p> <p><input type="checkbox"/></p>
<p>20. Has the site of the proposed action or an adjoining property been the subject of remediation (ongoing or completed) for hazardous waste? If Yes, describe: _____ _____ _____</p>	<p>NO</p> <p><input type="checkbox"/></p>	<p>YES</p> <p><input type="checkbox"/></p>

I AFFIRM THAT THE INFORMATION PROVIDED ABOVE IS TRUE AND ACCURATE TO THE BEST OF MY KNOWLEDGE

Applicant/sponsor name: Mandy Burt  Date: 01/16/2026

Signature: *Mandy Burt*

**Jefferson County Industrial Development Agency
Loan Review Committee**

Date: 02/25/26
Borrower: Colleen's Cherry Tree Inn, LLC
Owner: Colleen Bellinger
Amount: \$ 18,734
Terms: 10 year loan, 5% interest, started 12/01/22 \$23,626.53

Financial Statements:

	2024	2025	Projected 2026	Projected 2027	Projected 2,028
Revenue	104,005				
Expense	168,602				
	-64,597	0	0	0	0

Recommendation:

The owner has reached out asking for hardship concessions due to a recent loss of employment with her personal job. Colleen is requesting a payment reduction, deferred payment, or other assistance regarding the payback of the micro loan. Currently, the loan is behind 5 months with late fees of \$75.20 due.

During 2025, the loan was not consistently being paid (see attached) when she was employed. The loan monthly payment is \$250.60. Propose a payment of late fees due and going forward interest only payments until July 1, 2026.

COLLEENS CHERRY TREE INN MICRO LOAN JCIDA
 120 MONTHS @ 5%

6/1/2025 LOAN BALANCE						19,517.91
Payment	Check				Principal	
Date	Number	Amount	Principal	Interest	Balance	
6/9/2025	1452	422.00	337.96	84.04	19,179.95	May Int
8/6/2025	1664	500.00	340.17	159.83	18,839.78	June July Int
10/27/2025	2571	265.00	105.39	159.61	18,734.39	Aug Sept Int

Dorena Kimball

From: Colleen Bellinger [REDACTED]
Sent: Friday, February 13, 2026 11:43 PM
To: Dorena Kimball
Subject: Re: Hardship

You don't often get email from cbellinger31@gmail.com. [Learn why this is important](#)

Sent from my iPad

On Feb 13, 2026, at 11:28 PM, Colleen Bellinger <[REDACTED]> wrote:
SUBJECT: Colleen's Cherry Tree Inn (CCTI LLC)

I hope this message finds you well. I am writing to formally request financial assistance due to a recent and unexpected loss of employment.

Unfortunately, my position was terminated and I am currently in the process of seeking new employment. This sudden change has significantly impacted my ability to meet my financial obligations at this time.

I am respectfully requesting consideration for temporary payment reduction, deferred payments, hardship assistance, extension, etc. Any support or flexibility you may be able to provide during this period would be greatly appreciated.

I am committed to resolving this matter responsibly and will keep you updated regarding my employment status. Please let me know if you require any documentation or additional information to support my request.

Thank you very much for your time, understanding, and consideration.

**Sincerely,
Colleen Bellinger**

**Sent from my iPhone
Sent from my iPhone**

Jefferson County Industrial Development Agency

Project Summary

12/30/2025

Project Watertown Industrial Center LDC	NAICS-			School	Watertown
Location 800 Starbuck Ave. Watertown, NY 13601	Project Acres	Buildings		Project Type	PILOT Extension
Tax Parcel --4-09-102.004	36.31 Acres			City	Watertown
Current Taxes --\$39,772					
PILOT Renewal					
Total Project Costs	<u>994,049</u>			Jobs	
Land				Retained	3
Infrastructure				Added	
Capital Projects 2025	500,111			Total	<u>3</u>
Local Expenditures				Next Five Year:	0
WIC Salaries & Benefits	152,236 (2025 Audit)			Construction Jr	0
WIC Other Local Expenses	341,702 (2025 Audit)			Current Assessment	1,025,985
Exemption				Full Assessment	1,374,000
Eng/Arch Fees				Jobs	
Finance Charges				Agency Fee	
Legal Fees				App Fee Paid	
Soft Costs					
Contingency					
Total	<u>994,049</u>	<u>0</u>	<u>0%</u>		

Sales Tax Exemption-

Total Material	
4% County Tax	0
4% NYS Tax	0
Total Sales Tax Savings	<u>0</u>

Town of	2025
	Tax Rates
County	7.32
City	10.27
WCSD	<u>11.30</u>
	<u>17.59</u>

Mortgage Recording Tax

Est Mortgage Amount	
MRT Savings	0

	Full Tax	PILOT Payment
Year 1	24,169	18,047
Year 2	24,169	18,047
Year 3	24,169	18,047
Year 4	24,169	18,047
Year 5	24,169	18,047
Year 6	24,169	18,047
Year 7	24,169	18,047
Year 8	24,169	18,047
Year 9	24,169	18,047
Year 10	24,169	18,047
	<u>241,687</u>	<u>180,471</u>

All calculations based on 2025 Assessments and Tax Rates.
 165 WIC tenant Jobs; Est Avg Salaries of \$\$50,000. per year
 Capital Projects 2025 \$500111.00

JCIDA Fee Calculation

Project- With PILOT	
First 10 m@1.5%	
Second 20Mil @ .005%	
Balance @ .0025%	
Total Fee	<u>0</u>

Jefferson County Industrial Development Agency

MRB Cost Benefit Calculator

Date: January 5, 2026
 Project Title: WIC PILOT RENEWAL
 Project Location: WATERTOWN, NY 13601



Economic Impacts

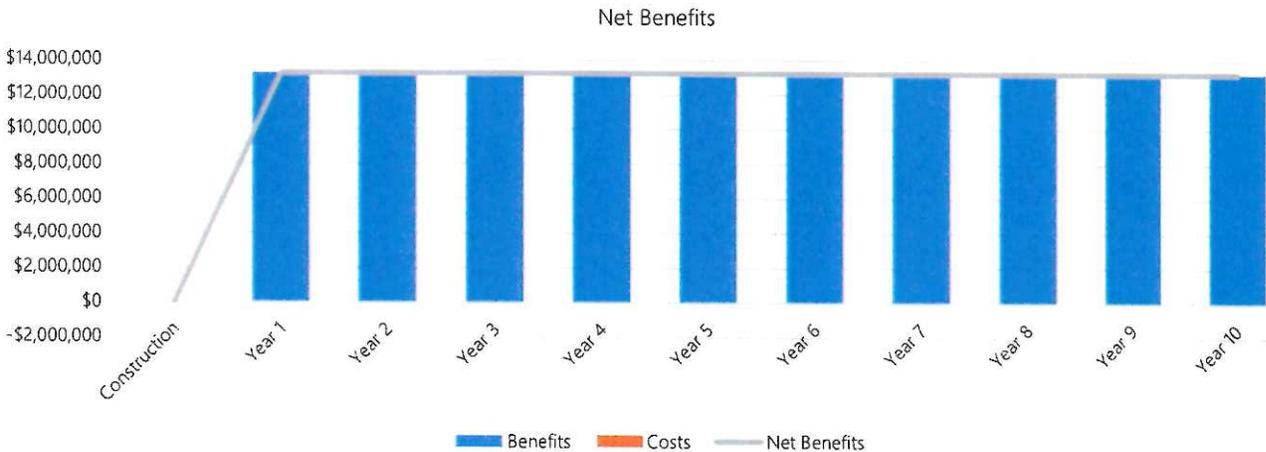
Summary of Economic Impacts over the Life of the PILOT

Project Total Investment
 \$994,049

Temporary (Construction)			
	Direct	Indirect	Total
Jobs	0	0	0
Earnings	\$0	\$0	\$0
Local Spend	\$0	\$0	\$0

Ongoing (Operations)			
Aggregate over life of the PILOT			
	Direct	Indirect	Total
Jobs	168	121	289
Earnings	\$84,000,000	\$40,950,000	\$124,950,000

Figure 1

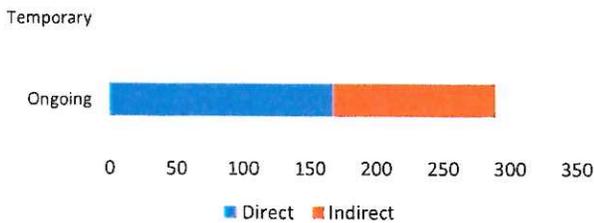


Net Benefits chart will always display construction through year 10, irrespective of the length of the PILOT.

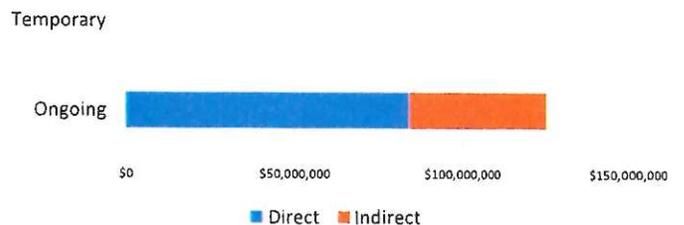
Figure 2

Figure 3

Total Jobs



Total Earnings



Fiscal Impacts



Cost-Benefit Analysis Tool powered by MRB Group

Estimated Costs of Exemptions

	Nominal Value	Discounted Value*
Property Tax Exemption	\$61,220	\$54,991
Sales Tax Exemption	\$0	\$0
Local Sales Tax Exemption	\$0	\$0
State Sales Tax Exemption	\$0	\$0
Mortgage Recording Tax Exemption	\$0	\$0
Local Mortgage Recording Tax Exemption	\$0	\$0
State Mortgage Recording Tax Exemption	\$0	\$0
Total Costs	\$61,220	\$54,991

State and Local Benefits

	Nominal Value	Discounted Value*
Local Benefits	\$125,763,430	\$112,968,070
To Private Individuals	\$124,950,000	\$112,237,400
Temporary Payroll	\$0	\$0
Ongoing Payroll	\$124,950,000	\$112,237,400
Other Payments to Private Individuals	\$0	\$0
To the Public	\$813,430	\$730,670
Increase in Property Tax Revenue	(\$61,220)	(\$54,991)
Temporary Jobs - Sales Tax Revenue	\$0	\$0
Ongoing Jobs - Sales Tax Revenue	\$874,650	\$785,662
Other Local Municipal Revenue	\$0	\$0
State Benefits	\$6,497,400	\$5,836,345
To the Public	\$6,497,400	\$5,836,345
Temporary Income Tax Revenue	\$0	\$0
Ongoing Income Tax Revenue	\$5,622,750	\$5,050,683
Temporary Jobs - Sales Tax Revenue	\$0	\$0
Ongoing Jobs - Sales Tax Revenue	\$874,650	\$785,662
Total Benefits to State & Region	\$132,260,830	\$118,804,415

Benefit to Cost Ratio

	Benefit*	Cost*	Ratio
Local	\$112,968,070	\$54,991	2054:1
State	\$5,836,345	\$0	:1
Grand Total	\$118,804,415	\$54,991	2160:1

*Discounted at 2%

Additional Comments from IDA

This is a good project.

Does the IDA believe that the project can be accomplished in a timely fashion? Yes

KENDALL, HARRIENGER & BURROWS

Attorneys-at-Law

120 Washington Street, Suite 500A
Watertown, NY 13601
Phone: 315-753-8080
Fax: 315-753-8090

*Service of Papers by Email
or Fax is Not Authorized*

December 23, 2025

Jefferson County Industrial Development Agency

ATTN: CEO F. Marshall Weir

800 Starbuck Avenue, Suite 800

Watertown, New York 13601

DEC 23 2025

Dear Marshall,

My office serves as counsel to the Watertown Industrial Center Local Development Corporation ("WICLDC"). Recently, you and Attorney Miller were kind enough to meet with me in order to discuss a continuing relationship between my client and the Jefferson County Industrial Development Agency ("JCIDA"). During that meeting, I agreed to submit an application to your office on behalf of my client, seeking a ten (10) year extension of the existing PILOT and Lease Agreements. That application is included herewith, along with supplemental exhibits.

As previously discussed, my client is hopeful that JCIDA would be amenable to a waiver of the fee associated with the submission of the aforementioned application. As you know, WICLDC was created in order to relieve and reduce unemployment in the Watertown/Jefferson County community. WICLDC operates with extremely limited resources while still sourcing ninety percent (90%) of goods and services locally, serving as a business incubator which fosters the success of WICLDC tenants, and currently accounts for 165 jobs in our community. I respectfully request that your Board kindly consider generously granting a waiver of the application fee.

Please do not hesitate to contact my office with any questions. I am happy to be of service and would gladly provide any additional information needed. Thank you.

Very truly yours,

KENDALL, HARRIENGER & BURROWS



Kathryn J. Harrienger

Megan S. Kendall

Kathryn J. Harrienger

James A. Burrows

Application to
Jefferson County Industrial
Development Agency (JCIDA)

- Tax Exempt Bond Financing**
- Taxable Bond Financing**
- Lease Leaseback Transaction**

Please contact the agency for more information
regarding project eligibility and application process.

Applicant (Company) Name:

Watertown Industrial Center Local Development Corporation

Applicant Address:

800 Starbuck Ave. Suite 804, Watertown, New York 13601

Phone:

(315) 782-9277

E-mail:

bsoluri@wicldc.com

Application Date: December ____, 2025

Internal Use Only

Staff Signature and Date of Submission: _____

Completed Application Date: _____ **Staff Initial** _____

Revised Date: _____, **Revision #:** _____

Document Date: 1/9/25

Fee Schedule

Updated as of the date of the document

Taxable and Tax Exempt Industrial Development Revenue Bonds

Application Fee:	A non-refundable fee of \$5,000.00 is payable to the JCIDA at the time the application is submitted. This fee will be credited towards the total fee at closing.
Fee:	First \$10 million – 1.5% of the principal amount of the bond series. \$10 million - \$20 million – 1% of the bond series. Any amount over \$20 million – 0.5% of the bond series. Annual Fee - \$1,500.00
Point of Contact:	Marshall Weir – CEO JCIDA +1 (315) 782-5865

Lease Leaseback Transactions

Application Fee:	A non-refundable fee of \$5,000.00 is payable to the JCIDA at the time the application is submitted. This fee will be credited towards the total fee at closing.
Fee:	With a PILOT: First \$10 million – 1.5% Second \$10-\$20 million - 0.5% Any amount over \$20 million - 0.25% No PILOT – 25% of the abatement value Annual Fee - \$1,500.00 Application for Re-Assignment of benefits to new ownership - \$2,000.00
Point of Contact:	Marshall Weir - CEO JCIDA +1 (315) 782-5865

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

**HOLD HARMLESS AGREEMENT AND APPLICATION DISCLAIMER
CERTIFICATION PURSUANT TO NEW YORK STATE
FREEDOM OF INFORMATION LAW ("FOIL")**

Through submission of this Application for Financial Assistance (this "Application"), the Company acknowledges that the Agency, as a public benefit corporation, is subject to the New York State Freedom of Information Law ("FOIL") and Open Meetings Law ("OML"), as codified pursuant to the Public Officers Law ("POL") of the State of New York (the "State"). Accordingly, unless portions hereof are otherwise protected in accordance with this Certification, this Application, including all Company-specific information contained herein, is subject to public disclosure in accordance with applicable provisions of the POL, Article 18-A of the General Municipal Law ("GML") and the Public Authorities Accountability Act of 2005, as codified within the Public Authorities Law ("PAL") of the State. **Specifically, this Application may be disclosed by the Agency to any member of the public pursuant to a properly submitted request under FOIL and the Agency is further required to affirmatively disclose certain provisions contained herein pursuant to the GML and PAL, including the identification of the Company, general project description, location proposed capital investment and job estimates.**

Notwithstanding the foregoing, the Company, pursuant to this Certification, may formally request that the Agency consider certain information contained within this Application and other applicable supporting materials proprietary information and "trade secrets", as defined within POL Section 87(2)(d). To the extent that any such information should qualify as trade secrets, the Company hereby requests that the Agency redact same in the event that formal disclosure is requested by any party pursuant to FOIL. Application Sections or information requested by Company for Redaction*:

(* - Please indicate specific sections within Application that the Company seeks to qualify as "trade secrets". Additional correspondence or supporting information may be attached hereto. Please also note that notwithstanding the Company's request, the Agency shall make an independent determination of the extent to which any information contained herein may be considered as such)

In the event that the Agency is served with or receives any subpoena, request for production, discovery request, or information request in any forum that calls for the disclosure of the Application, in entirety, specifically including but not limited to any demand or request for production or review of Company-designated trade secrets, the Agency agrees to notify the Company as promptly as is reasonably possible, and to utilize its best efforts to: oppose or decline any such request; preserve the confidentiality and non-disclosure of such requested confidential material; and maintain such information and prevent inadvertent disclosure in responding to any such discovery or information request. The Company understands and agrees that all reasonable costs, including attorney's fees, associated with any such formal undertaking by the Agency to protect the trade secrets from disclosure shall be reimbursed by the Company to the Agency.

Revised Date: _____, Revision #: _____

Section I: Applicant Information

Please answer all questions. Use "None" or "Not Applicable" where necessary.

A) Applicant Information-company receiving benefit:

Applicant Name: Watertown Industrial Center Local Development Corporation
 Applicant Address: 800 Starbuck Ave. Suite 804, Watertown, New York 13601
 Phone: (315) 782-9277 Fax: (315) 405-4728
 Website: http://wicldc.com/ E-mail: _____
 Federal ID#: [REDACTED] NAICS: 531312
 Will a Real Estate Holding Company be utilized to own the Project property/facility? Yes or No
 What is the name of the Real Estate Holding Company: N/A
 Federal ID#: N/A
 State and Year of Incorporation/Organization: N/A
 List of stockholders, members, or partners of Real Estate Holding Company: N/A

Renewable Energy Projects: Attach ownership chart and indicate companies that will eventually own and operate project N/A

B) Individual Completing Application:

Name: Kathryn J. Harrienger, Esq.
 Title: Attorney
 Address: 120 Washington Street, Suite 500A, Watertown, New York 13601
 Phone: (315) 753-8080 Fax: (315) 753-8090
 E-Mail: [REDACTED]

C) Company Contact (if different from Section B above):

Name: Billy Soluri
 Title: Director of Site Facilities
 Address: 800 Starbuck Ave. Suite 804, Watertown, New York 13601
 Phone: (315) 767-1235 Fax: (315) 405-4728
 E-Mail: bsoluri@wicldc.com

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

D) Company Counsel:Name of Attorney: Kathryn J. Harrienger, Esq.Firm Name: Kendall, Harrienger & BurrowsAddress: 120 Washington Street, Suite 500A, Watertown, New York 13601Phone: (315) 753-8080Fax: (315) 753-8090E-mail: [REDACTED]**E) Identify the assistance being requested of the Agency (select all that apply):**

1. Exemption from Sales Tax Yes or No
2. Exemption from Mortgage Tax Yes or No
3. Exemption from Real Property Tax Yes or No
4. Tax Exempt Financing * Yes or No

* (typically for not-for-profits and qualified small manufacturers)

F) Applicant Business Information (check appropriate category):

- Corporation Partnership
- Public Corporation Joint Venture
- Sole Proprietorship Limited Liability Company

Other (please specify) Not-for-Profit CorporationYear Established: 1994State in which Organization is established: New York**G) List all applicant stockholders, members or partners with % of ownership greater than 5% (including all parent entities) [INCLUDE CHART]**

NOTE: All applicants must include a current ownership chart reflecting equity ownership. Applications will not be accepted or deemed complete without this information.

The Agency's acceptance of this application will be specific to the existing equity ownership of the applicant and the Agency's ultimate approval is likewise specific to the applicant equity ownership (the taxpayer beneficiaries of the Agency's financial assistance). The Agency's approval of any proposed project shall be specific to the equity ownership of the Company at the time of application to the Agency. The Agency's approval of any financial assistance, including real property tax exemptions, is non-transferrable and may not be assigned or assumed without the Agency's prior written consent. Any transfer in excess of fifty percent (50%) of the equity voting interests of the Company (including all

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

parent companies of the Company through and including the ultimate taxpayer(s) owning or controlling the Company), other than to a Related Person of the Company, shall be deemed an assignment and require the prior written consent of the Agency. Any proposed assignment shall require the prior written consent of the Agency upon written application no less than 45 days prior to a regularly scheduled meeting of the Agency.

<u>Name</u>	<u>% of ownership</u>
N/A	N/A
_____	_____
_____	_____

H) Applicant Business Description:

Describe in detail company background, products, customers, goods and services. Description is critical in determining eligibility: WICLDC was created in order to relieve and reduce unemployment in the Watertown/Jefferson County community.

WICLDC was further created to promote and provide for additional and maximum employment, to better and maintain job opportunities, to instruct or train individuals to improve or develop their capabilities for jobs, and to encourage the development of (and retention of) industry and commercial enterprise in the area.

Estimated % of sales within Jefferson County: 90%

Estimated % of sales outside Jefferson County, but within New York State: 10%

Estimated % of sales outside New York State but within the U.S.: N/A

Estimated % of sales outside the U.S.: N/A

(*Percentage to equal 100%)

I) What percentage of your total annual supplies, raw materials and vendor services are purchased from firms in Jefferson County. Include list of vendors, raw material suppliers and percentages for each. Provide supporting documentation including estimated percentage of local purchases.

WICLDC sources 90% of goods and services locally. WICLDC intends to continue the use of local vendors.

A two-year vendor ledger is attached herewith.

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

Section II: Project Description & Details

A) Project Location:

List your current operation(s) locations in Jefferson County:
800 Starbuck Avenue, Watertown, New York 13601

List your current operation(s) locations in New York State:
800 Starbuck Avenue, Watertown, New York 13601

Provide the Property Address of the proposed Project:
800 Starbuck Avenue, Watertown, New York 13601

Will the completion of the Project result in the removal, or reduction of an industrial or manufacturing plant of the Applicant from: one area of New York State to Jefferson County; or within Jefferson County?

Yes or No

If Yes, please provide details _____

Will the completion of the Project result in the abandonment of one or more plants or facilities of the Applicant located within New York State?

Yes or No

If Yes, please provide details _____

Will the Proposed Project cause Applicant's current operations within Jefferson County to be closed or be subjected to reduced activity?

Yes or No

If Yes, please provide details _____

If Yes to any of the above three (3) questions, Applicant must complete Section IV of this Application.

Revised Date: _____, Revision #: _____

Will the completion of the Project result in the abandonment, removal, or reduction of an industrial or manufacturing plant of a closely aligned competitor from one area of New York State or Jefferson County?

Yes or No

If Yes, please provide details _____

SBL Number for Property upon which proposed Project will be located: 4-09-102.004

What are the current real estate taxes on the proposed Project Site? N/A (Tax exempt)

If amount of current taxes is not available, provide assessed value for each:

Land: \$ _____ Buildings(s): \$ _____

** If available please include a copy of current tax bill.

Are Real Property Taxes current? Yes or No. If no, please explain N/A (Tax exempt)

Town/City/Village: Watertown School District: Watertown

Does the Applicant or any related entity currently hold fee title to the Project site? Yes or No

If No, indicate name of present owner of the Project Site: JCIDA

Does Applicant or related entity have an option/contract to purchase the Project site? Yes or No

If yes, please provide a copy of the option/contract.

B) Please provide narrative of project and the purpose of the project (new build, renovations, and/or equipment purchases). Identify specific uses occurring within the project. Describe any and all tenants and any/all end users: (This information is critical in determining project eligibility): _____

Ten (10) year extension by Amendment and Restatement of existing Lease, originally dated 9/21/1995 and continued in 2015 for Applicant to manage the Watertown Industrial Center Local Development Corporation (WICLDC). Conduct a public hearing, seek Agency approval, and secure consent of three (3) taxing jurisdictions to a ten (10) year continuation of the PILOT originally dated 9/21/1995, and continued in 2015.

This continuation of the Lease and PILOT formula will allow continued operation of the WICLDC.

Describe the reasons why the Agency's Financial Assistance is necessary, and the effect the Project will have on the Applicant's business or operations. Focus on competitiveness issues, project shortfalls, etc. Your eligibility determination will be based in part on your answer (attach additional pages if necessary): The Financial Assistance of the JCIDA will allow the Applicant to continue fostering jobs within Jefferson County. There are currently 2 full-time

staff members for WICLDC and a number of temporary staff members that assist WICLDC during the summer months. Additionally, WICLDC is a business incubator which facilitates 17 tenants, accounting for 165 full or part-time jobs.

Revised Date: _____, Revision #: _____

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Is there a strong possibility that the Project would not be undertaken but for the Financial Assistance provided by the Agency?

Yes or No

If yes, please provide details: WICLDC does not receive any direct funding from outside sources, so all revenue received through tenant leases are used to cover current expenses while attempting to reserve a small amount in order to build up a Capital Improvement Reserve fund to assist with projects. If the WICLDC was not provided with the PILOT via the JCIDA, the WICLDC would be in serious jeopardy of collapse. Further, there would be a strong likelihood that WICLDC would lose tenants, and the County would then stand to lose the workforce of those tenants.

If the Project could be undertaken without Financial Assistance provided by the Agency, then provide a statement in the space provided below indicating why the Project should be undertaken by the Agency: N/A

If the Applicant is unable to obtain Financial Assistance for the Project, what will be the impact on the Applicant? In the event this Application submitted by WICLDC is denied, there is a strong possibility that the tenants which currently utilize the space maintained by WICLDC will find alternative locations for their businesses. Alternatively, without the guidance and fostering of WICLDC, those tenant businesses may fail altogether. Either situation could feasibly result in significant job loss.

C) Will Project include leasing any equipment Yes or No

If Yes, please describe: _____

D) Site Characteristics:

Describe the present use of the proposed Project site: Multi-tenant facility offering manufacturing, office, and warehousing space which serves as the foundation for economic development in Jefferson County.

Will the Project meet zoning/land use requirements at the proposed location? Yes or No

If Yes, please provide local zoning reference that applies: City of Watertown City Code

For Renewable Energy Projects – provide acres leased or owned: N/A

Describe the present zoning/land use: Industrial, manufacturing

Revised Date: _____, Revision #: _____

Describe required zoning/land use, if different: N/A

If a change in zoning/land use is required, please provide details/status of any request for change of zoning/land use requirements: N/A

Is the proposed project located on a site where the known or potential presence of contaminants is complicating the development/use of the property? If yes, please explain: N/A

Have site plans been submitted to the appropriate planning board or department?

Yes or No

**** If yes, please provide the Agency with a copy of the related State Environmental Quality Review Act ("SEQR") Environmental Assessment Form that may have been required to be submitted along with the site plan application to the appropriate planning department. Please provide the Agency with the status with respect to any required planning department approval:**

Has the Project received site plan approval from the planning department? Yes or No.

If Yes, please provide the Agency with a copy of the planning department approval along with the related SEQR determination.

E) Has a Phase I Environmental Assessment been prepared, or will one be prepared with respect to the proposed project site? Yes or No **If yes, please provide a copy.**

F) Have any other studies or assessments been undertaken with respect to the proposed project site that indicate the known or suspected presence of contamination that would complicate the site's development?
 Yes or No. **If yes, please provide copies of the study.**

G) Provide any additional information or details: _____

Revised Date: _____, Revision #: _____

H) Select Project Type for all end users at project site (you may check more than one):

**** Please check any and all end users as identified below.**

Industrial	<input checked="" type="checkbox"/>	Back Office	<input type="checkbox"/>
Acquisition of Existing Facility	<input type="checkbox"/>	Retail	<input type="checkbox"/>
Housing	<input type="checkbox"/>	Mixed Use	<input type="checkbox"/>
Equipment Purchase	<input type="checkbox"/>	Facility for Aging	<input type="checkbox"/>
Multi-Tenant	<input type="checkbox"/>	Civic Facility (not for profit)	<input type="checkbox"/>
Commercial	<input checked="" type="checkbox"/>	Other <u>Manufacturing</u>	<input checked="" type="checkbox"/>

**** Will customers personally visit the Project site for either of the following economic activities? If yes with respect to either economic activity indicated below, complete the Retail Questionnaire contained in Section III of the Application.**

Retail Sales: Yes or No

Services: Yes or No

For purposes of this question, the term "retail sales" means (i) sales by a registered vendor under Article 28 of the Tax Law of the State of New York (the "Tax Law") primarily engaged in the retail sale of tangible personal property (as defined in Section 1101(b)(4)(i) of the Tax Law), or (ii) sales of a service to customers who personally visit the Project.

I) Project Information:

Estimated costs in connection with the Project:

***Provide detailed information such as contractor estimates/contracts, etc.**

Renewable Energy Projects use Cost Section on page 12.

- 1. Land and/or Building Acquisition: \$ _____
 _____ acres _____ square feet
- 2. New Building Construction: _____ square feet \$ _____
- 3. New Building Addition(s): _____ square feet \$ _____
- 4. Infrastructure Work \$ _____
- 5. Reconstruction/Renovation: _____ square feet \$ _____
- 6. Manufacturing Equipment: \$ _____
- 7. Non-Manufacturing Equipment (furniture, fixtures, etc.): \$ _____
- 8. Soft Costs: (professional services, etc.): \$ _____
- 9. Other, Specify: Please see attached \$ _____

TOTAL Capital Costs: \$ _____

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

Renewable Energy Project: Project Costs

***Provide detailed information such as contractor estimates/contracts, etc.**

- 1. Project size _____ MWac _____ MWdc
- 2. Solar equipment costs \$ _____
(panels, racking, all solar equipment to inverters)
- 3. Site equipment and FF&E costs \$ _____
(on-production equipment from inverter to interconnection, including site fencing, security and other equipment)
- 4. Site work and land preparation costs \$ _____
(earthwork, roadways, landscaping, and site plan improvements, highway cuts, wetland mitigation and other onsite infrastructure costs)
- 5. All interconnection costs whether direct or indirect expense through utility \$ _____
- 6. All pre-development costs, including planning, engineering, site plan and permitting \$ _____
- 7. Battery storage costs \$ _____
- 8. Battery storage capacity _____ MWac _____ MWdc
- 9. All other soft costs including legal, planning and permitting \$ _____
- 10. Community benefit payments or impact fees \$ _____
- 11. Community adder \$ _____
- 12. Community or market transition credit \$ _____
- 13. Total annual lease amount for project \$ _____
- 14. Other (please identify): \$ _____

Total: \$ _____

Have any of the above costs been paid or incurred as of the date of this Application? Yes or No

If Yes, describe particulars: _____

Revised Date: _____, Revision #: _____

Project refinancing; estimated amount

(for refinancing of existing debt only)

\$ _____

Sources of Funds for Project Costs:

***Provide detailed information**

Bank Financing:

\$ _____

Equity (excluding equity that is attributed to grants/tax credits)

\$ _____

Tax Exempt Bond Issuance (if applicable)

\$ _____

Taxable Bond Issuance (if applicable)

\$ _____

Public Sources (Include sum total of all state and federal grants and tax credits)

\$ _____

Identify each state and federal grant/credit:

\$ _____

\$ _____

\$ _____

Total Sources of Funds for Project Costs:

\$ _____

Have any of the above costs been paid or incurred as of the date of this Application? Yes or No

If Yes, describe particulars: _____

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

Mortgage Recording Tax Exemption Benefit: Amount of mortgage that would be subject to mortgage recording tax:

Mortgage Amount (include sum total of construction/permanent/bridge financing): \$ _____

Estimated Mortgage Recording Tax Exemption Benefit (product of mortgage Amount as indicated above multiplied by ___%): \$ _____

Construction Cost Breakdown: Provide detailed information

Total Cost of Construction \$ _____ (sum of 2,3,4,5, and/or 7 in Question I, above)

Cost for materials: \$ _____

% sourced in Jefferson County: _____%

% sourced in New York State _____% (including Jefferson County)

List major material suppliers if known _____

Cost for labor: \$ _____

Expected Full-Time Equivalent Jobs during construction _____

Expected Total Labor Hours during construction _____

List major subcontractors, if known _____

Sales and Use Tax: Gross amount of costs for goods and services that are subject to State and local Sales and Use tax - said amount to benefit from the Agency's Sales and Use Tax exemption benefit:

\$ _____

Estimated State and local Sales and Use Tax Benefit (product of ___% multiplied by the figure, above):

\$ _____

*** Note that the estimate provided above will be provided to the New York State Department of Taxation and Finance. The Applicant acknowledges that the transaction documents may include a covenant by the Applicant to undertake the total amount of investment as proposed within this Application, and that the estimate, above, represents the maximum amount of sales and use tax benefit that the Agency may authorize with respect to this Application. The Agency may utilize the estimate, above, as well as the proposed total Project Costs as contained within this Application, to determine the Financial Assistance that will be offered.*

Real Property Tax Benefit:

Identify and describe if the Project will utilize a real property tax exemption benefit OTHER THAN the Agency's PILOT benefit: _____

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

JCIDA PILOT Benefit: Agency staff will indicate the amount of PILOT Benefit based on estimated Project Costs as contained herein and anticipated tax rates and assessed valuation, including the annual PILOT Benefit abatement amount for each year of the PILOT benefit year and the sum total of PILOT Benefit abatement amount for the term of the PILOT as depicted in Section II(I) of the Application.

Percentage of Project Costs financed from Public Sector sources: Agency staff will calculate the percentage of Project Costs financed from Public Sector sources based upon Sources of Funds for Project Costs as depicted above in Section II(I) of the Application.

J) For the proposed facility, please indicate the square footage for each of the uses outlined below:

*If company is paying for FFE for tenants, please include in cost breakdown

	Square Footage	Cost	% of Total Cost of Project
Manufacturing/Processing			
Warehouse			
Research & Development			
Commercial			
Retail (see section K)			
Office			
Specify Other	Please see attached		

K) What is your project timetable (Provide dates):

1. Start date: acquisition of equipment or construction of facilities: N/A
2. Estimated completion date of project: N/A
3. Project occupancy – estimated starting date of operations: N/A
4. Have construction contracts been signed? Yes or No
5. Has Financing been finalized? Yes or No

**** If construction contracts have been signed, please provide copies of executed construction contracts and a complete project budget. The complete project budget should include all related construction costs totaling the amount of the new building construction, and/or new building addition(s), and/or renovation.**

Revised Date: _____, Revision #: _____

Document Date: 1/9/25

L) Is the proposed Project necessary to expand Applicant employment: Yes or No

Is the proposed Project necessary to retain existing employment: Yes or No

Provide a current NYS 45 form showing retained employees.

M) Employment Plan (Specific to the proposed project location):

	Current # of jobs at proposed project location or to be relocated at project location	IF FINANCIAL ASSISTANCE IS GRANTED – project the number of FTE jobs to be RETAINED (Provide Form NYS-45 to show retained employees)	IF FINANCIAL ASSISTANCE IS GRANTED – project the number of FTE jobs to be CREATED upon THREE Years after Project completion
**Full time (FTE)	Please see attached		

** By statute, Agency staff must project the number of FTE jobs that would be retained and created if the request for Financial Assistance is granted. Agency staff will project such jobs over the Three-Year time period following Project completion. Convert part-time jobs into FTE jobs by dividing the number of part-time jobs by two (2). A FTE job is one that works the equivalent of a 40-hour week for 48 weeks. A part-time job is one that works the equivalent of a 20-hour week for 24 weeks.

Salary and Fringe Benefits for Jobs to be Retained and Created:

Category of Jobs to be Retained and Created	FTE	Average Salary or Range of Salary	Average Fringe Benefits or Range of Fringe Benefits
Management			
Professional			
Administrative			
Production			
Transportation/Logistics			
Warehousing			
Other			
TOTAL	Please see attached		

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Employment at other locations in County/City/Town/Village: (provide address and number of employees at each location):

Location Address		
Full time		
Part Time		
Total		

N) Will any of the facilities described above be closed or subject to reduced activity? Yes or No

** If any of the facilities described above are located within the State of New York, and you answered Yes to the question, above, you must complete Section IV of this Application.

** Please note that the Agency may utilize the foregoing employment projections, among other items, to determine the Financial Assistance that will be offered by the Agency to the Applicant. The Applicant acknowledges that the transaction documents may include a covenant by the Applicant to retain the number of jobs and create the number of jobs with respect to the Project as set forth in this Application.

O) Is the proposed Project reasonably necessary to prevent the Applicant from moving out of New York State? Yes or No. Out of Jefferson County? Yes or No.

If yes, please explain and identify the other locations being investigated, the type of assistance offered and provide supporting documentation if available: Given the extremely limited resources available to WICLDC, and knowing that the revenue generated to cover operating expenses is directly related to the occupancy rate and tenant portfolio, the loss of the

benefit provided to the WICLDC via the PILOT would have a direct impact on the future of the facility. The long-term impact would be catastrophic. The WICLDC would likely cease to exist, in Jefferson County or otherwise.

P) What competitive factors led you to inquire about sites outside of Jefferson County or New York State? _____

Q) Have you contacted or been contacted by other Local, State and/or Federal Economic Development Agencies? Yes or No.

Have you applied, or intend to apply for additional Grant Funding, or tax incentives? Yes or No.

If yes, please identify which agencies and what other Local, State and/or Federal assistance and the assistance sought and dollar amount that is anticipated to be received: _____

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Section III Retail Questionnaire

To ensure compliance with Section 862 of the New York General Municipal Law, the Agency requires additional information if the proposed Project is one where customers personally visit the Project site to undertake either a retail sale transaction or to purchase services.

Please answer the following:

- A. Will any portion of the Project (including that portion of the cost to be financed from equity or other sources) consist of facilities or property that are or will be primarily used in making sales of goods or services to customers who personally visit the project site?

Yes or No. If the answer is yes, please continue. If no, proceed to section V

For purposes of Question A, the term "retail sales" means (i) sales by a registered vendor under Article 28 of the Tax Law of the State of New York (the "Tax Law") primarily engaged in the retail sale of tangible personal property (as defined in Section 1101(b)(4)(i) of the Tax Law), or (ii) sales of a service to customers who personally visit the Project.

- B. What percentage of the cost of the Project will be expended on such facilities or property primarily used in making sales of goods or services to customers who personally visit the project? 0%. **If the answer is less than 33% do not complete the remainder of the retail determination and proceed to section V.**

If the answer to A is Yes AND the answer to Question B is greater than 33.33%, indicate which of the following questions below apply to the project:

1. Will the Project be operated by a not-for-profit corporation Yes or No.

2. Is the Project location or facility likely to attract a significant number of visitors from outside the economic development region (list specific County or ED region) in which the project will be located?

Yes or No

If yes, please provide a third-party market analysis or other documentation supporting your response.

3. Is the predominant purpose of the Project to make available goods or services which would not, but for the Project, be reasonably accessible to the residents of the municipality within which the proposed Project would be located because of a lack of reasonably accessible retail trade facilities offering such goods or services?

Yes or No

If yes, please provide a third-party market analysis or other documentation supporting your response.

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4. Will the Project preserve permanent, private sector jobs or increase the overall number of permanent, private sector jobs in the State of New York?

Yes or No.

If yes, explain _____

5. Is the Project located in a Highly Distressed Area? Yes or No

Section IV Inter-Municipal Move Determination

The Agency is required by State law to make a determination that, if completion of a Project benefiting from Agency Financial Assistance results in the removal of an industrial or manufacturing plant of the Applicant from one area of New York State to another area of the State; or in the abandonment of one or more plants or facilities of the Applicant located within the New York State, Agency Financial Assistance is required to prevent the Applicant from relocating out of the New York State, or is reasonably necessary to preserve the Applicant's competitive position in its respective industry.

Explain how the Agency's Financial Assistance is required to prevent the Project from relocating out of New York State, or is reasonably necessary to preserve the Project occupant's competitive position in its respective industry: Without the financial assistance of the JCIDA, the WICLDC will likely not have the ability to continue operations at all, whether in New York State, in Jefferson County, or otherwise.

Section V Adaptive Reuse Determination

(Adaptive Reuse is the process of adapting old structures or sites for new purposes)

Are you applying for a tax incentive under the Adaptive Reuse Program? Yes or No

If No, please proceed to next Section

- A) What is the age of the structure (in years) _____
- B) Has the structure been vacant or underutilized for a minimum of 3 years? (Underutilized is defined as a minimum of 50% of the rentable square footage of the structure being utilized for a use for which the structure was not designed or intended) Yes or No. How many years? _____
- C) Is the structure currently generating insignificant income? (Insignificant income is defined as income that is 50% or less than the market rate income average for that property class) Yes or No
If yes, please provide dollar amount of income being generated, if any _____
- _____

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- D) Does the site have historical significance? Yes or No

- E) Are you applying for either State/Federal Historical Tax Credit Programs? Yes or No. If yes, provide estimated value of tax credits _____

- F) Summarize the financial obstacles to development that this project faces without Agency or other public assistance. Please provide the Agency with documentation to support the financial obstacles to development (you will be asked to provide cash flow projections, documenting costs, expenses and revenues with and without IDA and other tax credits included indicating below average return on investment rates compared to regional industry averages): _____

- G) Briefly summarize the demonstrated support that you intend to receive from local government entities. Please provide the Agency documentation of this support in the form of signed letters from these entities:

- H) Please indicate other factors that you would like the Agency to consider such as: structure or site presents significant public safety hazard and or environmental remediation costs, site or structure is located in distressed census tract, structure presents significant costs associated with building code compliance, site has historical significance, site or structure is presently delinquent in property tax payments:

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Section VI: Estimate of Real Property Tax Abatement Benefits and Percentage of Project Costs financed from Public Sector sources

**** Section V of this Application will be: (i) completed by IDA Staff based upon information contained within the Application, and (ii) provided to the Applicant for ultimate inclusion as part of this completed Application.**

PILOT Estimate Table Worksheet

Dollar Value of New Construction and Renovation Costs	Estimated New Assessed Value of Property Subject to IDA*	County Tax Rate/1000	Local Tax Rate (Town/City/Village)/1000	School Tax Rate/1000

*Apply equalization rate to value

PILOT Year	% Payment	County PILOT Amount	Local PILOT Amount	School PILOT Amount	Total PILOT	Full Tax Payment w/o PILOT	Net Exemption
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
TOTAL							

***Estimates provided are based on current property tax rates and assessment values**

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Percentage of Project Costs financed from Public Sector Table Worksheet:

Total Project Cost	Estimated Value of PILOT	Estimated Value of Sales Tax Incentive	Estimated Value of Mortgage Tax Incentive	Total of Other Public Incentives (Tax Credits, Grants, ESD Incentives, etc.)

Calculate %

(Est. PILOT + Est. Sales Tax+ Est. Mortgage Tax+ Other)/Total Project Costs: _____%

JCIDA will also complete a Cost-Benefit analysis using information contained within this Application, and available to the Public.

Section VII Representations, Certifications and Indemnification

Billy Soluri (name of CEO or other authorized representative of Applicant) confirms and says that he/she is the Director of Site Facilities (title) of Watertown Industrial Center Local Development Corporation (name of corporation or other entity) named in the attached Application (the "Applicant"), that he/she has read the foregoing Application and knows the contents thereof, and hereby represents, understands, and otherwise agrees with the Agency and as follows:

- A. **Job Listings:** In accordance with Section 858-b(2) of the New York General Municipal Law, the Applicant understands and agrees that, if the Project receives any Financial Assistance from the Agency, except as otherwise provided by collective bargaining agreements, new employment opportunities created as a result of the Project will be listed with the New York State Department of Labor Community Services Division (the "DOL") and with the administrative entity (collectively with the DOL, the "JTPA Entities") of the service delivery area created by the federal job training partnership act (Public Law 97-300) ("JTPA") in which the Project is located.
- B. **First Consideration for Employment:** In accordance with Section 858-b(2) of the New York General Municipal Law, the Applicant understands and agrees that, if the Project receives any Financial Assistance from the Agency, except as otherwise provided by collective bargaining agreements, where practicable, the Applicant will first consider persons eligible to participate in JTPA programs who shall be referred by the JTPA Entities for new employment opportunities created as a result of the Project.
- C. **Annual Sales Tax Filings:** In accordance with Section 874(8) of the New York General Municipal Law, the Applicant understands and agrees that, if the Project receives any sales tax exemptions as part of the Financial Assistance from the Agency, in accordance with Section 874(8) of the General Municipal Law, the Applicant agrees to file, or cause to be filed, with the New York State Department of Taxation and Finance, the annual form

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prescribed by the Department of Taxation and Finance, describing the value of all sales tax exemptions claimed by the Applicant and all consultants or subcontractors retained by the Applicant. Copies of all filings shall be provided to the Agency.

- D. **Employment Reports:** The Applicant understands and agrees that, if the Project receives any Financial Assistance from the Agency, the Applicant agrees to file, or cause to be filed, with the Agency, at least annually or as otherwise required by the Agency, reports regarding the number of people employed at the project site, salary levels, contractor utilization and such other information (collectively, "Employment Reports") that may be required from time to time on such appropriate forms as designated by the Agency. Failure to provide Employment Reports within 30 days of an Agency request shall be an Event of Default under the PILOT Agreement between the Agency and Applicant and, if applicable, an Event of Default under the Agent Agreement between the Agency and Applicant. In addition, a Notice of Failure to provide the Agency with an Employment Report may be reported to Agency board members, said report being an agenda item subject to the Open Meetings Law.
- E. The Applicant acknowledges that certain environmental representations will be required at closing. The Applicant shall provide with this Representation, Certification and Indemnification Form copies of any known environmental reports, including any existing Phase I Environmental Site Assessment Report(s) and/or Phase II Environmental Investigations. The Agency may require the Company and/or owner of the premises to prepare and submit an environmental assessment and audit report, including but not necessarily limited to, a Phase I Environmental Site Assessment Report and a Phase II Environmental Investigation, with respect to the Premises at the sole cost and expense of the owner and/or the Applicant. All environmental assessment and audit reports shall be completed in accordance with ASTM Standard Practice E1527-05, and shall be conformed over to the Agency so that the Agency is authorized to use and rely on the reports. The Agency, however, does not adopt, ratify, confirm or assume any representation made within reports required herein.
- F. The Applicant and/or the owner, and their successors and assigns, hereby release, defend and indemnify the Agency from any and all suits, causes of action, litigations, damages, losses, liabilities, obligations, penalties, claims, demands, judgments, costs, disbursements, fees or expenses of any kind or nature whatsoever (including, without limitation, attorneys', consultants' and experts' fees) which may at any time be imposed upon, incurred by or asserted or awarded against the Agency, resulting from or arising out of any inquiries and/or environmental assessments, investigations and audits performed on behalf of the Applicant and/or the owner pursuant hereto, including the scope, level of detail, contents or accuracy of any environmental assessment, audit, inspection or investigation report completed hereunder and/or the selection of the environmental consultant, engineer or other qualified person to perform such assessments, investigations, and audits.
- G. **Hold Harmless Provision:** The Applicant acknowledges and agrees that the Applicant shall be and is responsible for all costs of the Agency incurred in connection with any actions required to be taken by the Agency in furtherance of the Application including the Agency's costs of general counsel and/or the Agency's bond/transaction counsel whether or not the Application, the proposed Project it describes, the attendant negotiations, or the issue of bonds or other transaction or agreement are ultimately ever carried to successful conclusion and agrees that the Agency shall not be liable for and agrees to indemnify, defend, and hold the Agency harmless from and against any and all liability arising from or expense incurred by: (i) the

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Agency's examination and processing of, and action pursuant to or upon, the Application, regardless of whether or not the Application or the proposed Project described herein or the tax exemptions and other assistance requested herein are favorably acted upon by the Agency; (ii) the Agency's acquisition, construction and/or installation of the proposed Project described herein; and (iii) any further action taken by the Agency with respect to the proposed Project including, without limiting the generality of the foregoing, all causes of action and attorney's fees and any other expenses incurred in defending any suits or actions which may arise as a result of any of the foregoing. Applicant hereby understands and agrees, in accordance with Section 875(3) of the New York General Municipal Law and the policies of the Agency that any New York State and local sales and use tax exemption claimed by the Applicant and approved by the Agency, any mortgage recording tax exemption claimed by the Applicant and approved by the Agency, and/or any real property tax abatement claimed by the Applicant and approved by the Agency, in connection with the Project, may be subject to recapture and/or termination by the Agency under such terms and conditions as will be established by the Agency and set forth in transaction documents to be entered into by and between the Agency and the Applicant. The Applicant further represents and warrants that the information contained in this Application, including without limitation information regarding the amount of the New York State and local sales and use tax exemption benefit, the amount of the mortgage recording tax exemption benefit, and the amount of the real property tax abatement, if and as applicable, to the best of the Applicant's knowledge, is true, accurate and complete.

- H. This obligation includes an obligation to submit an Agency Fee Payment to the Agency in accordance with the Agency Fee policy effective as of the date of this Application
- I. By executing and submitting this Application, the Applicant covenants and agrees to pay the following fees to the Agency and the Agency's general counsel and/or the Agency's bond/transaction counsel, the same to be paid at the times indicated:
- (i) a non-refundable \$ ___ application and publication fee (the "Application Fee");
 - (ii) a \$ ___ expense deposit for the Agency's Counsel Fee Deposit.
 - (iii) Unless otherwise agreed to by the Agency, an amount equal to _____ percent (_____%) of the total project costs.
 - (iv) All fees, costs and expenses incurred by the Agency for (1) legal services, including but not limited to those provided by the Agency's general counsel and/or the Agency's bond/transaction counsel, thus note that the Applicant is entitled to receive a written estimate of fees and costs of the Agency's general counsel and the Agency's bond/transaction counsel; and (2) other consultants retained by the Agency in connection with the proposed project, with all such charges to be paid by the Applicant at the closing.
- J. If the Applicant fails to conclude or consummate the necessary negotiations, or fails, within a reasonable or specified period of time, to take reasonable proper or requested action, or withdraws, abandons, cancels, or neglects the Application, or if the Applicant is unable to find buyers willing to purchase the bond issue requested, or if the Applicant is unable to facilitate the sale/leaseback or lease/leaseback transaction, then, upon the presentation of an invoice, Applicant shall pay to the Agency, its agents, or assigns all actual costs incurred by the Agency in furtherance of the Application, up to that date and time, including but not

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necessarily limited to, fees of the Agency's general counsel and/or the Agency's bond/transaction counsel.

- K. The Applicant acknowledges and agrees that all payment liabilities to the Agency and the Agency's general counsel and/or the Agency's bond and/or transaction counsel as expressed in Sections H and I are obligations that are not dependent on final documentation of the transaction contemplated by this Application.
- L. The cost incurred by the Agency and paid by the Applicant, the Agency's general counsel and/or bond/transaction counsel fees and the processing fees, may be considered as a cost of the Project and included in the financing of costs of the proposed Project, except as limited by the applicable provisions of the Internal Revenue Code with respect to tax-exempt bond financing.
- M. The Applicant acknowledges that it has been provided with a copy of the Agency's Policy for Termination of Agency Benefits and Recapture of Agency Benefits Previously Granted (the "Termination and Recapture Policy"). The Applicant covenants and agrees that it fully understands that the Termination and Recapture Policy is applicable to the Project that is the subject of this Application, and that the Agency will implement the Termination and Recapture Policy if and when it is so required to do so. The Applicant further covenants and agrees that its Project is potentially subject to termination of Agency financial assistance and/or recapture of Agency financial assistance so provided and/or previously granted.
- N. The Applicant understands and agrees that the provisions of Section 862(1) of the New York General Municipal Law, as provided below, will not be violated if Financial Assistance is provided for the proposed Project:
- § 862. Restrictions on funds of the agency. (1) No funds of the agency shall be used in respect of any project if the completion thereof would result in the removal of an industrial or manufacturing plant of the project occupant from one area of the state to another area of the state or in the abandonment of one or more plants or facilities of the project occupant located within the state, provided, however, that neither restriction shall apply if the agency shall determine on the basis of the application before it that the project is reasonably necessary to discourage the project occupant from removing such other plant or facility to a location outside the state or is reasonably necessary to preserve the competitive position of the project occupant in its respective industry.
- O. The Applicant confirms and acknowledges that the owner, occupant, or operator receiving Financial Assistance for the proposed Project is in substantial compliance with applicable local, state and federal tax, worker protection and environmental laws, rules and regulations.
- P. The Applicant confirms and acknowledges that the submission of any knowingly false or knowingly misleading information may lead to the immediate termination of any Financial Assistance and the reimbursement of an amount equal to all or part of any tax exemption claimed by reason of the Agency's involvement the Project.
- Q. The Applicant confirms and hereby acknowledges that as of the date of this Application, the Applicant is in substantial compliance with all provisions of Article 18-A of the New York General Municipal Law, including, but not limited to, the provision of Section 859-a and Section 862(1) of the New York General Municipal Law.

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R. The Applicant and the individual executing this Application on behalf of Applicant acknowledge that the Agency and its counsel will rely on the representations and covenants made in this Application when acting hereon and hereby represents that the statements made herein do not contain any untrue statement of a material fact and do not omit to state a material fact necessary to make the statements contained herein not misleading.

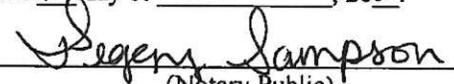
STATE OF NEW YORK)
COUNTY OF JEFFERSON) ss.:

Billy Soluri, being first duly sworn, deposes and says:

1. That I am the Director of Site Facilities (Corporate Office) of Waterlown Industrial Center Local Development Corporation (Applicant) and that I am duly authorized on behalf of the Applicant to bind the Applicant.
2. That I have read the attached Application, I know the contents thereof, and that to the best of my knowledge and belief, this Application and the contents of this Application are true, accurate and complete.


(Signature of Officer)

Subscribed and affirmed to me under penalties of perjury
this 23rd day of December, 2025.


(Notary Public)

PEGGY SAMPSON
NOTARY PUBLIC, STATE OF NEW YORK
Registration No. 01SA6105506
Qualified in Jefferson County
My Commission Expires 02/09/28

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WICLDC JCIDA PILOT APPLICATION SUPPLEMENTAL MATERIALS AND ANSWERS

Page 6, Section I: Please see two-year vendor ledger attached herewith as **Exhibit "1"**.

Page 11, Section I: Project Information

The Watertown Center for Business and Industry (WCBI and/or the Facility) is an ongoing economic development project with redevelopment and renovation projects occurring as a result of tenant turnover as well as infrastructure projects, and major repairs being performed when funds are available to do so. Within the last year, the WICLDC undertook two (2) major projects relating to infrastructure upgrades and facility renovations. These projects represented a capital investment of approximately \$500,000.00. Over a ten (10) year period, the WICLDC has invested nearly \$1.8 million dollars into the facility through various projects. Please see Capital Project Expenses 2015-2025 attached herewith as **Exhibit "2"**.

Page 15, Section J: Employment Plan

The WCBI is made up of four (4) industrial buildings that were constructed between 1916-1918. These buildings, and the space within them, are generally considered "flex space". Flex space is able to be used as manufacturing, warehousing, industrial, commercial, office, etc. Below is a breakdown of the type of space we have for lease, as well as the square footage associated with each classification. Please note that the City of Watertown Assessor's Office assisted in identifying the type of space and the associated square footages under the existing/ expiring PILOT.

Office Space: 22,126 square feet

Flex Space: 95,633 square feet

Subpar: 63,914 square feet

Please see the PILOT Computation Sheet attached herewith as **Exhibit "3"**.

Page 16, Section M: Employment Plan

The WICLDC employs two (2) full-time employees under the title of Director of Site Facilities (Management) and Facilities Technician (Other). The WICLDC anticipates continuing to employ two (2) full-time employees to handle the day-to-day operations of

the WCBI, while continuing to hire up to two (2) temporary workers during the summer months to assist with various facility-related projects. The WCBI facility is made up of multiple tenants who employ, on average, 140 individuals, with the majority of those positions being full-time and having full benefits.

Management: X1; Average Salary: \$90,000.00

Other: X1; Average Salary: \$40,000.00

Please see the NYS 45 Form for WICLDC attached herewith as **Exhibit "4"**.

EXHIBIT "1"

EXHIBIT "1"

**Watertown Industrial Center LDC
Vendor Ledgers
For the Period From Jul 1, 2023 to Jun 30, 2025**

Filter Criteria includes: Report order is by ID.

Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
AUBERTINE AND CURRIER ARCHITE	10/25/23	14565	PJ	*		6,550.00	6,550.00
	11/20/23	11946	CDJ		6,550.00		0.00
	11/29/23	14650	PJ	*		8,025.00	8,025.00
	11/30/23	14651	PJ	*		482.50	8,507.50
	12/19/23	11973	CDJ		8,507.50		0.00
	1/4/24	14734	PJ	*		7,996.50	7,996.50
	1/17/24	11994	CDJ		7,996.50		0.00
	3/21/24	14923	PJ	*		2,400.80	2,400.80
	4/17/24	12078	CDJ		2,400.80		0.00
	4/26/24	15007	PJ	*		4,760.00	4,760.00
	5/10/24	12099	CDJ		4,760.00		0.00
	6/13/24	15139	PJ	*		4,907.54	4,907.54
	6/19/24	12121	CDJ		4,907.54		0.00
	7/10/24	15222	PJ	*		4,012.50	4,012.50
	7/19/24	12144	CDJ		4,012.50		0.00
	8/14/24	15222-JD	PJ	*		268.75	268.75
	8/16/24	12167	CDJ		268.75		0.00
	8/19/24	15429	PJ	*		1,045.00	1,045.00
	10/1/24	12206	CDJ		1,045.00		0.00
	11/14/24	15600	PJ	*		1,426.25	1,426.25
	11/20/24	12240	CDJ		1,426.25		0.00
	1/22/25	15782	PJ	*		1,321.25	1,321.25
	2/15/25	12321	CDJ		1,321.25		0.00
	3/4/25	15866	PJ	*		2,910.00	2,910.00
	3/16/25	12345	CDJ		2,910.00		0.00
	4/3/25	15937	PJ	*		371.25	371.25
	4/16/25	12373	CDJ		371.25		0.00
	6/19/25	16182	PJ	*		1,627.50	1,627.50
	ABJ FIRE PROTECTION CO.	7/1/23	Balance Fwd				
7/12/23		11853	CDJ		753.50		0.00
8/16/23		92051324	PJ	*		693.25	693.25
9/1/23		11889	CDJ		693.25		0.00
10/30/23		92053747	PJ	*		707.00	707.00
11/20/23		11947	CDJ		707.00		0.00
1/24/24		92056092	PJ	*		707.00	707.00
2/1/24		12013	CDJ		707.00		0.00
4/19/24		92058644	PJ	*		707.00	707.00
4/25/24		92058725	PJ	*		1,475.00	2,182.00
5/10/24		12100	CDJ		2,182.00		0.00
8/9/24		92062134	PJ	*		707.00	707.00
8/16/24		12168	CDJ		707.00		0.00
11/22/24		32065211	PJ	*		721.25	721.25
12/1/24		12253	CDJ		721.25		0.00
1/31/25		92067251	PJ	*		721.25	721.25
2/15/25		12322	CDJ		721.25		0.00
4/16/25		12374	CDJ		254.75		-254.75
4/30/25		92069255	PJ	*		254.75	0.00
5/15/25		92070678	PJ	*		700.00	700.00
5/19/25	12397	CDJ		721.25		-21.25	
6/1/25	12409	CDJ		700.00		-721.25	
6/8/25	92070556	PJ	*		721.25	0.00	
NOBEL ACE HDWE	7/1/23	Balance Fwd					1,320.91
	7/12/23	11854	CDJ		1,320.91		0.00
	7/31/23	11213-7/23	PJ	*		742.47	742.47
	8/31/23	11213-8/23	PJ	*		466.65	1,209.12
	9/1/23	11890	CDJ		742.47		466.65
	9/19/23	11900	CDJ		466.65		0.00
	9/30/23	11213-9/23	PJ	*		334.41	334.41
	10/18/23	11920	CDJ		334.41		0.00
	10/31/23	11213 - 10/23	PJ	*		633.20	633.20
	11/20/23	11948	CDJ		633.20		0.00
	11/30/23	11213 - 11/23	PJ	*		466.67	466.67
	12/31/23	11231 - 12/23	PJ	*		870.05	1,336.72
	1/31/24	11213/1/24	PJ	*		814.12	2,150.84
	2/1/24	12014	CDJ		1,336.72		814.12

**Watertown Industrial Center LDC
Vendor Ledgers
For the Period From Jul 1, 2023 to Jun 30, 2025**

Filter Criteria includes: Report order is by ID.

Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	2/29/24	11213-2/24	PJ	*		49.77	863.89
	3/1/24	12046	CDJ		814.12		49.77
	3/20/24	12059	CDJ		49.77		0.00
	4/30/24	11213-43024	PJ	*		311.50	311.50
	5/10/24	12101	CDJ		311.50		0.00
	5/31/24	11213-5/24	PJ	*		379.52	379.52
	6/19/24	12122	CDJ		379.52		0.00
	6/30/24	11213-6/24	PJ	*		119.99	119.99
	7/31/24	11213-7/24	PJ	*		1,925.20	2,045.19
	8/1/24	12155	CDJ		119.99		1,925.20
	8/16/24	12169	CDJ		1,925.20		0.00
	8/31/24	11213-8/24	PJ	*		107.96	107.96
	9/20/24	12193	CDJ		107.96		0.00
	9/30/24	11213-9/24	PJ	*		121.46	121.46
	10/31/24	11213-10/24	PJ	*		266.75	388.21
	11/30/24	11213-11/24	PJ	*		341.21	729.42
	12/1/24	12254	CDJ		388.21		341.21
	12/17/24	12261	CDJ		341.21		0.00
	12/31/24	11213-12/24	PJ	*		346.13	346.13
	1/31/25	11213-1/25	PJ	*		228.72	574.85
	2/15/25	12323	CDJ		574.85		0.00
	2/28/25	11213-2/25	PJ	*		736.70	736.70
	3/16/25	12346	CDJ		736.70		0.00
	3/31/25	11213-3/25	PJ	*		644.75	644.75
	4/16/25	12375	CDJ		644.75		0.00
	4/30/25	11213-4/25	PJ	*		321.74	321.74
	5/19/25	12398	CDJ		321.74		0.00
	5/31/25	11213-5/25	PJ	*		164.26	164.26
	6/17/25	12418	CDJ		164.26		0.00
	6/30/25	11213-6/25	PJ	*		459.07	459.07
ANSWER WATERTOWN	11/28/23	W6115112820	PJ	*		160.25	160.25
	2/1/24	12015	CDJ		160.25		0.00
	2/1/25	W6115112620	PJ	*		171.47	171.47
	2/1/25	12310	CDJ		171.47		0.00
AUBERTINE AND CURRIER ARCHITE	11/29/23	14430	PJ	*		16,115.80	16,115.80
	12/1/23	11966	CDJ		16,115.80		0.00
	10/17/24	15514	PJ	*		998.75	998.75
	11/1/24	12229	CDJ		998.75		0.00
BISNETTS	1/10/24	8686	PJ	*		518.40	518.40
	2/1/24	12016	CDJ		518.40		0.00
BOWERS & COMPANY CPA's	9/30/23	222129	PJ	*		6,850.00	6,850.00
	10/18/23	11921	CDJ		6,850.00		0.00
	1/31/24	225264	PJ	*		1,000.00	1,000.00
	2/15/24	12032	CDJ		1,000.00		0.00
	2/22/24	225422	PJ	*		220.00	220.00
	3/1/24	12047	CDJ		220.00		0.00
	9/30/24	233737	PJ	*		7,250.00	7,250.00
	10/18/24	12217	CDJ		7,250.00		0.00
	3/18/25	238286	PJ	*		245.00	245.00
	4/1/25	12359	CDJ		245.00		0.00
	4/1/25	6000772.1000	PJ	*		1,100.00	1,100.00
	5/1/25	12386	CDJ		1,100.00		0.00
BROOKFIELD RENEWABLE POWER	7/1/23	Balance Fwd					840.96
	7/1/23	11845	CDJ		840.96		0.00
	6/30/24	BFP 2024 - SS	PJ	*		827.24	827.24
	7/1/24	12134	CDJ		827.24		0.00
	6/30/25	BFP-24-SSDS	PJ	*		898.46	898.46
BURRVILLE POWER EQUIPMENT	7/1/23	Balance Fwd					796.40
	7/12/23	11855	CDJ		796.40		0.00
	1/23/24	647836	PJ	*		63.75	63.75
	2/1/24	12017	CDJ		63.75		0.00

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Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	11/12/24	660421	PJ	*		135.89	135.89
	11/12/24	660420	PJ	*		186.34	322.23
	11/26/24	661632	PJ	*		63.16	385.39
	12/1/24	12255	CDJ		385.39		0.00
	1/21/25	662400	PJ	*		268.35	268.35
	2/15/25	12324	CDJ		268.35		0.00
Central Insurance Companies	7/1/23	7/23 INS	PJ	*		5,137.04	5,137.04
	7/1/23	11846	CDJ		5,137.04		0.00
	8/1/23	8/23 INS	PJ	*		5,137.04	5,137.04
	8/1/23	11866	CDJ		5,137.04		0.00
	9/1/23	9/23 INS	PJ	*		5,136.96	5,136.96
	9/1/23	11891	CDJ		5,136.96		0.00
	10/1/23	10/23 INS	PJ	*		5,108.09	5,108.09
	10/1/23	11913	CDJ		5,108.09		0.00
	11/1/23	11/23 INS	PJ	*		5,834.73	5,834.73
	11/1/23	11938	CDJ		5,834.73		0.00
	12/1/23	12/23 INS	PJ	*		5,478.41	5,478.41
	12/1/23	11967	CDJ		5,478.41		0.00
	1/1/24	1/24 INS	PJ	*		5,476.41	5,476.41
	1/1/24	11986	CDJ		5,476.41		0.00
	2/1/24	2/24 INS	PJ	*		5,477.41	5,477.41
	2/1/24	12018	CDJ		5,477.41		0.00
	3/1/24	3/24 INS	PJ	*		5,476.41	5,476.41
	3/1/24	12048	CDJ		5,476.41		0.00
	4/1/24	4/24 INS	PJ	*		5,476.41	5,476.41
	4/1/24	12072	CDJ		5,476.41		0.00
	5/1/24	5/24 INS	PJ	*		5,476.41	5,476.41
	5/1/24	12095	CDJ		5,476.41		0.00
	6/1/24	6/24 INS	PJ	*		5,476.41	5,476.41
	6/1/24	12112	CDJ		5,476.41		0.00
	7/1/24	7/24 INS	PJ	*		5,476.41	5,476.41
	7/1/24	12135	CDJ		5,476.41		0.00
	8/1/24	8/24 INS	PJ	*		5,476.41	5,476.41
	8/1/24	12156	CDJ		5,476.41		0.00
	9/1/24	9/24 INS	PJ	*		5,476.49	5,476.49
	9/1/24	12185	CDJ		5,476.49		0.00
	10/1/24	10/24 INS	PJ	*		5,476.41	5,476.41
	10/1/24	12207	CDJ		5,476.41		0.00
	11/1/24	11/24 INS	PJ	*		5,962.75	5,962.75
	11/1/24	12230	CDJ		5,962.75		0.00
	12/1/24	12/24 INS	PJ	*		5,719.58	5,719.58
	12/1/24	12256	CDJ		5,719.58		0.00
	1/1/25	1/25 INS	PJ	*		5,719.58	5,719.58
	1/1/25	12272	CDJ		5,719.58		0.00
	2/1/25	2/25 INS	PJ	*		5,719.58	5,719.58
	2/1/25	12311	CDJ		5,719.58		0.00
	3/1/25	3/25 INS	PJ	*		5,719.58	5,719.58
	3/1/25	12338	CDJ		5,719.58		0.00
	4/1/25	4/25 INS	PJ	*		5,719.58	5,719.58
	4/1/25	12360	CDJ		5,719.58		0.00
	5/1/25	5/25 INS	PJ	*		5,719.58	5,719.58
	5/1/25	8935352-25/26	PJ	*		2,836.00	8,555.58
	5/1/25	12387	CDJ		5,719.58		2,836.00
	5/1/25	12395	CDJ		2,836.00		0.00
	6/1/25	6/25 INS	PJ	*		5,719.58	5,719.58
	6/1/25	12410	CDJ		5,719.58		0.00
CINTAS	7/1/23	Balance Fwd					376.32
	7/12/23	11856	CDJ		376.32		0.00
	7/31/23	12666550-7/23	PJ	*		376.32	376.32
	8/18/23	11884	CDJ		376.32		0.00
	8/31/23	12666550-8/23	PJ	*		376.32	376.32
	9/19/23	11901	CDJ		376.32		0.00
	9/30/23	12666550-9/23	PJ	*		376.32	376.32
	10/18/23	11922	CDJ		376.32		0.00
	10/31/23	12666550-10/2	PJ	*		564.48	564.48

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	11/20/23	11949	CDJ		564.48		0.00
	11/30/23	12666550-11/2	PJ	*		376.32	376.32
	12/19/23	11974	CDJ		376.32		0.00
	1/31/24	12666550-1/24	PJ	*		752.64	752.64
	2/15/24	12033	CDJ		752.64		0.00
	2/29/24	12666550-229	PJ	*		376.32	376.32
	3/20/24	12060	CDJ		376.32		0.00
	3/31/24	12666550-331	PJ	*		376.32	376.32
	4/17/24	12079	CDJ		376.32		0.00
	5/31/24	12666550-5/24	PJ	*		940.80	940.80
	6/19/24	12123	CDJ		940.80		0.00
	6/30/24	12666550-6/24	PJ	*		395.14	395.14
	7/19/24	12145	CDJ		395.14		0.00
	7/31/24	12666550-7/24	PJ	*		395.14	395.14
	8/16/24	12170	CDJ		395.14		0.00
	8/31/24	12666550-831	PJ	*		395.14	395.14
	9/20/24	12194	CDJ		395.14		0.00
	9/30/24	12666550-9/24	PJ	*		395.14	395.14
	10/18/24	12218	CDJ		395.14		0.00
	10/31/24	12666550-10/2	PJ	*		592.71	592.71
	11/20/24	12241	CDJ		592.71		0.00
	11/30/24	12666550-11/2	PJ	*		395.14	395.14
	12/17/24	12262	CDJ		395.14		0.00
	12/31/24	12666550-123	PJ	*		395.14	395.14
	1/24/25	12297	CDJ		395.14		0.00
	1/31/25	12661664-1/25	PJ	*		395.14	395.14
	2/15/25	12325	CDJ		395.14		0.00
	2/28/25	12666550-2/25	PJ	*		395.14	395.14
	3/16/25	12347	CDJ		395.14		0.00
	3/31/25	12666550-3/25	PJ	*		395.14	395.14
	4/16/25	12376	CDJ		395.14		0.00
	4/30/25	12666550-4/25	PJ	*		592.71	592.71
	5/19/25	12399	CDJ		592.71		0.00
	5/31/25	12666550-5/25	PJ	*		407.90	407.90
	6/17/25	12419	CDJ		407.90		0.00
	6/30/25	12666550-6/25	PJ	*		407.90	407.90
CITY COMPTROLLER	7/1/23	Balance Fwd					849.46
	7/1/23	2023-02-00071	PJ	*		1,195.05	2,044.51
	7/12/23	11852	CDJ		1,195.05		849.46
	7/12/23	11857	CDJ		849.46		0.00
	7/30/23	0004614-7/23	PJ	*		482.89	482.89
	7/30/23	0002012-7/23	PJ	*		295.78	778.67
	8/4/23	11879	CDJ		778.67		0.00
	8/31/23	0004614-8/23	PJ	*		482.89	482.89
	8/31/23	0002012-8/23	PJ	*		295.78	778.67
	9/19/23	11902	CDJ		778.67		0.00
	9/29/23	0004614-9/23	PJ	*		482.89	482.89
	9/29/23	0002012-9/23	PJ	*		295.78	778.67
	10/18/23	11923	CDJ		778.67		0.00
	10/31/23	0004614-10/23	PJ	*		482.89	482.89
	10/31/23	0002012-12/23	PJ	*		295.78	778.67
	11/1/23	2023-03-00071	PJ	*		1,506.27	2,284.94
	11/1/23	11939	CDJ		1,506.27		778.67
	11/20/23	11950	CDJ		778.67		0.00
	11/30/23	0002012-11/23	PJ	*		295.78	295.78
	11/30/23	0004614-11/23	PJ	*		482.89	778.67
	12/19/23	11975	CDJ		778.67		0.00
	12/29/23	0002012-12/20	PJ	*		295.78	295.78
	12/29/23	0004614-12/23	PJ	*		482.89	778.67
	1/17/24	11995	CDJ		778.67		0.00
	1/31/24	0004614-1/24	PJ	*		482.89	482.89
	1/31/24	0002012-1/24	PJ	*		295.78	778.67
	2/1/24	2024-01-00071	PJ	*		1,003.84	1,782.51
	2/1/24	12019	CDJ		1,003.84		778.67
	2/15/24	12034	CDJ		778.67		0.00
	2/29/24	0004614-2292	PJ	*		482.89	482.89

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	2/29/24	0002012-2292	PJ	*		295.78	778.67
	3/20/24	12061	CDJ		778.67		0.00
	3/29/24	0002012-3292	PJ	*		325.36	325.36
	3/29/24	0004614-3292	PJ	*		531.18	856.54
	4/17/24	12080	CDJ		856.54		0.00
	4/30/24	0004614-4/24-	PJ	*		482.89	482.89
	4/30/24	0002012-4/24-	PJ	*		295.78	778.67
	5/10/24	12102	CDJ		778.67		0.00
	5/31/24	0002012-5/24-	PJ	*		295.78	295.78
	5/31/24	0004614-5/24-	PJ	*		482.89	778.67
	6/19/24	12124	CDJ		778.67		0.00
	6/30/24	0002012-6/24-	PJ	*		304.65	304.65
	6/30/24	0004614-6/24-	PJ	*		497.38	802.03
	7/19/24	12146	CDJ		802.03		0.00
	7/31/24	0004614-7/24	PJ	*		497.38	497.38
	7/31/24	0002012-7/24	PJ	*		304.65	802.03
	8/1/24	2024-02-00071	PJ	*		1,279.43	2,081.46
	8/1/24	12157	CDJ		1,279.43		802.03
	8/16/24	12171	CDJ		802.03		0.00
	8/30/24	0004614-8/24-	PJ	*		497.38	497.38
	8/30/24	0002012-8/24-	PJ	*		304.65	802.03
	9/20/24	12195	CDJ		802.03		0.00
	9/30/24	0002012-9/24	PJ	*		304.65	304.65
	9/30/24	0004614-9/24	PJ	*		497.38	802.03
	10/18/24	12219	CDJ		802.03		0.00
	10/31/24	0002012-10/24	PJ	*		304.65	304.65
	10/31/24	0004614-10/24	PJ	*		497.38	802.03
	11/1/24	2024-03-00071	PJ	*		1,494.25	2,296.28
	11/1/24	12231	CDJ		1,494.25		802.03
	11/20/24	12242	CDJ		802.03		0.00
	11/30/24	0002012-11/24	PJ	*		304.65	304.65
	11/30/24	0004614-11/24	PJ	*		497.38	802.03
	12/17/24	12263	CDJ		802.03		0.00
	12/31/24	0002012-12/24	PJ	*		304.65	304.65
	12/31/24	0004614-12/24	PJ	*		497.38	802.03
	1/15/25	12286	CDJ		802.03		0.00
	1/31/25	0004614-1/25-	PJ	*		497.38	497.38
	1/31/25	0002012-1/25-	PJ	*		304.65	802.03
	2/1/25	2025-01-00071	PJ	*		991.72	1,793.75
	2/1/25	12312	CDJ		991.72		802.03
	2/15/25	12326	CDJ		802.03		0.00
	2/28/25	0002012-2/25-	PJ	*		304.65	304.65
	2/28/25	0004614-2/25-	PJ	*		497.38	802.03
	3/16/25	12348	CDJ		802.03		0.00
	3/31/25	0004614-3/25-	PJ	*		547.12	547.12
	3/31/25	0002012-3/25-	PJ	*		335.12	882.24
	4/30/25	0004614-4/25-	PJ	*		497.38	1,379.62
	4/30/25	0002012-4/25-	PJ	*		304.65	1,684.27
	5/1/25	12388	CDJ		882.24		802.03
	5/12/25	2025/20/00811	PJ	*		444.25	1,246.28
	5/19/25	12400	CDJ		1,246.28		0.00
	5/30/25	0002012-5/25-	PJ	*		304.65	304.65
	5/30/25	0004614-5/25-	PJ	*		497.38	802.03
	6/17/25	12420	CDJ		802.03		0.00
	6/30/25	0002012-6/25-	PJ	*		304.65	304.65
	6/30/25	0004614-6/25-	PJ	*		497.38	802.03
CONTINENTAL CONSTRUCTION, LLC	3/25/25	BFP-1	PJ	*		16,709.55	16,709.55
	4/1/25	12361	CDJ		16,709.55		0.00
	5/16/25	BFP-2	PJ	*		103,858.13	103,858.13
	5/19/25	12401	CDJ		103,858.13		0.00
	6/25/25	BFP-3-FINAL	PJ	*		16,604.32	16,604.32
CONVERSE LABORATORIES, INC.	3/6/25	72557	PJ	*		420.00	420.00
	4/16/25	12377	CDJ		420.00		0.00
COOPER ELECTRIC	9/30/23	348751-9/23	PJ	*		95.00	95.00

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	10/18/23	11924	CDJ		95.00		0.00
	10/31/23	348751-10/23	PJ	*		817.48	817.48
	11/20/23	11951	CDJ		817.48		0.00
	11/25/23	348751-11/23	PJ	*		786.04	786.04
	12/19/23	11976	CDJ		786.04		0.00
	1/31/24	348751-1/24	PJ	*		334.84	334.84
	2/15/24	12035	CDJ		334.84		0.00
	2/29/24	348751 - 2/202	PJ	*		25.59	25.59
	3/20/24	12062	CDJ		25.59		0.00
	3/31/24	348751-33124	PJ	*		527.37	527.37
	4/17/24	12081	CDJ		527.37		0.00
	11/25/24	348751-11/24	PJ	*		187.93	187.93
	11/30/24	348751-12/24	PJ	*		54.06	241.99
	12/17/24	12264	CDJ		187.93		54.06
	1/15/25	12287	CDJ		54.06		0.00
	3/31/25	348751-3/25	PJ	*		84.40	84.40
	4/1/25	12362	CDJ		84.40		0.00
D.C. BUILDING SYSTEMS	11/29/24	IP-1	PJ	*		120,483.13	120,483.13
	12/17/24	12265	CDJ		120,483.13		0.00
	2/10/25	IP-2	PJ	*		70,585.74	70,585.74
	2/15/25	12327	CDJ		70,585.74		0.00
	4/14/25	IP-3	PJ	*		6,632.52	6,632.52
	4/16/25	2026	CDJ		6,632.52		0.00
	5/16/25	IP-4	PJ	*		68,314.50	68,314.50
	5/19/25	2027	CDJ		68,314.50		0.00
	6/30/25	IP-5	PJ	*		12,126.63	12,126.63
	6/30/25	IP-6-FINAL	PJ	*		19,639.08	31,765.71
DIRECT ENERGY	7/1/23	Balance Fwd					866.90
	7/12/23	11858	CDJ		866.90		0.00
	7/26/23	232140052256	PJ	*		235.20	235.20
	7/26/23	232140052256	PJ	*		693.31	928.51
	7/26/23	232090052229	PJ	*		72.43	1,000.94
	7/28/23	232130052248	PJ	*		55.28	1,056.22
	8/18/23	11885	CDJ		1,056.22		0.00
	8/25/23	232440052489	PJ	*		55.28	55.28
	8/25/23	232410052460	PJ	*		77.61	132.89
	8/25/23	232420052469	PJ	*		222.80	355.69
	8/25/23	232420052469	PJ	*		583.58	939.27
	9/19/23	11903	CDJ		939.27		0.00
	9/25/23	232720052696	PJ	*		488.38	488.38
	9/25/23	232720052696	PJ	*		221.21	709.59
	9/25/23	232710052687	PJ	*		81.76	791.35
	9/27/23	232720052696	PJ	*		55.27	846.62
	10/18/23	11925	CDJ		846.62		0.00
	10/25/23	233030052926	PJ	*		78.91	78.91
	10/25/23	233050052943	PJ	*		445.71	524.62
	10/25/23	233050052943	PJ	*		206.24	730.86
	10/27/23	233040052933	PJ	*		55.28	786.14
	11/20/23	11952	CDJ		786.14		0.00
	11/27/23	233340053148	PJ	*		260.17	260.17
	11/27/23	233340053148	PJ	*		555.37	815.54
	11/27/23	233310053126	PJ	*		96.64	912.18
	11/27/23	233330053138	PJ	*		241.42	1,153.60
	11/29/23	233380053171	PJ	*		55.28	1,208.88
	12/19/23	11977	CDJ		1,208.88		0.00
	12/26/23	233630053359	PJ	*		87.98	87.98
	12/26/23	240030053380	PJ	*		641.70	729.68
	12/26/23	240030053380	PJ	*		339.30	1,068.98
	12/28/23	240020053372	PJ	*		55.27	1,124.25
	1/17/24	11996	CDJ		1,124.25		0.00
	1/25/24	240290053577	PJ	*		202.50	202.50
	1/25/24	240310053594	PJ	*		844.22	1,046.72
	1/25/24	240310053594	PJ	*		443.45	1,490.17
	1/29/24	240320053605	PJ	*		55.28	1,545.45
	2/15/24	12036	CDJ		1,545.45		0.00

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Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	2/23/24	240590053799	PJ	*		348.94	348.94
	2/23/24	240590053799	PJ	*		694.14	1,043.08
	2/23/24	240580053790	PJ	*		286.04	1,329.12
	2/27/24	240600053810	PJ	*		55.27	1,384.39
	3/20/24	12063	CDJ		1,384.39		0.00
	3/25/24	270870054011	PJ	*		175.56	175.56
	3/25/24	240880054022	PJ	*		530.21	705.77
	3/25/24	240880054022	PJ	*		288.42	994.19
	3/27/24	240890054032	PJ	*		55.27	1,049.46
	4/17/24	12082	CDJ		1,049.46		0.00
	4/25/24	241200054245	PJ	*		187.62	187.62
	4/25/24	241220054265	PJ	*		444.17	631.79
	4/25/24	241220054265	PJ	*		203.30	835.09
	4/29/24	241230054276	PJ	*		55.28	890.37
	5/10/24	12103	CDJ		890.37		0.00
	5/24/24	241520054488	PJ	*		178.04	178.04
	5/24/24	241520054488	PJ	*		406.14	584.18
	5/24/24	241520054488	PJ	*		97.38	681.56
	5/29/24	241520054488	PJ	*		55.28	736.84
	6/19/24	12125	CDJ		736.84		0.00
	6/25/24	241850054713	PJ	*		470.13	470.13
	6/25/24	241850054713	PJ	*		223.99	694.12
	6/25/24	241800054684	PJ	*		87.31	781.43
	6/27/24	241830054693	PJ	*		55.27	836.70
	7/19/24	12147	CDJ		836.70		0.00
	7/26/24	242130054913	PJ	*		585.05	585.05
	7/26/24	242130054913	PJ	*		242.72	827.77
	7/26/24	242120054902	PJ	*		87.21	914.98
	7/30/24	242140054921	PJ	*		55.28	970.26
	8/16/24	12172	CDJ		970.26		0.00
	8/26/24	242420055128	PJ	*		543.53	543.53
	8/26/24	242420055128	PJ	*		230.77	774.30
	9/20/24	12196	CDJ		774.30		0.00
	9/24/24	242760055367	PJ	*		383.94	383.94
	9/24/24	242760055367	PJ	*		206.24	590.18
	10/18/24	12220	CDJ		590.18		0.00
	10/24/24	243040055570	PJ	*		226.23	226.23
	10/24/24	243040055570	PJ	*		449.00	675.23
	11/20/24	12243	CDJ		675.23		0.00
	11/22/24	243320055784	PJ	*		266.75	266.75
	11/22/24	243320055784	PJ	*		491.99	758.74
	12/17/24	12266	CDJ		758.74		0.00
	12/26/24	250080056051	PJ	*		584.43	584.43
	12/26/24	250080056051	PJ	*		865.14	1,449.57
	1/24/25	12298	CDJ		584.43		865.14
	1/24/25	12307	CDJ		865.14		0.00
	1/27/25	250300056217	PJ	*		1,479.18	1,479.18
	1/27/25	250300056217	PJ	*		673.11	2,152.29
	2/15/25	12328	CDJ		2,152.29		0.00
	2/25/25	250640056454	PJ	*		1,669.98	1,669.98
	2/25/25	250640056454	PJ	*		837.37	2,307.35
	3/16/25	12349	CDJ		2,307.35		0.00
	3/26/25	250920056654	PJ	*		249.42	249.42
	3/26/25	250920056654	PJ	*		718.71	968.13
	4/16/25	12378	CDJ		968.13		0.00
	4/25/25	251210056856	PJ	*		631.87	631.87
	4/25/25	251210056856	PJ	*		243.84	875.71
	5/19/25	12402	CDJ		875.71		0.00
	5/27/25	251550057079	PJ	*		229.55	229.55
	5/27/25	251550057079	PJ	*		460.72	690.27
	6/17/25	12421	CDJ		690.27		0.00
	6/25/25	251830057275	PJ	*		467.70	467.70
	6/25/25	251830057275	PJ	*		226.83	694.53
DIVAL SAFETY & SUPPLIES	7/19/23	3321563	PJ	*		380.76	380.76
	8/1/23	11867	CDJ		380.76		0.00
	2/28/24	107599-2/24	PJ	*		538.20	538.20

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	3/1/24	12049	CDJ		538.20		0.00
DOYLE SECURITY SYSTEMS	1/1/24	1571389	PJ	*		465.66	465.66
	1/17/24	11997	CDJ		465.66		0.00
	2/1/24	1585458	PJ	*		465.66	465.66
	2/1/24	12020	CDJ		465.66		0.00
	1/1/25	1757831	PJ	*		498.32	498.32
	1/15/25	12288	CDJ		498.32		0.00
	2/1/25	1773253	PJ	*		498.32	498.32
	2/15/25	12329	CDJ		498.32		0.00
EXCELLUS HEALTH PLAN	7/1/23	000035611694	PJ	*		558.96	558.96
	7/1/23	11847	CDJ		558.96		0.00
	8/1/23	000035915101	PJ	*		558.96	558.96
	8/1/23	11868	CDJ		558.96		0.00
	9/1/23	000036221260	PJ	*		558.96	558.96
	9/1/23	11892	CDJ		558.96		0.00
	10/1/23	000036532263	PJ	*		558.96	558.96
	10/1/23	11914	CDJ		558.96		0.00
	11/1/23	000036845119	PJ	*		558.96	558.96
	11/1/23	11940	CDJ		558.96		0.00
	12/1/23	000037161119	PJ	*		558.96	558.96
	12/1/23	11968	CDJ		558.96		0.00
	1/1/24	000037501785	PJ	*		558.96	558.96
	1/1/24	11987	CDJ		558.96		0.00
	2/1/24	000037835685	PJ	*		558.96	558.96
	2/1/24	12021	CDJ		558.96		0.00
	3/1/24	000038163673	PJ	*		558.96	558.96
	3/1/24	12050	CDJ		558.96		0.00
	4/1/24	000038486657	PJ	*		558.96	558.96
	4/1/24	12073	CDJ		558.96		0.00
	5/1/24	000038830180	PJ	*		558.96	558.96
	5/1/24	12096	CDJ		558.96		0.00
	6/1/24	000039154985	PJ	*		558.96	558.96
	6/1/24	12113	CDJ		558.96		0.00
	7/1/24	000039480481	PJ	*		617.46	617.46
	7/1/24	12136	CDJ		617.46		0.00
	8/1/24	000039806637	PJ	*		617.46	617.46
	8/1/24	12158	CDJ		617.46		0.00
	9/1/24	000040135430	PJ	*		617.46	617.46
	9/1/24	12186	CDJ		617.46		0.00
	10/1/24	000040466270	PJ	*		617.46	617.46
	10/1/24	12208	CDJ		617.46		0.00
	11/1/24	000040805100	PJ	*		617.46	617.46
	11/1/24	12232	CDJ		617.46		0.00
	12/1/24	00001140724	PJ	*		617.46	617.46
	12/1/24	12257	CDJ		617.46		0.00
	1/1/25	000041518678	PJ	*		617.46	617.46
	1/1/25	12273	CDJ		617.46		0.00
	2/1/25	000041903609	PJ	*		617.46	617.46
	2/1/25	12313	CDJ		617.46		0.00
	3/1/25	000042278578	PJ	*		617.46	617.46
	3/1/25	12339	CDJ		617.46		0.00
	4/1/25	000042683474	PJ	*		617.46	617.46
	4/1/25	12363	CDJ		617.46		0.00
	5/1/25	000043054565	PJ	*		617.46	617.46
	5/1/25	12389	CDJ		617.46		0.00
	6/1/25	000043440867	PJ	*		617.46	617.46
	6/1/25	12411	CDJ		617.46		0.00
FP MAILING SOLUTIONS	7/1/23	Balance Fwd					135.45
	7/12/23	11859	CDJ		135.45		0.00
	9/24/23	R1105924837	PJ	*		146.28	146.28
	10/18/23	11926	CDJ		146.28		0.00
	12/23/23	R1106042366	PJ	*		146.28	146.28
	1/17/24	11998	CDJ		146.28		0.00
	3/24/24	R1106159994	PJ	*		146.28	146.28

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	4/17/24	12083	CDJ		146.28		0.00
	6/24/24	RI106274938	PJ	*		146.28	146.28
	7/19/24	12148	CDJ		146.28		0.00
	9/23/24	RI106382232	PJ	*		157.98	157.98
	10/1/24	12209	CDJ		157.98		0.00
	12/23/24	RI106486953	PJ	*		157.98	157.98
	1/4/25	RI106495797	PJ	*		244.86	402.84
	1/15/25	12289	CDJ		157.98		244.86
	1/24/25	12299	CDJ		244.86		0.00
	3/24/25	RI106592183	PJ	*		157.98	157.98
	4/1/25	12364	CDJ		157.98		0.00
	6/23/25	RI06690490	PJ	*		157.98	157.98
GLEASON'S SEPTIC DRAIN SERVICE	5/8/24	50070	PJ	*		770.00	770.00
	5/10/24	12104	CDJ		770.00		0.00
Great America Financial Services	7/1/23	11848	CDJ		307.81		-307.81
	7/14/23	34284003	PJ	*		307.81	0.00
	8/14/23	34498328	PJ	*		307.81	307.81
	8/18/23	11886	CDJ		307.81		0.00
	9/1/23	11893	CDJ		338.59		-338.59
	9/14/23	34706204	PJ	*		338.59	0.00
	10/1/23	11915	CDJ		307.81		-307.81
	10/14/23	34914013	PJ	*		307.81	0.00
	11/1/23	11941	CDJ		307.81		-307.81
	11/14/23	35123829	PJ	*		307.81	0.00
	12/1/23	11969	CDJ		313.23		-313.23
	12/14/23	35333585	PJ	*		313.23	0.00
	1/14/24	35542894	PJ	*		313.23	313.23
	1/17/24	11999	CDJ		313.23		0.00
	1/22/24	3575996	PJ	*		344.55	344.55
	2/1/24	12022	CDJ		344.55		0.00
	2/19/24	35964925	PJ	*		313.23	313.23
	3/1/24	12051	CDJ		313.23		0.00
	3/20/24	36175245	PJ	*		313.23	313.23
	4/1/24	12074	CDJ		313.23		0.00
	4/19/24	36387907	PJ	*		313.23	313.23
	5/10/24	12105	CDJ		313.23		0.00
	5/20/24	36592533	PJ	*		313.23	313.23
	6/1/24	12114	CDJ		313.23		0.00
	6/19/24	36821697	PJ	*		344.55	344.55
	7/1/24	12137	CDJ		344.55		0.00
	7/22/24	37046609	PJ	*		313.23	313.23
	8/1/24	12159	CDJ		313.23		0.00
	8/20/24	37259693	PJ	*		313.23	313.23
	9/1/24	12187	CDJ		313.23		0.00
	9/19/24	37480042	PJ	*		313.23	313.23
	10/1/24	12210	CDJ		313.23		0.00
	10/21/24	37702651	PJ	*		313.23	313.23
	11/1/24	12233	CDJ		313.23		0.00
	11/19/24	37923209	PJ	*		319.20	319.20
	12/1/24	12258	CDJ		319.20		0.00
	12/20/24	38144894	PJ	*		319.20	319.20
	1/15/25	12290	CDJ		319.20		0.00
	2/1/25	12314	CDJ		319.20		-319.20
	2/14/25	38360664	PJ	*		319.20	0.00
	3/1/25	12340	CDJ		351.12		-351.12
	3/14/25	38582142	PJ	*		351.12	0.00
	4/1/25	12365	CDJ		319.20		-319.20
	4/14/25	38812385	PJ	*		319.20	0.00
	5/1/25	12390	CDJ		319.20		-319.20
	5/14/25	39041789	PJ	*		319.20	0.00
	6/1/25	12412	CDJ		319.20		-319.20
	6/14/25	39259506	PJ	*		319.20	0.00
Guardian Life Ins Co	8/1/23	8/23 - 10/23	PJ	*		402.84	402.84
	8/1/23	11869	CDJ		402.84		0.00

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	11/1/23	11/23 - 1/24	PJ	*		402.84	402.84
	11/1/23	11942	CDJ		402.84		0.00
	2/1/24	2/24 - 4/24	PJ	*		402.84	402.84
	2/1/24	12023	CDJ		402.84		0.00
	5/1/24	5/24 - 7/24	PJ	*		402.84	402.84
	5/10/24	12106	CDJ		402.84		0.00
	8/1/24	8/24 - 10/24	PJ	*		402.84	402.84
	8/1/24	12160	CDJ		402.84		0.00
	11/1/24	11/24 - 1/25	PJ	*		402.84	402.84
	11/20/24	12244	CDJ		402.84		0.00
	2/1/25	2/25 - 4/25	PJ	*		402.84	402.84
	2/1/25	12315	CDJ		402.84		0.00
	5/1/25	5/25 - 7/25	PJ	*		430.05	430.05
	5/1/25	12391	CDJ		430.05		0.00
GREATER WATERTOWN CHAMBER O	5/1/24	58650A	PJ	*		302.50	302.50
	6/19/24	12126	CDJ		302.50		0.00
	5/31/25	60073A	PJ	*		325.00	325.00
	6/17/25	12422	CDJ		325.00		0.00
HANES SUPPLY, INC.	10/31/23	19793 - 10/23	PJ	*		245.73	245.73
	11/20/23	11953	CDJ		245.73		0.00
	1/31/24	19793-1/24	PJ	*		233.89	233.89
	3/1/24	12052	CDJ		233.89		0.00
	7/31/24	19793-7/24	PJ	*		1,604.80	1,604.80
	8/16/24	12173	CDJ		1,604.80		0.00
	8/31/24	19793-8/24	PJ	*		32.17	32.17
	9/20/24	12197	CDJ		32.17		0.00
	11/30/24	19793-11/24	PJ	*		88.24	88.24
	12/17/24	12267	CDJ		88.24		0.00
	2/3/25	19793-2/25	PJ	*		354.24	354.24
	2/15/25	12330	CDJ		354.24		0.00
	3/3/25	19793-3/25	PJ	*		229.00	229.00
	3/16/25	12350	CDJ		229.00		0.00
	4/7/25	8029343-00	PJ	*		288.00	288.00
	4/16/25	12379	CDJ		288.00		0.00
JEFFERSON COUNTY INDUSTRIAL	7/1/23	3864	PJ	*		10,341.78	10,341.78
	8/1/23	11870	CDJ		10,341.78		0.00
	10/1/23	3882	PJ	*		13,035.07	13,035.07
	10/18/23	11927	CDJ		13,035.07		0.00
	2/1/24	3934	PJ	*		8,682.81	8,682.81
	2/15/24	12037	CDJ		8,682.81		0.00
	7/11/24	3955	PJ	*		9,652.06	9,652.06
	8/1/24	12161	CDJ		9,652.06		0.00
	11/1/24	3975	PJ	*		15,096.26	15,096.26
	11/1/24	12234	CDJ		15,096.26		0.00
	4/2/25	4019	PJ	*		5,384.15	5,384.15
	4/16/25	12380	CDJ		5,384.15		0.00
Kendall, Harrienger & Burrows	4/3/25	8473	PJ	*		1,230.00	1,230.00
	4/16/25	12381	CDJ		1,230.00		0.00
	5/31/25	8962	PJ	*		400.00	400.00
	6/17/25	12423	CDJ		400.00		0.00
	6/24/25	9068	PJ	*		320.00	320.00
MCQUADE & BANNIGAN	7/1/23	2349190 - HAT	PJ	*		2,731.16	2,731.16
	7/12/23	11860	CDJ		2,731.16		0.00
	8/1/23	2349190-1	PJ	*		952.40	952.40
	8/1/23	11871	CDJ		952.40		0.00
	8/1/23	134113-7/23	PJ	*		1,325.00	1,325.00
	8/4/23	11880	CDJ		1,325.00		0.00
	9/19/23	134113-9/23	PJ	*		785.20	785.20
	9/19/23	11904	CDJ		785.20		0.00
	11/10/23	4185479	PJ	*		961.77	961.77
	12/7/23	4183805	PJ	*		725.00	1,686.77
	12/26/23	4185475	PJ	*		674.32	2,361.09

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	1/1/24	11988	CDJ		2,361.09		0.00
	1/8/24	2391608	PJ	*		794.90	794.90
	1/8/24	2391623	PJ	*		366.41	1,161.31
	1/15/24	2392689	PJ	*		76.26	1,237.57
	1/15/24	2416847	PJ	*		1,587.50	2,825.07
	1/15/24	2450763	PJ	*		405.00	3,230.07
	2/15/24	12038	CDJ		1,237.57		1,992.50
	10/18/24	2418330	PJ	*		684.00	2,676.50
	10/18/24	2418773	PJ	*		1,044.00	3,720.50
	10/18/24	2418129	PJ	*		900.00	4,620.50
	10/18/24	12221	CDJ		2,628.00		1,992.50
	11/1/24	2418705	PJ	*		720.00	2,712.50
	11/1/24	2418782	PJ	*		828.00	3,540.50
	11/1/24	2418671	PJ	*		1,080.00	4,620.50
	11/1/24	12235	CDJ		2,628.00		1,992.50
	11/20/24	2429184	PJ	*		540.00	2,532.50
	11/20/24	2425082	PJ	*		180.00	2,712.50
	11/20/24	2425093	PJ	*		252.00	2,964.50
	11/20/24	2430799	PJ	*		123.00	3,087.50
	11/20/24	12245	CDJ		1,095.00		1,992.50
	1/15/25	12291	CDJ		1,992.50		0.00
	5/30/25	2467821	PJ	*		924.00	924.00
	6/1/25	12413	CDJ		924.00		0.00
MITTAG'S LOCK & KEY	11/10/23	14146	PJ	*		327.00	327.00
	11/20/23	11954	CDJ		327.00		0.00
	9/8/24	14245	PJ	*		135.00	135.00
	9/20/24	12198	CDJ		135.00		0.00
	12/16/24	14274	PJ	*		140.00	140.00
	1/1/25	12274	CDJ		140.00		0.00
	3/25/25	14307	PJ	*		133.00	133.00
	4/1/25	12366	CDJ		133.00		0.00
	5/15/25	14329	PJ	*		450.00	450.00
	6/1/25	12414	CDJ		450.00		0.00
	6/6/25	14330	PJ	*		138.50	138.50
	6/17/25	12424	CDJ		138.50		0.00
Mount Vernon Fire Insurance Comp.	7/1/23	NDO2559334C	PJ	*		1,119.00	1,119.00
	7/1/23	11849	CDJ		1,119.00		0.00
	7/1/24	NDO2559334D	PJ	*		1,119.00	1,119.00
	7/1/24	12138	CDJ		1,119.00		0.00
NETTO FIRE EQUIPMENT	2/28/24	55257	PJ	*		687.25	687.25
	3/1/24	12053	CDJ		687.25		0.00
	8/19/24	57071	PJ	*		1,377.50	1,377.50
	9/1/24	12188	CDJ		1,377.50		0.00
NATIONAL GRID	7/1/23	Balance Fwd					2,550.63
	7/12/23	11851	CDJ		2,550.63		0.00
	7/26/23	0538786113-7	PJ	*		29.15	29.15
	7/26/23	0498786119-7	PJ	*		221.39	250.54
	7/26/23	4083010042-7	PJ	*		114.95	365.49
	7/26/23	0338937134-7	PJ	*		26.26	391.75
	7/26/23	0058937125-7	PJ	*		180.53	572.28
	7/26/23	0038937138-7	PJ	*		347.91	920.19
	7/26/23	9678936125-7	PJ	*		26.38	946.57
	7/26/23	0438937172-7	PJ	*		1,277.28	2,223.85
	7/26/23	1078719124-7	PJ	*		345.14	2,568.99
	7/26/23	0918937121-7	PJ	*		29.15	2,598.14
	7/26/23	0898937178-7	PJ	*		29.15	2,627.29
	7/26/23	2017080029-7	PJ	*		84.16	2,711.45
	7/28/23	0518786128-7	PJ	*		164.45	2,875.90
	8/18/23	11883	CDJ		2,875.90		0.00
	8/25/23	0038937138-8	PJ	*		370.38	370.38
	8/25/23	0058937125-8	PJ	*		188.21	558.59
	8/25/23	0338937134-8	PJ	*		26.65	585.24
	8/25/23	4083010042-8	PJ	*		121.26	706.50

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Vendor	Date	Trans No	Typ	Pal	Debit Amt	Credit Amt	Balance
	8/25/23	9678936125-8	PJ	*		26.83	733.33
	8/25/23	0438937172-8	PJ	*		1,110.58	1,843.91
	8/25/23	0498786119-8	PJ	*		188.29	2,032.20
	8/25/23	0538786113-8	PJ	*		29.59	2,061.79
	8/25/23	0898937178-8	PJ	*		29.59	2,091.38
	8/25/23	0918937121-8	PJ	*		29.59	2,120.97
	8/25/23	2017080029-8	PJ	*		84.49	2,205.46
	8/25/23	1078719124-8	PJ	*		296.26	2,501.72
	8/29/23	0518786126-8	PJ	*		164.37	2,666.09
	9/19/23	11899	CDJ		2,666.09		0.00
	9/25/23	2017080029-9	PJ	*		86.37	86.37
	9/25/23	0958937178-9	PJ	*		810.00	896.37
	9/25/23	0498937161-9	PJ	*		1,420.00	2,316.37
	9/25/23	2853006061-9	PJ	*		910.00	3,226.37
	9/25/23	4083010042-9	PJ	*		125.39	3,351.76
	9/25/23	0338937134-9	PJ	*		26.26	3,378.02
	9/25/23	9678936125-9	PJ	*		26.26	3,404.28
	9/25/23	0058937125-9	PJ	*		188.55	3,592.83
	9/25/23	0038937138-9	PJ	*		362.60	3,955.43
	9/25/23	1078719124-9	PJ	*		255.80	4,211.23
	9/25/23	0918937121-9	PJ	*		29.15	4,240.38
	9/25/23	0898937178-9	PJ	*		31.63	4,272.01
	9/25/23	0538786113-9	PJ	*		29.15	4,301.16
	9/25/23	0438937172-9	PJ	*		931.21	5,232.37
	9/25/23	0498786119-9	PJ	*		187.39	5,419.76
	9/27/23	0518786126-9	PJ	*		165.98	5,585.74
	10/18/23	11919	CDJ		5,585.74		0.00
	10/25/23	0438937172-1	PJ	*		656.15	656.15
	10/25/23	0498786119-1	PJ	*		157.02	813.17
	10/25/23	0538786113-1	PJ	*		29.59	842.76
	10/25/23	0898937178-1	PJ	*		131.59	974.35
	10/25/23	0918937121-1	PJ	*		29.59	1,003.94
	10/25/23	1078719124-1	PJ	*		252.34	1,256.28
	10/25/23	1118719182-1	PJ	*		956.37	2,212.65
	10/25/23	9678936125-1	PJ	*		38.41	2,251.06
	10/25/23	0038937138-1	PJ	*		316.29	2,567.35
	10/25/23	0058937125-1	PJ	*		200.47	2,767.82
	10/25/23	4083010042-1	PJ	*		128.55	2,896.37
	10/25/23	0338937134-1	PJ	*		26.65	2,923.02
	10/25/23	2017080029-1	PJ	*		78.09	3,001.11
	10/25/23	0958937178-1	PJ	*		177.02	3,178.13
	10/25/23	2853006061-1	PJ	*		240.64	3,418.77
	10/27/23	0518786126-1	PJ	*		163.17	3,581.94
	11/20/23	11945	CDJ		3,164.28		417.66
	11/27/23	2017080029-1	PJ	*		145.67	563.33
	11/27/23	0338937134-1	PJ	*		26.66	589.99
	11/27/23	0058937125-1	PJ	*		392.37	982.36
	11/27/23	0038937138-1	PJ	*		319.10	1,301.46
	11/27/23	9678936125-1	PJ	*		207.87	1,509.33
	11/27/23	0438937172-1	PJ	*		1,090.98	2,600.31
	11/27/23	0498786119-1	PJ	*		184.71	2,785.02
	11/27/23	1118719182-1	PJ	*		316.59	3,101.61
	11/27/23	0538786113-1	PJ	*		29.60	3,131.21
	11/27/23	1078719124-1	PJ	*		330.16	3,461.37
	11/27/23	0918937121-1	PJ	*		63.18	3,524.55
	11/27/23	0898937178-1	PJ	*		954.76	4,479.31
	11/27/23	4083010042-1	PJ	*		374.40	4,853.71
	11/27/23	2853006061-1	PJ	*		351.75	5,205.46
	11/27/23	0958937178-1	PJ	*		297.70	5,503.16
	11/29/23	0518786126-1	PJ	*		167.22	5,670.38
	12/19/23	11972	CDJ		4,603.27		1,067.11
	12/26/23	0338937134-1	PJ	*		26.66	1,093.77
	12/26/23	0438937172-1	PJ	*		1,087.00	2,180.77
	12/26/23	0498786119-1	PJ	*		164.92	2,345.69
	12/26/23	1078719124-1	PJ	*		444.70	2,790.39
	12/26/23	0538786113-1	PJ	*		29.60	2,819.99
	12/26/23	0898937178-1	PJ	*		1,232.55	4,052.54

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	12/26/23	0918937121-1	PJ	*		127.66	4,180.20
	12/26/23	9678936125-1	PJ	*		265.87	4,446.07
	12/26/23	0058937125-1	PJ	*		479.88	4,925.95
	12/26/23	4083010042-1	PJ	*		550.97	5,476.92
	12/26/23	2017080029-1	PJ	*		170.56	5,647.48
	12/26/23	0038937138-1	PJ	*		356.06	6,003.54
	12/26/23	1118719182-1	PJ	*		325.29	6,328.83
	12/26/23	0958937178-1	PJ	*		424.71	6,753.54
	12/26/23	0498937152-1	PJ	*		1,110.80	7,864.34
	12/26/23	2853006061-1	PJ	*		365.88	8,230.22
	12/28/23	0518786126-1	PJ	*		169.57	8,399.79
	1/17/24	11993	CDJ	*	5,431.29		2,968.50
	1/24/24	0498937152-1	PJ	*		1,470.98	4,439.48
	1/25/24	0338937134-1	PJ	*		26.26	4,465.74
	1/25/24	0958937178-1	PJ	*		535.18	5,000.92
	1/25/24	2017080029-1	PJ	*		225.10	5,226.02
	1/25/24	0538786113-1	PJ	*		29.60	5,255.62
	1/25/24	1118719182-1	PJ	*		344.19	5,599.81
	1/25/24	1078719124-1	PJ	*		607.24	6,207.05
	1/25/24	0918937121-1	PJ	*		140.85	6,347.90
	1/25/24	0898937178-1	PJ	*		1,649.10	7,997.00
	1/25/24	0498937161-1	PJ	*		286.48	8,263.48
	1/25/24	0498786119-1	PJ	*		302.78	8,566.26
	1/25/24	0438937172-1	PJ	*		1,355.88	9,922.14
	1/25/24	9678936125-1	PJ	*		309.00	10,231.14
	1/25/24	2853006061-1	PJ	*		477.91	10,709.05
	1/25/24	4083010042-1	PJ	*		799.34	11,508.39
	1/25/24	0038937138-1	PJ	*		362.43	11,870.82
	1/25/24	0058937125-1	PJ	*		586.79	12,457.61
	1/29/24	0518786126-1	PJ	*		170.28	12,627.89
	2/1/24	12024	CDJ	*	2,602.62		10,025.27
	2/15/24	12031	CDJ	*	8,554.29		1,470.98
	2/23/24	0338937134-2	PJ	*		26.26	1,497.24
	2/23/24	0538786113-2	PJ	*		29.60	1,526.84
	2/23/24	0498786119-2	PJ	*		188.45	1,715.29
	2/23/24	9678936125-2	PJ	*		302.34	2,017.63
	2/23/24	0438937172-2	PJ	*		1,092.38	3,110.01
	2/23/24	2853006061-2	PJ	*		439.30	3,549.31
	2/23/24	4083010042-2	PJ	*		878.77	4,428.08
	2/23/24	0038937138-2	PJ	*		351.72	4,779.80
	2/23/24	0058937125-2	PJ	*		535.48	5,315.28
	2/23/24	1078719124-2	PJ	*		519.28	5,834.56
	2/23/24	2017080029-2	PJ	*		222.38	6,056.94
	2/23/24	0958937178-2	PJ	*		485.03	6,541.97
	2/23/24	1118719182-2	PJ	*		850.11	7,392.08
	2/23/24	0898937178-2	PJ	*		1,458.16	8,850.24
	2/23/24	0918937121-2	PJ	*		100.10	8,950.34
	2/23/24	0498937161-2	PJ	*		1,373.69	10,324.03
	2/27/24	0518786126-2	PJ	*		168.33	10,492.36
	3/1/24	12054	CDJ	*	1,470.98		9,021.38
	3/20/24	12058	CDJ	*	9,021.38		0.00
	3/25/24	0438937172-3	PJ	*		1,075.67	1,075.67
	3/25/24	1118719182-3	PJ	*		729.56	1,805.23
	3/25/24	0038937138-3	PJ	*		351.33	2,156.56
	3/25/24	4083010042-3	PJ	*		505.64	2,662.20
	3/25/24	2853006061-3	PJ	*		436.53	3,098.73
	3/25/24	9678936125-3	PJ	*		286.98	3,385.71
	3/25/24	0338937134-3	PJ	*		26.65	3,412.36
	3/25/24	0958937178-3	PJ	*		432.91	3,845.27
	3/25/24	1078719124-3	PJ	*		476.22	4,321.49
	3/25/24	0918937121-3	PJ	*		93.72	4,415.21
	3/25/24	0898937178-3	PJ	*		1,123.92	5,539.13
	3/25/24	2017080029-3	PJ	*		115.86	5,654.99
	3/25/24	0058937125-3	PJ	*		466.44	6,121.43
	3/25/24	0538786113-3	PJ	*		29.15	6,150.58
	3/25/24	0498937161-3	PJ	*		1,005.67	7,156.25
	3/25/24	0498786119-3	PJ	*		227.15	7,383.40

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	3/27/24	0518786126-3	PJ	*		170.14	7,553.54
	4/17/24	12077	CDJ	*	7,553.54		0.00
	4/25/24	1078719124-4	PJ	*		360.84	360.84
	4/25/24	1118719182-4	PJ	*		147.31	508.15
	4/25/24	0958937178-4	PJ	*		473.21	981.36
	4/25/24	2017080029-4	PJ	*		83.45	1,064.81
	4/25/24	0538786113-4	PJ	*		30.04	1,094.85
	4/25/24	0898937178-4	PJ	*		559.74	1,654.59
	4/25/24	0918937121-4	PJ	*		56.02	1,710.61
	4/25/24	0038937138-4	PJ	*		354.24	2,064.85
	4/25/24	0438937172-4	PJ	*		795.42	2,860.27
	4/25/24	0498786119-4	PJ	*		201.48	3,061.75
	4/25/24	0498937161-4	PJ	*		739.53	3,801.28
	4/25/24	0058937125-4	PJ	*		282.53	4,083.81
	4/25/24	2853006061-4	PJ	*		359.69	4,443.50
	4/25/24	9678936125-4	PJ	*		177.73	4,621.23
	4/25/24	4083010042-4	PJ	*		259.70	4,880.93
	4/25/24	0338937134-4	PJ	*		26.26	4,907.19
	4/29/24	0518786126-4	PJ	*		170.51	5,077.70
	5/10/24	12098	CDJ	*	5,077.70		0.00
	5/24/24	0058937125-5	PJ	*		184.95	184.95
	5/24/24	0038937138-5	PJ	*		288.34	473.29
	5/24/24	9678936125-5	PJ	*		26.26	499.55
	5/24/24	28530060061-	PJ	*		329.22	828.77
	5/24/24	4083010042-5	PJ	*		136.72	965.49
	5/24/24	2017080029-5	PJ	*		77.60	1,043.09
	5/24/24	0958937178-5	PJ	*		273.82	1,316.91
	5/24/24	1118719182-5	PJ	*		29.74	1,346.65
	5/24/24	1078719124-5	PJ	*		266.82	1,613.47
	5/24/24	0918937121-5	PJ	*		29.44	1,642.91
	5/24/24	0898937178-5	PJ	*		105.80	1,748.71
	5/24/24	0538786113-5	PJ	*		29.15	1,777.86
	5/24/24	0498937161-5	PJ	*		116.04	1,893.90
	5/24/24	0498786119-5	PJ	*		195.01	2,088.91
	5/24/24	0438937172-5	PJ	*		742.42	2,831.33
	5/24/24	0338937134-5	PJ	*		26.26	2,857.59
	5/29/24	0518786126-5	PJ	*		172.32	3,029.91
	6/19/24	12120	CDJ	*	3,029.91		0.00
	6/25/24	0338937134-6	PJ	*		26.65	26.65
	6/25/24	2017080029-6	PJ	*		81.83	108.48
	6/25/24	0958937178-6	PJ	*		319.61	428.09
	6/25/24	1118719182-6	PJ	*		29.60	457.69
	6/25/24	1078719124-6	PJ	*		237.36	695.05
	6/25/24	0918937121-6	PJ	*		29.59	724.64
	6/25/24	0898937178-6	PJ	*		46.01	770.65
	6/25/24	0538786113-6	PJ	*		29.59	800.24
	6/25/24	0498937161-6	PJ	*		30.91	831.15
	6/25/24	0498786119-6	PJ	*		238.55	1,069.70
	6/25/24	0438937172-6	PJ	*		1,042.73	2,112.43
	6/25/24	4083010042-6	PJ	*		128.65	2,241.08
	6/25/24	2853006061-6	PJ	*		313.79	2,554.87
	6/25/24	9678936125-6	PJ	*		26.91	2,581.78
	6/25/24	0058937125-6	PJ	*		190.13	2,771.91
	6/25/24	0038937138-6	PJ	*		351.30	3,123.21
	6/27/24	0518786126-6	PJ	*		173.57	3,296.78
	7/19/24	12143	CDJ	*	3,296.78		0.00
	7/26/24	1118719182-7	PJ	*		29.60	29.60
	7/26/24	1078719124-7	PJ	*		264.22	293.82
	7/26/24	0918937121-7	PJ	*		29.60	323.42
	7/26/24	0898937178-7	PJ	*		30.83	354.25
	7/26/24	0538786113-7	PJ	*		29.60	383.85
	7/26/24	0498937161-7	PJ	*		29.62	413.47
	7/26/24	0498786119-7	PJ	*		263.78	677.25
	7/26/24	0438937172-7	PJ	*		1,329.12	2,006.37
	7/26/24	2853006061-7	PJ	*		339.07	2,345.44
	7/26/24	4083010042-7	PJ	*		140.13	2,485.57
	7/26/24	0058937125-7	PJ	*		198.74	2,684.31

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Vendor Ledgers
For the Period From Jul 1, 2023 to Jun 30, 2025

Filter Criteria Includes: Report order is by ID.

Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	7/26/24	00389337138-	PJ	*		345.62	3,029.93
	7/26/24	9678936125-7	PJ	*		26.67	3,056.60
	7/26/24	2017080029-7	PJ	*		87.45	3,144.05
	7/26/24	0958937178-7	PJ	*		346.88	3,490.93
	7/26/24	0338937134-7	PJ	*		26.66	3,517.59
	7/30/24	0518786126-7	PJ	*		189.59	3,707.18
	8/16/24	12166	CDJ		3,707.18		0.00
	8/26/24	1078719124-8	PJ	*		220.31	220.31
	8/26/24	0498716119-8	PJ	*		262.45	482.76
	8/26/24	0438937172-8	PJ	*		1,224.93	1,707.69
	8/26/24	1118719182-8	PJ	*		19.93	1,727.62
	8/26/24	0918937121-8	PJ	*		19.93	1,747.55
	8/26/24	0898937178-8	PJ	*		23.26	1,770.81
	8/26/24	0538786113-8	PJ	*		19.93	1,790.74
	8/26/24	0958937178-8	PJ	*		166.85	1,957.59
	8/26/24	2017080029-8	PJ	*		68.33	2,025.92
	8/26/24	0038937138-8	PJ	*		318.85	2,344.77
	8/26/24	9678936125-8	PJ	*		17.42	2,362.19
	8/26/24	4083010042-8	PJ	*		202.67	2,564.86
	8/26/24	0338937134-8	PJ	*		17.04	2,581.90
	8/26/24	0058937125-8	PJ	*		178.57	2,760.47
	8/26/24	0498937161-8	PJ	*		19.93	2,780.40
	8/26/24	2853006061-8	PJ	*		245.93	3,026.33
	8/28/24	0518786126-8	PJ	*		212.93	3,239.26
	9/20/24	12192	CDJ		3,239.26		0.00
	9/24/24	2017080029-9	PJ	*		83.45	83.45
	9/24/24	1118719182-9	PJ	*		29.76	113.21
	9/24/24	1078719124-9	PJ	*		219.59	332.80
	9/24/24	0918937121-9	PJ	*		29.76	362.56
	9/24/24	0898937178-9	PJ	*		39.92	402.48
	9/24/24	0538786113-9	PJ	*		29.76	432.24
	9/24/24	0498786119-9	PJ	*		262.63	694.87
	9/24/24	0438937172-9	PJ	*		1,114.20	1,809.07
	9/24/24	4083010042-9	PJ	*		204.10	2,013.17
	9/24/24	0498937161-9	PJ	*		29.76	2,042.93
	9/24/24	0958937178-9	PJ	*		167.81	2,210.74
	9/24/24	0038937138-9	PJ	*		336.51	2,547.25
	9/24/24	0058937125-9	PJ	*		216.74	2,763.99
	9/24/24	0338937134-9	PJ	*		26.52	2,790.51
	9/24/24	96789.6125-92	PJ	*		28.59	2,819.10
	9/24/24	2853006061-9	PJ	*		219.26	3,038.36
	9/26/24	0518786126-9	PJ	*		219.86	3,258.22
	10/18/24	12216	CDJ		3,258.22		0.00
	10/24/24	2017080029-1	PJ	*		84.14	84.14
	10/24/24	1118719182-1	PJ	*		24.50	108.64
	10/24/24	0918937121-1	PJ	*		29.59	138.23
	10/24/24	0958937178-1	PJ	*		84.82	223.05
	10/24/24	0438937172-1	PJ	*		673.02	896.07
	10/24/24	0498786119-1	PJ	*		251.88	1,147.95
	10/24/24	1078719124-1	PJ	*		222.90	1,370.85
	10/24/24	0338937134-1	PJ	*		26.65	1,397.50
	10/24/24	9678936125-1	PJ	*		44.95	1,442.45
	10/24/24	0038937138-1	PJ	*		316.13	1,758.58
	10/24/24	0058937125-1	PJ	*		230.96	1,989.54
	10/24/24	2853006061-1	PJ	*		217.54	2,207.08
	10/24/24	0498937161-1	PJ	*		99.71	2,306.79
	10/24/24	0538786113-1	PJ	*		29.59	2,336.38
	10/24/24	0898937178-1	PJ	*		81.08	2,417.46
	10/24/24	4083010042-1	PJ	*		205.66	2,623.12
	10/28/24	0518786126-1	PJ	*		213.47	2,836.59
	11/20/24	12239	CDJ		2,836.59		0.00
	11/22/24	0038937138-1	PJ	*		311.18	311.18
	11/22/24	9678936125-1	PJ	*		89.83	401.01
	11/22/24	0058937125-1	PJ	*		323.01	724.02
	11/22/24	0338937134-1	PJ	*		26.66	750.68
	11/22/24	0498937161-1	PJ	*		550.05	1,300.73
	11/22/24	0538786113-1	PJ	*		29.60	1,330.33

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	11/22/24	0898937178-1	PJ	*		491.90	1,822.23
	11/22/24	0958937178-1	PJ	*		146.72	1,968.95
	11/22/24	0918937121-1	PJ	*		32.42	2,001.37
	11/22/24	1078719124-1	PJ	*		290.39	2,291.76
	11/22/24	0438937172-1	PJ	*		667.77	2,959.53
	11/22/24	0498786119-1	PJ	*		275.13	3,234.66
	11/22/24	2853006061-1	PJ	*		82.58	3,317.24
	11/22/24	4083010042-1	PJ	*		255.09	3,572.33
	11/22/24	118719182-11	PJ	*		23.89	3,596.22
	11/22/24	2017080029-1	PJ	*		84.70	3,680.92
	11/26/24	0518786126-1	PJ	*		226.24	3,907.16
	12/17/24	12260	CDJ		3,907.16		0.00
	12/26/24	0958937178-1	PJ	*		310.76	310.76
	12/26/24	4083010042-1	PJ	*		795.16	1,105.92
	12/26/24	9678936125-1	PJ	*		332.94	1,438.86
	12/26/24	0058937125-1	PJ	*		663.75	2,102.61
	12/26/24	0038937138-1	PJ	*		428.70	2,531.31
	12/26/24	2853006061-1	PJ	*		447.13	2,978.44
	12/26/24	0338937134-1	PJ	*		26.66	3,005.10
	12/26/24	1078719124-1	PJ	*		782.07	3,787.17
	12/26/24	0918937121-1	PJ	*		86.20	3,873.37
	12/26/24	0898937178-1	PJ	*		1,200.80	5,074.17
	12/26/24	0538786113-1	PJ	*		29.60	5,103.77
	12/26/24	0498937161-1	PJ	*		1,011.88	6,115.65
	12/26/24	0498786119-1	PJ	*		443.25	6,558.90
	12/26/24	0438937172-1	PJ	*		981.64	7,540.54
	12/30/24	0518786126-1	PJ	*		249.98	7,790.52
	1/15/25	12285	CDJ		7,540.54		249.98
	1/24/25	12308	CDJ		249.98		0.00
	1/27/25	1078719124-1	PJ	*		891.08	891.08
	1/27/25	0538786113-1	PJ	*		29.15	920.23
	1/27/25	1118719182-1	PJ	*		773.72	1,693.95
	1/27/25	0898937178-1	PJ	*		1,701.61	3,395.56
	1/27/25	0438937172-1	PJ	*		1,493.50	4,889.06
	1/27/25	0498786119-1	PJ	*		365.44	5,254.50
	1/27/25	0498937161-1	PJ	*		1,156.44	6,410.94
	1/27/25	0918937121-1	PJ	*		184.66	6,595.60
	1/27/25	2017080029-1	PJ	*		171.73	6,767.33
	1/27/25	0958937178-1	PJ	*		418.81	7,186.14
	1/27/25	2853006061-1	PJ	*		557.73	7,743.87
	1/27/25	4083010042-1	PJ	*		1,356.91	9,100.78
	1/27/25	0038937138-1	PJ	*		380.19	9,480.97
	1/27/25	0058937125-1	PJ	*		736.54	10,217.51
	1/27/25	0338937134-1	PJ	*		26.26	10,243.77
	1/27/25	9678936125-1	PJ	*		392.47	10,636.24
	1/29/25	0518786126-1	PJ	*		273.10	10,909.34
	2/15/25	12320	CDJ		10,909.34		0.00
	2/25/25	9678936125-2	PJ	*		384.23	384.23
	2/25/25	0338937134-2	PJ	*		27.05	411.28
	2/25/25	2853006061-2	PJ	*		604.40	1,015.68
	2/25/25	0918937121-2	PJ	*		194.82	1,210.50
	2/25/25	0898937178-2	PJ	*		1,713.19	2,923.69
	2/25/25	0538786113-2	PJ	*		30.04	2,953.73
	2/25/25	0958937178-2	PJ	*		529.72	3,483.45
	2/25/25	0038937138-2	PJ	*		401.85	3,885.30
	2/25/25	0058937125-2	PJ	*		777.88	4,663.18
	2/25/25	1118719182-2	PJ	*		901.25	5,564.43
	2/25/25	0438937172-2	PJ	*		1,603.77	7,168.20
	2/25/25	0498786119-2	PJ	*		479.01	7,647.21
	2/25/25	4083010042-2	PJ	*		1,295.28	8,942.49
	2/25/25	0498937161-2	PJ	*		1,220.70	10,163.19
	2/25/25	2017080029-2	PJ	*		130.72	10,293.91
	2/25/25	1078719124-2	PJ	*		827.48	11,121.39
	2/27/25	0518786126-2	PJ	*		283.80	11,405.19
	3/16/25	12344	CDJ		11,405.19		0.00
	3/26/25	0058937125-3	PJ	*		520.07	520.07
	3/26/25	0038937138-3	PJ	*		358.48	878.55

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	3/26/25	0338937134-3	PJ	*		26.67	905.22
	3/26/25	2853006061-3	PJ	*		355.57	1,260.79
	3/26/25	4083010042-3	PJ	*		720.86	1,981.65
	3/26/25	9678936125-3	PJ	*		229.39	2,211.04
	3/26/25	0538786113-3	PJ	*		29.61	2,240.65
	3/26/25	1118719182-3	PJ	*		357.49	2,598.14
	3/26/25	0958937178-3	PJ	*		488.01	3,086.15
	3/26/25	0498937161-3	PJ	*		542.74	3,628.89
	3/26/25	1078719124-3	PJ	*		457.19	4,086.08
	3/26/25	0438937172-3	PJ	*		668.52	4,754.60
	3/26/25	0898937178-3	PJ	*		23.68	4,778.28
	3/26/25	2017080029-3	PJ	*		90.92	4,869.20
	3/26/25	0498786119-3	PJ	*		432.44	5,301.64
	3/26/25	0918937121-3	PJ	*		91.25	5,392.89
	3/28/25	0518786126-3	PJ	*		240.48	5,633.37
	4/16/25	12372	CDJ		5,633.37		0.00
	4/25/25	4083010042-4	PJ	*		436.73	436.73
	4/25/25	2853006061-4	PJ	*		288.91	725.64
	4/25/25	0498786119-4	PJ	*		404.57	1,130.21
	4/25/25	1078719124-4	PJ	*		397.15	1,527.36
	4/25/25	0538786113-4	PJ	*		28.70	1,556.06
	4/25/25	0918937121-4	PJ	*		35.08	1,591.14
	4/25/25	0438937172-4	PJ	*		457.88	2,049.02
	4/25/25	2017080029-4	PJ	*		86.86	2,135.88
	4/25/25	0958937178-4	PJ	*		276.72	2,412.60
	4/25/25	0338937134-4	PJ	*		25.85	2,438.45
	4/25/25	9678936125-4	PJ	*		52.45	2,490.90
	4/25/25	0038937138-4	PJ	*		325.58	2,816.48
	4/25/25	0058937125-4	PJ	*		273.96	3,090.44
	4/25/25	1118719182-4	PJ	*		34.56	3,125.00
	4/29/25	0518786126-4	PJ	*		205.82	3,330.82
	5/19/25	12396	CDJ		3,330.82		0.00
	5/27/25	4083010042-5	PJ	*		763.96	763.96
	5/27/25	9678936125-5	PJ	*		27.46	791.42
	5/27/25	2853006061-5	PJ	*		242.77	1,034.19
	5/27/25	0058937125-5	PJ	*		218.90	1,253.09
	5/27/25	0038937138-5	PJ	*		280.32	1,533.41
	5/27/25	0958937178-5	PJ	*		135.29	1,668.70
	5/27/25	2017080029-5	PJ	*		86.48	1,755.18
	5/27/25	0498786119-5	PJ	*		221.31	1,976.49
	5/27/25	0898937178-5	PJ	*		1,239.33	3,215.82
	5/27/25	0438937172-5	PJ	*		436.10	3,651.92
	5/27/25	0498937161-5	PJ	*		29.15	3,681.07
	5/27/25	0918937121-5	PJ	*		29.69	3,710.76
	5/27/25	1118719182-5	PJ	*		29.67	3,740.43
	5/27/25	1078719124-5	PJ	*		307.87	4,048.30
	5/27/25	0338937134-5	PJ	*		26.65	4,074.95
	5/27/25	0538786113-5	PJ	*		29.58	4,104.53
	5/29/25	0518786126-5	PJ	*		221.26	4,325.79
	6/17/25	12417	CDJ		4,325.79		0.00
	6/25/25	0038937138-6	PJ	*		365.87	365.87
	6/25/25	0958937178-6	PJ	*		99.86	465.73
	6/25/25	2017080029-6	PJ	*		89.53	555.26
	6/25/25	2853006061-6	PJ	*		270.18	825.44
	6/25/25	1118719182-6	PJ	*		29.15	854.59
	6/25/25	1078719124-6	PJ	*		248.29	1,102.88
	6/25/25	0438937172-6	PJ	*		541.08	1,643.96
	6/25/25	0918937121-6	PJ	*		29.15	1,673.11
	6/25/25	0898937178-6	PJ	*		1,066.34	2,739.45
	6/25/25	0538786113-6	PJ	*		29.15	2,768.60
	6/25/25	0498786119-6	PJ	*		223.01	2,991.61
	6/25/25	9678936125-6	PJ	*		26.26	3,017.87
	6/25/25	0338937134-6	PJ	*		26.26	3,044.13
	6/25/25	0058937125-6	PJ	*		198.69	3,242.82
	6/25/25	0498937161-6	PJ	*		29.15	3,271.97
	6/27/25	0518786126-6	PJ	*		224.99	3,496.96

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NNY ONLINE	1/1/24	11989	CDJ		55.00		-55.00
	1/11/24	27488	PJ	*		55.00	0.00
	2/15/24	12039	CDJ		54.00		-54.00
	3/1/24	27583	PJ	*		54.00	0.00
	3/1/25	28252	PJ	*		54.00	54.00
	3/1/25	12341	CDJ		54.00		0.00
	3/11/25	28130	PJ	*		56.66	56.66
	3/16/25	12351	CDJ		56.66		0.00
NORTHERN COMPUTERS	7/1/23	Balance Fwd					373.18
	8/1/23	11872	CDJ		373.18		0.00
	1/27/24	19405	PJ	*		156.60	156.60
	2/1/24	12025	CDJ		156.60		0.00
	5/31/24	19613	PJ	*		183.00	183.00
	6/19/24	12127	CDJ		183.00		0.00
	6/27/24	19592	PJ	*		147.50	147.50
	7/1/24	12139	CDJ		147.50		0.00
	1/27/25	19924	PJ	*		156.60	156.60
2/1/25	12316	CDJ		156.60		0.00	
NYS DEPT OF LABOR	7/1/23	Balance Fwd					275.00
NYS UNEMPLOYMENT INSURANCE	7/1/23	Balance Fwd					43.20
	7/12/23	11861	CDJ		43.20		0.00
	6/21/24	86-07363-7-24	PJ	*		31.25	31.25
	7/1/24	12140	CDJ		31.25		0.00
NYTRIC ELECTRICAL CONTRACTORS	8/31/23	18231	PJ	*		808.48	808.48
	9/19/23	11905	CDJ		808.48		0.00
	11/7/23	18433	PJ	*		103.68	103.68
	11/20/23	11955	CDJ		103.68		0.00
	12/19/23	18551	PJ	*		2,299.88	2,299.88
	1/1/24	11990	CDJ		2,299.88		0.00
	1/31/24	18677	PJ	*		166.05	166.05
	2/15/24	12040	CDJ		166.05		0.00
	8/14/24	18880	PJ	*		1,590.46	1,590.46
	8/16/24	12174	CDJ		1,590.46		0.00
	9/24/24	19238	PJ	*		210.94	210.94
	10/1/24	12211	CDJ		210.94		0.00
	1/29/25	19667	PJ	*		305.55	305.55
	2/1/25	12317	CDJ		305.55		0.00
OSWEGO COUNTY BUSINESS MAGA	12/18/24	171643-25	PJ	*		738.00	738.00
	1/1/25	12275	CDJ		738.00		0.00
OMEGA, INC.	9/8/23	2022	PJ	*		600.00	600.00
	9/19/23	11906	CDJ		600.00		0.00
	8/15/24	2023	PJ	*		600.00	600.00
	8/16/24	12175	CDJ		600.00		0.00
P&M CONSTRUCTION	8/4/23	1515 1 OF 2	PJ	*		9,900.00	9,900.00
	8/4/23	11881	CDJ		9,900.00		0.00
	10/1/23	1579 - 1 OF 2	PJ	*		5,500.00	5,500.00
	10/1/23	3066 - 2 OF 2	PJ	*		9,900.00	15,400.00
	10/1/23	11916	CDJ		15,400.00		0.00
	10/16/23	3073-2OF2	PJ	*		5,500.00	5,500.00
	10/18/23	11928	CDJ		5,500.00		0.00
	11/6/23	3078	PJ	*		975.00	975.00
	11/20/23	11956	CDJ		975.00		0.00
	12/29/23	3089	PJ	*		2,050.00	2,050.00
	1/15/24	3092	PJ	*		275.00	2,325.00
	1/17/24	12000	CDJ		275.00		2,050.00
	2/1/24	12026	CDJ		2,050.00		0.00
	2/5/24	3095	PJ	*		2,050.00	2,050.00
	2/15/24	12041	CDJ		2,050.00		0.00
	6/14/24	3135	PJ	*		1,530.00	1,530.00
6/19/24	12128	CDJ		1,530.00		0.00	

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	12/16/24	3195	PJ	*		700.00	700.00
	1/1/25	12276	CDJ		700.00		0.00
PICK N GO	8/13/24	58999	PJ	*		418.00	418.00
	8/16/24	12176	CDJ		418.00		0.00
PITCHER'S SEWER SERVICE, INC.	1/16/24	17813	PJ	*		297.00	297.00
	1/17/24	12001	CDJ		297.00		0.00
	7/28/24	20356	PJ	*		324.00	324.00
	8/1/24	12162	CDJ		324.00		0.00
	12/30/24	20686	PJ	*		432.00	432.00
	1/24/25	12301	CDJ		432.00		0.00
PROSHRED	4/12/24	1401809	PJ	*		79.92	79.92
	5/10/24	12107	CDJ		79.92		0.00
	11/27/24	16073333	PJ	*		79.92	79.92
	12/17/24	12268	CDJ		79.92		0.00
P.S.G.	7/1/23	Balance Fwd					945.00
	7/1/23	11850	CDJ		945.00		0.00
	7/12/23	2023-081	PJ	*		306.15	306.15
	7/12/23	2023-080	PJ	*		125.60	431.75
	8/1/23	11873	CDJ		431.75		0.00
	8/13/23	0814	PJ	*		60.00	60.00
	9/1/23	11894	CDJ		60.00		0.00
	9/22/23	2023-101	PJ	*		872.00	872.00
	10/1/23	11917	CDJ		872.00		0.00
	1/2/24	HOS-5	PJ	*		152.00	152.00
	1/15/24	2023-140	PJ	*		170.00	322.00
	1/17/24	12002	CDJ		152.00		170.00
	2/1/24	12027	CDJ		170.00		0.00
	3/19/24	2024-025	PJ	*		797.80	797.80
	3/20/24	12064	CDJ		797.80		0.00
	3/26/24	2024-029	PJ	*		150.00	150.00
	4/1/24	12075	CDJ		150.00		0.00
	5/8/24	2024-040	PJ	*		1,125.00	1,125.00
	5/10/24	12108	CDJ		1,125.00		0.00
	5/24/24	2024-046	PJ	*		125.00	125.00
	6/1/24	12115	CDJ		125.00		0.00
	9/4/24	2024-073	PJ	*		1,163.84	1,163.84
	9/4/24	2024-072	PJ	*		250.00	1,413.84
	9/20/24	12199	CDJ		1,413.84		0.00
	9/24/24	2024-080	PJ	*		1,402.28	1,402.28
	9/24/24	2024-079	PJ	*		824.96	2,227.24
	10/1/24	12212	CDJ		2,227.24		0.00
	10/28/24	2024-082	PJ	*		943.61	943.61
	11/1/24	12236	CDJ		943.61		0.00
	11/19/24	2024-084	PJ	*		250.00	250.00
	11/20/24	12252	CDJ		250.00		0.00
RAYNOR OVERHEAD DOOR SALES, I	10/24/23	45896	PJ	*		470.00	470.00
	11/1/23	11943	CDJ		470.00		0.00
	8/22/24	46964	PJ	*		250.00	250.00
	9/1/24	12189	CDJ		250.00		0.00
	12/18/24	47377	PJ	*		640.00	640.00
	12/31/24	47426	PJ	*		185.00	825.00
	1/1/25	12277	CDJ		640.00		185.00
	1/15/25	12292	CDJ		185.00		0.00
	1/22/25	47489	PJ	*		590.00	590.00
	2/1/25	12318	CDJ		590.00		0.00
	3/11/25	8131	PJ	*		166.00	166.00
	3/14/25	8082	PJ	*		1,060.00	1,226.00
	3/16/25	12352	CDJ		1,226.00		0.00
	4/30/25	47868	PJ	*		375.00	375.00
	5/19/25	12403	CDJ		375.00		0.00
	6/11/25	48003	PJ	*		692.00	692.00
	6/17/25	12425	CDJ		692.00		0.00

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RSI ROOFING, INC.	11/21/23	4743543	PJ	*		431.44	431.44
	12/19/23	11978	CDJ		431.44		0.00
SAMPSON GLASS	7/1/23	Balance Fwd					140.00
	8/1/23	11874	CDJ		140.00		0.00
	3/15/24	1709	PJ	*		335.00	335.00
	3/20/24	12065	CDJ		335.00		0.00
	8/12/24	1813	PJ	*		415.00	415.00
	8/16/24	12177	CDJ		415.00		0.00
SANICO	10/10/23	S166960	PJ	*		111.33	111.33
	10/18/23	11929	CDJ		111.33		0.00
	11/2/23	S168558	PJ	*		691.39	691.39
	11/7/23	S168855	PJ	*		850.15	1,541.54
	11/16/23	S169536	PJ	*		1,382.78	2,924.32
	11/20/23	11957	CDJ		2,074.17		850.15
	12/7/23	S170802	PJ	*		97.18	947.33
	1/1/24	11991	CDJ		947.33		0.00
	11/22/24	S148871	PJ	*		1,793.98	1,793.98
	1/1/25	12278	CDJ		1,793.98		0.00
	2/4/25	S196647	PJ	*		890.82	890.82
	2/14/25	S197539	PJ	*		890.82	1,781.64
	2/15/25	12331	CDJ		890.82		890.82
	4/1/25	12367	CDJ		890.82		0.00
SCHWERZMANN & WISE, PC	7/31/23	007572-7/23	PJ	*		208.00	208.00
	9/1/23	11895	CDJ		208.00		0.00
	9/30/23	007572-9/23	PJ	*		104.00	104.00
	10/18/23	11930	CDJ		104.00		0.00
	11/30/23	007572-11/23	PJ	*		260.00	260.00
	12/19/23	11979	CDJ		260.00		0.00
	12/31/23	007572-12/23	PJ	*		182.00	182.00
	2/1/24	12028	CDJ		182.00		0.00
	3/31/24	007572-33124	PJ	*		265.00	265.00
	4/17/24	12084	CDJ		265.00		0.00
	5/31/24	007572-5/24	PJ	*		265.00	265.00
	6/19/24	12129	CDJ		265.00		0.00
	8/31/24	41776-83124	PJ	*		26.50	26.50
	8/31/24	41777-83124	PJ	*		291.50	318.00
	9/30/24	007572-9/24	PJ	*		1,404.50	1,722.50
	10/1/24	12213	CDJ		318.00		1,404.50
	10/31/24	007572-10/24	PJ	*		318.00	1,722.50
	11/20/24	12246	CDJ		1,404.50		318.00
	12/31/24	007572-12312	PJ	*		1,298.50	1,616.50
1/1/25	12279	CDJ		318.00		1,298.50	
2/15/25	12332	CDJ		1,298.50		0.00	
SEAWAY RENTAL CORP.	11/30/23	17059-RB1	PJ	*		1,962.00	1,962.00
	12/19/23	11980	CDJ		1,962.00		0.00
	12/31/23	172059-RB2	PJ	*		1,837.00	1,837.00
	1/17/24	12003	CDJ		1,837.00		0.00
	1/31/24	19868 - 1/2024	PJ	*		2,183.00	2,183.00
	2/15/24	12042	CDJ		2,183.00		0.00
	2/29/24	19868 - 2/2024	PJ	*		1,837.00	1,837.00
	3/20/24	12066	CDJ		1,837.00		0.00
	3/31/24	19868-33124	PJ	*		1,870.40	1,870.40
	4/17/24	12085	CDJ		1,870.40		0.00
	9/19/24	175489	PJ	*		1,965.00	1,965.00
	10/1/24	12214	CDJ		1,965.00		0.00
	11/11/24	176352-RB1	PJ	*		1,962.00	1,962.00
	1/1/25	12280	CDJ		1,962.00		0.00
	1/6/25	176352-RB2	PJ	*		1,837.00	1,837.00
	1/10/25	176775	PJ	*		336.00	2,173.00
	1/24/25	12302	CDJ		2,173.00		0.00
2/3/25	176352-RB3	PJ	*		1,837.00	1,837.00	
2/15/25	12333	CDJ		1,837.00		0.00	

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	3/3/25	176352-RB4	PJ	*		1,837.00	1,837.00
	3/13/25	176352-FINAL	PJ	*		621.81	2,458.81
	3/16/25	12353	CDJ		1,837.00		621.81
	4/1/25	12368	CDJ		621.81		0.00
SECURITY SUPPLY CORPORATION	8/31/23	00592-000420-	PJ	*		474.15	474.15
	9/19/23	11907	CDJ		474.15		0.00
	9/30/23	00592-000420-	PJ	*		1,052.77	1,052.77
	10/18/23	11931	CDJ		1,052.77		0.00
	1/31/24	00592-000420-	PJ	*		322.82	322.82
	2/15/24	12043	CDJ		322.82		0.00
	9/30/24	00592-000420-	PJ	*		228.46	228.46
	10/18/24	12222	CDJ		228.46		0.00
	10/21/24	05064401	PJ	*		639.21	639.21
	11/1/24	12237	CDJ		639.21		0.00
	12/13/24	05146301	PJ	*		10.34	10.34
	1/1/25	12281	CDJ		10.34		0.00
	3/13/25	05265001	PJ	*		347.87	347.87
	4/1/25	12369	CDJ		347.87		0.00
	6/30/25	00592-000420-	PJ	*		644.32	644.32
SERV-PRO	11/29/23	202309125-5	PJ	*		925.00	925.00
	12/1/23	11970	CDJ		925.00		0.00
	3/31/24	20240228-2	PJ	*		500.00	500.00
	4/17/24	12086	CDJ		500.00		0.00
	7/18/24	20240717-5	PJ	*		570.00	570.00
	8/1/24	12163	CDJ		570.00		0.00
	8/15/24	20240813-7	PJ	*		420.00	420.00
	8/16/24	12178	CDJ		420.00		0.00
SHELTER POINT LIFE	1/1/24	D588589-2024	PJ	*		676.20	676.20
	1/17/24	12004	CDJ		676.20		0.00
	1/10/25	D588589-2025	PJ	*		705.05	705.05
	1/15/25	12293	CDJ		705.05		0.00
SHERWIN WILLIAMS	9/30/23	1009-5458-5-9/	PJ	*		678.60	678.60
	10/18/23	11932	CDJ		678.60		0.00
	11/30/23	1009-5458-5-1	PJ	*		860.00	860.00
	12/19/23	11981	CDJ		860.00		0.00
	12/31/23	1009-5458-5-1	PJ	*		860.00	860.00
	1/17/24	12005	CDJ		860.00		0.00
BILLY SOLURI	4/15/24	ZOOM 22-24	PJ	*		299.80	299.80
	4/17/24	12087	CDJ		299.80		0.00
	8/14/24	00925089-SOL	PJ	*		50.40	50.40
	8/16/24	12179	CDJ		50.40		0.00
SWBG WHOLESALE INC.	11/1/23	1120-23	PJ	*		4,400.00	4,400.00
	11/20/23	11958	CDJ		4,400.00		0.00
	1/1/24	1226-1 OF 2	PJ	*		6,850.00	6,850.00
	1/17/24	12006	CDJ		6,850.00		0.00
	4/1/24	1226-2OF2	PJ	*		6,850.00	6,850.00
	4/17/24	12088	CDJ		6,850.00		0.00
	12/15/24	4077-24	PJ	*		3,700.00	3,700.00
	12/17/24	12269	CDJ		3,700.00		0.00
	3/1/25	030125-1OF2	PJ	*		6,850.00	6,850.00
	3/1/25	12342	CDJ		6,850.00		0.00
	4/15/25	041525-2OF2	PJ	*		6,850.00	6,850.00
	4/16/25	12382	CDJ		6,850.00		0.00
TK ELEVATOR CORP	7/1/23	3007363455	PJ	*		564.78	564.78
	7/12/23	11862	CDJ		564.78		0.00
	10/1/23	3007519857	PJ	*		564.78	564.78
	11/20/23	11959	CDJ		564.78		0.00
	1/1/24	3007670097	PJ	*		598.67	598.67
	1/17/24	12007	CDJ		598.67		0.00
	4/1/24	3007825969	PJ	*		598.68	598.68

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	4/17/24	12089	CDJ		598.68		0.00
	7/1/24	3007995086	PJ	*		598.68	598.68
	7/19/24	12149	CDJ		598.68		0.00
	10/1/24	3008141008	PJ	*		598.68	598.68
	10/18/24	12223	CDJ		598.68		0.00
	1/1/25	3008288947	PJ	*		634.60	634.60
	1/15/25	12294	CDJ		634.60		0.00
	4/1/25	3008449720	PJ	*		634.59	634.59
	4/16/25	12383	CDJ		634.59		0.00
	6/11/25	5002927215	PJ	*		2,648.45	2,648.45
Charter Communications	7/7/23	144093601070	PJ	*		275.29	275.29
	8/1/23	11875	CDJ		275.29		0.00
	8/7/23	144093601080	PJ	*		275.29	275.29
	9/1/23	11896	CDJ		275.29		0.00
	9/7/23	144093601090	PJ	*		275.29	275.29
	9/19/23	11908	CDJ		275.29		0.00
	10/6/23	144093601100	PJ	*		273.60	273.60
	10/18/23	11933	CDJ		273.60		0.00
	11/7/23	144093601110	PJ	*		275.29	275.29
	11/20/23	11960	CDJ		275.29		0.00
	12/7/23	144093601120	PJ	*		275.29	275.29
	12/19/23	11982	CDJ		275.29		0.00
	1/7/24	144093601010	PJ	*		275.29	275.29
	1/17/24	12008	CDJ		275.29		0.00
	2/7/24	144093601020	PJ	*		275.29	275.29
	3/1/24	12055	CDJ		275.29		0.00
	3/7/24	144093601030	PJ	*		277.25	277.25
	3/20/24	12067	CDJ		277.25		0.00
	4/7/24	144093601040	PJ	*		282.60	282.60
	4/17/24	12090	CDJ		282.60		0.00
	5/7/24	144093601050	PJ	*		287.88	287.88
	6/1/24	12116	CDJ		287.88		0.00
	6/7/24	144093601060	PJ	*		287.88	287.88
	6/19/24	12130	CDJ		287.88		0.00
	7/7/24	144093601070	PJ	*		287.88	287.88
	7/19/24	12150	CDJ		287.88		0.00
	8/7/24	144093601080	PJ	*		287.88	287.88
	8/16/24	12180	CDJ		287.88		0.00
	9/7/24	144093601090	PJ	*		287.88	287.88
	9/20/24	12200	CDJ		287.88		0.00
	10/7/24	144093601100	PJ	*		287.88	287.88
	10/18/24	12224	CDJ		287.88		0.00
	11/7/24	144093601110	PJ	*		287.88	287.88
	11/20/24	12247	CDJ		287.88		0.00
	12/7/24	144093601120	PJ	*		287.88	287.88
	1/1/25	12282	CDJ		287.88		0.00
	1/7/25	144093601010	PJ	*		287.88	287.88
	1/24/25	12303	CDJ		287.88		0.00
	2/7/25	144093601020	PJ	*		287.91	287.91
	2/15/25	12334	CDJ		287.91		0.00
	3/7/25	144093601030	PJ	*		301.92	301.92
	3/16/25	12354	CDJ		301.92		0.00
	4/7/25	144093601040	PJ	*		301.92	301.92
	4/16/25	12384	CDJ		301.92		0.00
	5/7/25	144093601050	PJ	*		301.92	301.92
	5/19/25	12404	CDJ		301.92		0.00
	6/7/25	144093601060	PJ	*		301.92	301.92
	6/17/25	12426	CDJ		301.92		0.00
UPSTATE YOUTH BASEBALL ASSOC,	7/1/23	2023-WB	PJ	*		2,300.00	2,300.00
	7/12/23	11863	CDJ		2,300.00		0.00
	7/1/24	14-18 - WB - 2	PJ	*		1,150.00	1,150.00
	7/1/24	13-15-T1-2024	PJ	*		1,000.00	2,150.00
	7/1/24	13-15-T2-2024	PJ	*		1,000.00	3,150.00
	7/1/24	12141	CDJ		3,150.00		0.00

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U.S. MATERIALS HANDLING	5/1/25	124956	PJ	*		202.50	202.50
	5/19/25	12405	CDJ		202.50		0.00
VERIZON	12/19/23	11983	CDJ		201.49		-201.49
	12/24/23	9950687168	PJ	*		201.49	0.00
	3/16/25	12355	CDJ		268.15		-268.15
	3/24/25	6107453600	PJ	*		268.15	0.00
VERIZON WIRELESS	7/1/23	Balance Fwd					201.91
	7/23/23	9938608881	PJ	*		207.15	409.06
	8/1/23	11876	CDJ		409.06		0.00
	8/18/23	11887	CDJ		202.05		-202.05
	8/24/23	9940995232	PJ	*		202.05	0.00
	9/19/23	11909	CDJ		202.20		-202.20
	9/23/23	9943391634	PJ	*		202.20	0.00
	10/18/23	11934	CDJ		202.52		-202.52
	10/24/23	9945806873	PJ	*		202.52	0.00
	11/20/23	11961	CDJ		202.52		-202.52
	11/23/23	9948244896	PJ	*		202.52	0.00
	1/17/24	12009	CDJ		202.56		-202.56
	1/24/24	9953160199	PJ	*		202.56	0.00
	2/15/24	12044	CDJ		538.40		-538.40
	2/22/24	9955629757	PJ	*		538.40	0.00
	3/20/24	12068	CDJ		251.18		-251.18
	3/24/24	9958086087	PJ	*		251.18	0.00
	4/17/24	12091	CDJ		250.94		-250.94
	4/23/24	9960582692	PJ	*		250.94	0.00
	5/10/24	12109	CDJ		250.94		-250.94
	5/24/24	9963075580	PJ	*		250.94	0.00
	6/19/24	12131	CDJ		250.94		-250.94
	6/23/24	9965583869	PJ	*		250.94	0.00
	7/19/24	12151	CDJ		251.19		-251.19
	7/24/24	9968025510	PJ	*		251.19	0.00
	8/16/24	12181	CDJ		255.45		-255.45
	8/24/24	9970450448	PJ	*		255.45	0.00
	9/20/24	12201	CDJ		255.26		-255.26
	9/23/24	9972847775	PJ	*		255.26	0.00
	10/18/24	12225	CDJ		255.52		-255.52
	10/24/24	9975264357	PJ	*		255.52	0.00
	11/20/24	12248	CDJ		255.52		-255.52
	11/23/24	9977705278	PJ	*		255.52	0.00
	12/17/24	12270	CDJ		264.96		-264.96
	12/24/24	6100110870	PJ	*		264.96	0.00
	1/24/25	6102557308	PJ	*		255.74	255.74
1/24/25	12304	CDJ		255.74		0.00	
2/15/25	12335	CDJ		267.99		-267.99	
2/21/25	6104995693	PJ	*		267.99	0.00	
4/23/25	6109951687	PJ	*		258.54	258.54	
5/1/25	12392	CDJ		258.54		0.00	
5/19/25	12406	CDJ		267.00		-267.00	
5/23/25	6112447060	PJ	*		267.00	0.00	
6/17/25	12427	CDJ		257.40		-257.40	
6/23/25	6114956165	PJ	*		257.40	0.00	
WASTE MANAGEMENT OF NEW YOR	7/1/23	Balance Fwd					695.87
	7/12/23	11864	CDJ		695.87		0.00
	7/25/23	3405747-0448-	PJ	*		697.20	697.20
	8/4/23	11882	CDJ		697.20		0.00
	8/25/23	3407181-0448-	PJ	*		712.35	712.35
	9/19/23	11910	CDJ		712.35		0.00
	9/25/23	3408837-0448-	PJ	*		719.26	719.26
	10/18/23	11935	CDJ		719.26		0.00
	10/25/23	3410305-0448-	PJ	*		829.42	829.42
	11/20/23	11962	CDJ		829.42		0.00
	11/27/23	3411779-0448-	PJ	*		817.42	817.42
	12/19/23	11984	CDJ		817.42		0.00
	12/26/23	3413360-0448	PJ	*		844.45	844.45

Watertown Industrial Center LDC
Vendor Ledgers
For the Period From Jul 1, 2023 to Jun 30, 2025

Filter Criteria Includes: Report order is by ID.

Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	1/17/24	12010	CDJ		844.45		0.00
	1/25/24	3414757-0448-	PJ	*		820.92	820.92
	2/15/24	12045	CDJ		820.92		0.00
	2/26/24	3416142-0448-	PJ	*		826.67	826.67
	3/20/24	12069	CDJ		826.67		0.00
	3/25/24	3417714-0448-	PJ	*		395.45	395.45
	4/17/24	12092	CDJ		395.45		0.00
	4/25/24	3419174-0448-	PJ	*		395.77	395.77
	5/10/24	12110	CDJ		395.77		0.00
	5/24/24	3420721-0448-	PJ	*		392.44	392.44
	6/1/24	12117	CDJ		392.44		0.00
	6/25/24	3422380-0448-	PJ	*		391.34	391.34
	7/19/24	12152	CDJ		391.34		0.00
	7/25/24	3424028-0448-	PJ	*		390.17	390.17
	8/16/24	12182	CDJ		390.17		0.00
	8/27/24	3435916-0448-	PJ	*		391.16	391.16
	9/20/24	12202	CDJ		391.16		0.00
	9/27/24	3438339-0448-	PJ	*		392.03	392.03
	10/18/24	12226	CDJ		392.03		0.00
	10/25/24	3441790-0448-	PJ	*		428.65	428.65
	11/20/24	12249	CDJ		428.65		0.00
	11/25/24	3443374-0448-	PJ	*		427.90	427.90
	12/17/24	12271	CDJ		427.90		0.00
	12/26/24	3445006-0448-	PJ	*		426.62	426.62
	1/15/25	12295	CDJ		426.62		0.00
	1/24/25	3446460-0448-	PJ	*		442.16	442.16
	2/15/25	12336	CDJ		442.16		0.00
	2/25/25	3447944-0448-	PJ	*		443.59	443.59
	3/16/25	12356	CDJ		443.59		0.00
	3/25/25	3449558-0448-	PJ	*		442.04	442.04
	4/1/25	12370	CDJ		442.04		0.00
	4/25/25	3451075-0448-	PJ	*		440.98	440.98
	5/1/25	12393	CDJ		440.98		0.00
	5/23/25	3452714-0448-	PJ	*		438.98	438.98
	6/1/25	12415	CDJ		438.98		0.00
W.B. MASON COMPANY, INC.	7/31/23	STMT5639609	PJ	*		271.72	271.72
	8/18/23	11888	CDJ		271.72		0.00
	9/30/23	STMT5778657	PJ	*		357.64	357.64
	10/18/23	11936	CDJ		357.64		0.00
	11/1/23	STMT5848955	PJ	*		576.76	576.76
	11/20/23	11963	CDJ		576.76		0.00
	12/31/23	STMT5994953	PJ	*		564.31	564.31
	1/17/24	12011	CDJ		564.31		0.00
	2/28/24	STMT6142879	PJ	*		361.38	361.38
	3/20/24	12070	CDJ		361.38		0.00
	3/31/24	STMT6217735	PJ	*		154.07	154.07
	4/17/24	12093	CDJ		154.07		0.00
	4/30/24	STMT6288379	PJ	*		288.43	288.43
	5/10/24	12111	CDJ		288.43		0.00
	6/30/24	STMT6437747	PJ	*		304.70	304.70
	7/19/24	12153	CDJ		304.70		0.00
	7/31/24	STMT6514562	PJ	*		371.78	371.78
	8/16/24	12183	CDJ		371.78		0.00
	8/28/24	STMT6587538	PJ	*		1,099.24	1,099.24
	9/20/24	12203	CDJ		1,099.24		0.00
	9/30/24	STMT6664053	PJ	*		353.92	353.92
	10/18/24	12227	CDJ		353.92		0.00
	10/30/24	STMT6735822	PJ	*		288.94	288.94
	11/20/24	12250	CDJ		288.94		0.00
	12/30/24	STMT6890681	PJ	*		454.92	454.92
	12/31/24	STMT6966707	PJ	*		312.26	767.18
	1/24/25	12305	CDJ		454.92		312.26
	2/15/25	12337	CDJ		312.26		0.00
	2/26/25	STMT7042581	PJ	*		283.29	283.29
	3/16/25	12357	CDJ		283.29		0.00
	4/30/25	STMT 2264349	PJ	*		284.89	284.89

Watertown Industrial Center LDC
Vendor Ledgers
For the Period From Jul 1, 2023 to Jun 30, 2025

Filter Criteria includes: Report order is by ID.

Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	5/19/25	12407	CDJ		284.89		0.00
	6/30/25	STMT7383930	PJ	*		515.10	515.10
WESTELCOM	7/6/23	47572	PJ	*		104.50	104.50
	8/1/23	11877	CDJ		104.50		0.00
	8/6/23	48969	PJ	*		104.51	104.51
	9/1/23	11897	CDJ		104.51		0.00
	9/6/23	50423	PJ	*		106.75	106.75
	9/19/23	11911	CDJ		106.75		0.00
	10/6/23	51821	PJ	*		105.82	105.82
	10/18/23	11937	CDJ		105.82		0.00
	11/6/23	53222	PJ	*		106.21	106.21
	11/20/23	11964	CDJ		106.21		0.00
	12/6/23	54602	PJ	*		105.23	105.23
	12/19/23	11985	CDJ		105.23		0.00
	1/6/24	55990	PJ	*		105.06	105.06
	1/17/24	12012	CDJ		105.06		0.00
	2/6/24	57321	PJ	*		105.30	105.30
	3/1/24	12056	CDJ		105.30		0.00
	3/6/24	58719	PJ	*		106.69	106.69
	3/20/24	12071	CDJ		106.69		0.00
	4/6/24	60101	PJ	*		104.86	104.86
	4/17/24	12094	CDJ		104.86		0.00
	5/6/24	61498	PJ	*		105.01	105.01
	6/1/24	12118	CDJ		105.01		0.00
	6/6/24	62896	PJ	*		106.40	106.40
	6/19/24	12132	CDJ		106.40		0.00
	7/6/24	64271	PJ	*		105.03	105.03
	7/19/24	12154	CDJ		105.03		0.00
	8/6/24	65652	PJ	*		105.17	105.17
	9/1/24	12190	CDJ		105.17		0.00
	9/6/24	67030	PJ	*		106.61	106.61
	9/20/24	12204	CDJ		106.61		0.00
	10/7/24	68395	PJ	*		105.26	105.26
	10/18/24	12228	CDJ		105.26		0.00
	10/31/24	11/6/24	PJ	*		105.25	105.25
	11/20/24	12251	CDJ		105.25		0.00
	12/6/24	71138	PJ	*		105.36	105.36
	1/1/25	12283	CDJ		105.36		0.00
	1/6/25	72501	PJ	*		212.26	212.26
	1/24/25	12306	CDJ		212.26		0.00
	3/6/25	75229	PJ	*		105.38	105.38
	3/16/25	12358	CDJ		105.38		0.00
	4/6/25	76605	PJ	*		105.45	105.45
	4/16/25	12385	CDJ		105.45		0.00
	5/6/25	77982	PJ	*		105.51	105.51
	5/19/25	12408	CDJ		105.51		0.00
	6/17/25	12428	CDJ		107.91		-107.91
	6/25/25	4290782	PJ	*		107.91	0.00
G.W. WHITE & SON INC.	7/1/23	Balance Fwd					409.95
	7/12/23	11865	CDJ		409.95		0.00
	8/31/23	105092-8/23	PJ	*		520.26	520.26
	9/19/23	11912	CDJ		520.26		0.00
	10/31/23	105092 - 10/23	PJ	*		420.67	420.67
	11/20/23	11965	CDJ		420.67		0.00
	12/31/23	105092 - 12/23	PJ	*		42.30	42.30
	2/1/24	12029	CDJ		42.30		0.00
	5/31/24	105092-5/24	PJ	*		109.99	109.99
	6/19/24	12133	CDJ		109.99		0.00
	6/30/24	105092-6/24	PJ	*		527.43	527.43
	7/31/24	105092-7/24	PJ	*		83.89	611.32
	8/1/24	12164	CDJ		527.43		83.89
	8/16/24	12184	CDJ		83.89		0.00
	8/31/24	105092-8/24	PJ	*		127.99	127.99
	9/20/24	12205	CDJ		127.99		0.00
	12/31/24	105092-12/24	PJ	*		159.21	159.21

Watertown Industrial Center LDC
Vendor Ledgers
For the Period From Jul 1, 2023 to Jun 30, 2025

Filter Criteria includes: Report order is by ID.

Vendor	Date	Trans No	Typ	Pai	Debit Amt	Credit Amt	Balance
	1/15/25	12296	CDJ		159.21		0.00
	5/31/25	105092-5/25	PJ	*		432.43	432.43
	6/17/25	12429	CDJ		432.43		0.00
WATERTOWN INDUSTRIAL CENTER	7/1/23	Balance Fwd					-3.00
WATERTOWN LOCAL DEVELOPMENT	7/1/23	7/23 LOAN	PJ	*		2,218.39	2,218.39
	8/1/23	8/23 LOAN	PJ	*		2,218.39	4,436.78
	8/1/23	11878	CDJ		4,436.78		0.00
	9/1/23	9/23 LOAN	PJ	*		2,218.39	2,218.39
	9/1/23	11898	CDJ		2,218.39		0.00
	10/1/23	10/23 LOAN	PJ	*		2,218.39	2,218.39
	10/1/23	11918	CDJ		2,218.39		0.00
	11/1/23	11/23 LOAN	PJ	*		2,218.39	2,218.39
	11/1/23	11944	CDJ		2,218.39		0.00
	12/1/23	12/23 LOAN	PJ	*		2,218.39	2,218.39
	12/1/23	11971	CDJ		2,218.39		0.00
	1/1/24	1/24 LOAN	PJ	*		2,218.39	2,218.39
	1/1/24	11992	CDJ		2,218.39		0.00
	2/1/24	2/24 LOAN	PJ	*		2,218.39	2,218.39
	2/1/24	12030	CDJ		2,218.39		0.00
	3/1/24	3/24 LOAN	PJ	*		2,218.39	2,218.39
	3/1/24	12057	CDJ		2,218.39		0.00
	4/1/24	4/24 LOAN	PJ	*		2,218.39	2,218.39
	4/1/24	12076	CDJ		2,218.39		0.00
	5/1/24	5/24 LOAN	PJ	*		2,218.39	2,218.39
	5/1/24	12097	CDJ		2,218.39		0.00
	6/1/24	6/24 LOAN	PJ	*		2,218.39	2,218.39
	6/1/24	12119	CDJ		2,218.39		0.00
	7/1/24	7/24 LOAN	PJ	*		2,218.39	2,218.39
	7/1/24	12142	CDJ		2,218.39		0.00
	8/1/24	8/24 LOAN	PJ	*		2,218.39	2,218.39
	8/1/24	12165	CDJ		2,218.39		0.00
	9/1/24	9/24 LOAN	PJ	*		2,218.39	2,218.39
	9/1/24	12191	CDJ		2,218.39		0.00
	10/1/24	10/24 LOAN	PJ	*		2,218.39	2,218.39
	10/1/24	12215	CDJ		2,218.39		0.00
	11/1/24	11/24 LOAN	PJ	*		2,218.39	2,218.39
	11/1/24	12238	CDJ		2,218.39		0.00
	12/1/24	12/24 LOAN	PJ	*		2,218.39	2,218.39
	12/1/24	12259	CDJ		2,218.39		0.00
	1/1/25	1/25 LOAN	PJ	*		2,218.39	2,218.39
	1/1/25	12284	CDJ		2,218.39		0.00
	2/1/25	2/25 LOAN	PJ	*		2,218.39	2,218.39
	2/1/25	12319	CDJ		2,218.39		0.00
	3/1/25	3/25 LOAN	PJ	*		2,218.39	2,218.39
	3/1/25	12343	CDJ		2,218.39		0.00
	4/1/25	4/25 LOAN	PJ	*		2,218.39	2,218.39
	4/1/25	12371	CDJ		2,218.39		0.00
	5/1/25	5/25 LOAN	PJ	*		2,218.39	2,218.39
	5/1/25	12394	CDJ		2,218.39		0.00
	6/1/25	6/25 LOAN	PJ	*		2,218.39	2,218.39
	6/1/25	12416	CDJ		2,218.39		0.00
					1,184,986.3	1,234,729.0	61,314.33

EXHIBIT "2"

EXHIBIT "2"

Watertown Industrial Center LDC
Capital Projects Expenses 2015 - 2025 at the WCBI Facility
 To be used in relationship to Question I) Project Location

Year		Capital Cost
2015	\$	482,791.00
2016		46,449.00
2017		55,090.00
2018		415,222.00
2019		18,825.00
2020		23,091.00
2021		46,220.00
2022		87,979.00
2023		69,669.00
2024		36,435.00
2025		500,111.00
Total	\$	1,781,882.00
Average	\$	161,989.27

**Watertown Industrial Center LDC
General Ledger**

For the Period From Jun 1, 2015 to Jun 30, 2025

Filter Criteria includes: 1) IDs: 150804. Report order is by ID. Report is printed in Detail Format.

Account ID Account Description	Date Referenc	Jrnl	Trans Description	Debit Amt	Credit Amt	Balance
150804 Capital Improvements	6/1/15		Beginning Balance			3,299,752.39
	6/30/15 BLDG B	GE	TRANSFER BLDG. B RENOVATION PROJECT FROM WIP TO FIXED ASSET	482,791.19		
			Current Period Change	482,791.19		482,791.19
	6/30/15		Fiscal Year End Balance			3,782,543.58
	7/1/15		Beginning Balance			3,782,543.58
	8/1/15		Beginning Balance			3,782,543.58
	9/1/15		Beginning Balance			3,782,543.58
	10/1/15		Beginning Balance			3,782,543.58
	11/1/15		Beginning Balance			3,782,543.58
	12/1/15		Beginning Balance			3,782,543.58
	1/1/16		Beginning Balance			3,782,543.58
	2/1/16		Beginning Balance			3,782,543.58
	3/1/16		Beginning Balance			3,782,543.58
	4/1/16		Beginning Balance			3,782,543.58
	5/1/16		Beginning Balance			3,782,543.58
	6/1/16		Beginning Balance			3,782,543.58
	6/30/16 ADJ ENT	GE	TO CAPITALIZE SITE IMPROVEMENTS RECORDED AS EXPENSES	3,033.00		
	6/30/16 RECLAS	GE	TO RECLASSIFY WIP PROJECTS COMPLETED DURING THE CURRENT YEAR	43,416.00		
			Current Period Change	46,449.00		46,449.00
	6/30/16		Fiscal Year End Balance			3,828,992.58
	7/1/16		Beginning Balance			3,828,992.58
	8/1/16		Beginning Balance			3,828,992.58
	9/1/16		Beginning Balance			3,828,992.58
	10/1/16		Beginning Balance			3,828,992.58
	11/1/16		Beginning Balance			3,828,992.58
	12/1/16		Beginning Balance			3,828,992.58
	1/1/17		Beginning Balance			3,828,992.58
	2/1/17		Beginning Balance			3,828,992.58
	3/1/17		Beginning Balance			3,828,992.58
	4/1/17		Beginning Balance			3,828,992.58
	5/1/17		Beginning Balance			3,828,992.58
	6/1/17		Beginning Balance			3,828,992.58

Watertown Industrial Center LDC
General Ledger
For the Period From Jun 1, 2015 to Jun 30, 2025

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Account ID Account Description	Date Referenc	Jrnl	Trans Description	Debit Amt	Credit Amt	Balance
	6/30/17 ADJ ENT	GE	To move fixed assets to Capital Accounts from expenses account and record depreciation	7,025.00		
	6/30/17 ADJ ENT	GE	TO RECLASSIFY FINISHED PROJECTS INTO CAPITAL IMPROVEMENTS	30,038.00		
	6/30/17 ADJ ENT	GE	TO RECLASSIFY REMAINDER OF COMPLETED WIP TO CAPITAL IMPROVMENTS	18,027.00		
			Current Period Change	55,090.00		55,090.00
	6/30/17		Fiscal Year End Balance			3,884,082.58
	7/1/17		Beginning Balance			3,884,082.58
	8/1/17		Beginning Balance			3,884,082.58
	9/1/17		Beginning Balance			3,884,082.58
	10/1/17		Beginning Balance			3,884,082.58
	11/1/17		Beginning Balance			3,884,082.58
	12/1/17		Beginning Balance			3,884,082.58
	1/1/18		Beginning Balance			3,884,082.58
	2/1/18		Beginning Balance			3,884,082.58
	3/1/18		Beginning Balance			3,884,082.58
	4/1/18		Beginning Balance			3,884,082.58
	5/1/18		Beginning Balance			3,884,082.58
	6/1/18		Beginning Balance			3,884,082.58
	6/30/18 ADJ 1 A	GE	TO ADD FIXED ASSETS AND RECORD DEPRECIATION FOR FIXED ASSETS AS IDENTIFIED AS UNRECORDED FIXED ASSETS	5,822.00		
	6/30/18 ADJ 2 A	GE	MOVE COMPLETED PROJECT BLDG. A RENOVATION PROJECT FROM WIP TO FIXED ASSETS	389,640.00		
	6/30/18 ADJ 3 A	GE	MOVE COMPLETED WINDOW PROJECT BLDG. A FROM WIP TO FIXED ASSETS	19,760.00		
			Current Period Change	415,222.00		415,222.00
	6/30/18		Fiscal Year End Balance			4,299,304.58
	7/1/18		Beginning Balance			4,299,304.58
	8/1/18		Beginning Balance			4,299,304.58
	9/1/18		Beginning Balance			4,299,304.58
	10/1/18		Beginning Balance			4,299,304.58
	11/1/18		Beginning Balance			4,299,304.58
	12/1/18		Beginning Balance			4,299,304.58
	1/1/19		Beginning Balance			4,299,304.58

**Watertown Industrial Center LDC
General Ledger**

For the Period From Jun 1, 2015 to Jun 30, 2025

Filter Criteria includes: 1) IDs: 150804. Report order is by ID. Report is printed in Detail Format.

Account ID Account Description	Date Referenc	Jrnl	Trans Description	Debit Amt	Credit Amt	Balance
	2/1/19		Beginning Balance			4,299,304.58
	3/1/19		Beginning Balance			4,299,304.58
	4/1/19		Beginning Balance			4,299,304.58
	5/1/19		Beginning Balance			4,299,304.58
	6/1/19		Beginning Balance			4,299,304.58
6/30/19 ADJ 1 A		GE	MOVE MAINTENANCE EXPENSES TO FIXED ASSETS - ADJUSTING JOURNAL ENTRY AUDIT	10,973.00		
6/30/19 ADJ 2 A		GE	AMORTIZE CLOSING COST OF BUILDING A PROJECT - ADJUSTING ENTRY AUDIT Current Period Change	7,852.00		
				18,825.00		18,825.00
6/30/19			Fiscal Year End Balance			4,318,129.58
	7/1/19		Beginning Balance			4,318,129.58
	8/1/19		Beginning Balance			4,318,129.58
	9/1/19		Beginning Balance			4,318,129.58
	10/1/19		Beginning Balance			4,318,129.58
	11/1/19		Beginning Balance			4,318,129.58
	12/1/19		Beginning Balance			4,318,129.58
	1/1/20		Beginning Balance			4,318,129.58
	2/1/20		Beginning Balance			4,318,129.58
	3/1/20		Beginning Balance			4,318,129.58
	4/1/20		Beginning Balance			4,318,129.58
	5/1/20		Beginning Balance			4,318,129.58
	6/1/20		Beginning Balance			4,318,129.58
6/30/20 ADJ ENT		GE	TO ADJUST ITEMS TO FIXED ASSETS BASED ON CAPITALIZATION POLICY Current Period Change	23,091.00		
				23,091.00		23,091.00
6/30/20			Fiscal Year End Balance			4,341,220.58
	7/1/20		Beginning Balance			4,341,220.58
	8/1/20		Beginning Balance			4,341,220.58
	9/1/20		Beginning Balance			4,341,220.58
	10/1/20		Beginning Balance			4,341,220.58
	11/1/20		Beginning Balance			4,341,220.58
	12/1/20		Beginning Balance			4,341,220.58
	1/1/21		Beginning Balance			4,341,220.58

Watertown Industrial Center LDC
General Ledger

For the Period From Jun 1, 2015 to Jun 30, 2025

Filter Criteria includes: 1) IDs: 150804. Report order is by ID. Report is printed in Detail Format.

Account ID Account Description	Date Referenc	Jrnl	Trans Description	Debit Amt	Credit Amt	Balance
	2/1/21		Beginning Balance			4,341,220.58
	3/1/21		Beginning Balance			4,341,220.58
	4/1/21		Beginning Balance			4,341,220.58
	5/1/21		Beginning Balance			4,341,220.58
	6/1/21		Beginning Balance			4,341,220.58
6/30/21 ADJ ENT	GE		TO CAPITALIZE COMPLETED PROJECTS	44,970.00		
6/30/21 ADJ ENT	GE		TO ADJ FOR UNRECORDED FIXED ASSETS	1,250.00		
			Current Period Change	46,220.00		46,220.00
	6/30/21		Fiscal Year End Balance			4,387,440.58
	7/1/21		Beginning Balance			4,387,440.58
	8/1/21		Beginning Balance			4,387,440.58
	9/1/21		Beginning Balance			4,387,440.58
	10/1/21		Beginning Balance			4,387,440.58
	11/1/21		Beginning Balance			4,387,440.58
	12/1/21		Beginning Balance			4,387,440.58
	1/1/22		Beginning Balance			4,387,440.58
	2/1/22		Beginning Balance			4,387,440.58
	3/1/22		Beginning Balance			4,387,440.58
	4/1/22		Beginning Balance			4,387,440.58
	5/1/22		Beginning Balance			4,387,440.58
	6/1/22		Beginning Balance			4,387,440.58
6/30/22 ADJ ENT	GE		TO CAPITALIZE PROJECTS COMPLETED IN CY	87,979.00		
			Current Period Change	87,979.00		87,979.00
	6/30/22		Fiscal Year End Balance			4,475,419.58
	7/1/22		Beginning Balance			4,475,419.58
	8/1/22		Beginning Balance			4,475,419.58
	9/1/22		Beginning Balance			4,475,419.58
	10/1/22		Beginning Balance			4,475,419.58
	11/1/22		Beginning Balance			4,475,419.58
	12/1/22		Beginning Balance			4,475,419.58
	1/1/23		Beginning Balance			4,475,419.58
	2/1/23		Beginning Balance			4,475,419.58
	3/1/23		Beginning Balance			4,475,419.58
	4/1/23		Beginning Balance			4,475,419.58

**Watertown Industrial Center LDC
General Ledger**

For the Period From Jun 1, 2015 to Jun 30, 2025

Filter Criteria includes: 1) IDs: 150804. Report order is by ID. Report is printed in Detail Format.

Account ID Account Description	Date Referenc	Jrnl	Trans Description	Debit Amt	Credit Amt	Balance
	5/1/23		Beginning Balance			4,475,419.58
	6/1/23		Beginning Balance			4,475,419.58
6/30/23 ADJ ENT	GE		TO CAPITALIZE PROJECTS COMPLETED IN FY	69,669.00		
			Current Period Change	69,669.00		69,669.00
	6/30/23		Fiscal Year End Balance			4,545,088.58
	7/1/23		Beginning Balance			4,545,088.58
	8/1/23		Beginning Balance			4,545,088.58
	9/1/23		Beginning Balance			4,545,088.58
	10/1/23		Beginning Balance			4,545,088.58
	11/1/23		Beginning Balance			4,545,088.58
	12/1/23		Beginning Balance			4,545,088.58
	1/1/24		Beginning Balance			4,545,088.58
	2/1/24		Beginning Balance			4,545,088.58
	3/1/24		Beginning Balance			4,545,088.58
	4/1/24		Beginning Balance			4,545,088.58
	5/1/24		Beginning Balance			4,545,088.58
	6/1/24		Beginning Balance			4,545,088.58
6/30/24 ADJ. EN	GE		CAPITALIZE COMPLETED WIP PROJECTS	32,335.00		
6/30/24 ADJ. EN	GE		TO ADJUST FOR FIXED ASSETS INCLUDED IN EXPENSES	4,100.00		
			Current Period Change	36,435.00		36,435.00
	6/30/24		Fiscal Year End Balance			4,581,523.58
	7/1/24		Beginning Balance			4,581,523.58
	8/1/24		Beginning Balance			4,581,523.58
	9/1/24		Beginning Balance			4,581,523.58
	10/1/24		Beginning Balance			4,581,523.58
	11/1/24		Beginning Balance			4,581,523.58
	12/1/24		Beginning Balance			4,581,523.58
	1/1/25		Beginning Balance			4,581,523.58
	2/1/25		Beginning Balance			4,581,523.58
	3/1/25		Beginning Balance			4,581,523.58
	4/1/25		Beginning Balance			4,581,523.58
	5/1/25		Beginning Balance			4,581,523.58
	6/1/25		Beginning Balance			4,581,523.58

Watertown Industrial Center LDC

General Ledger

For the Period From Jun 1, 2015 to Jun 30, 2025

Filter Criteria includes: 1) IDs: 150804. Report order is by ID. Report is printed in Detail Format.

Account ID Account Description	Date Referenc	Jrnl	Trans Description	Debit Amt	Credit Amt	Balance
	6/30/25 ADJ ENT	GE	ADJ #7 TO CAPITALIZE CAPITAL PROJECTS Current Period Change	500,111.00 500,111.00		500,111.00
	6/30/25		Ending Balance			5,081,634.58

EXHIBIT "3"

EXHIBIT "3"

PILOT Computation Sheet								
Company: Watertown Industrial Center, LDC			Parcel ID: 4-09.102.004					
Address: 800 Starbuck Ave. Watertown, NY			Started:			Expiration:		
Exemption Based On Occupancy								
REGULAR PILOT CALCULATION								
YR	Tax Year	Taxing Jurisdiction	% of Exemption	Tax Rate	Assessed Value	Amount of Tax Due	With Pilot Tax Due	% Occupied
Straight Exemption		Jefferson County	31%	\$7.76	\$1,454,000	11,267.41	7,755.86	69%
Weighted - Office		Jefferson County		\$7.76	\$563,107	4,371.40	3,958.29	91%
Weighted - FLEX		Jefferson County		\$7.76	\$696,208	5,404.67	5,193.70	96%
Weighted - Subpar		Jefferson County		\$7.76	\$194,938	1,513.30	305.36	20%
					\$1,454,253	\$11,289.37	\$9,457.35	
Straight Exemption		City of Watertown	31%	\$8.51	\$1,454,000	12,378.63	8,505.66	69%
Weighted - Office		City of Watertown		\$8.51	\$563,107	4,794.01	4,340.95	91%
Weighted - FLEX		City of Watertown		\$8.51	\$696,208	5,927.17	5,698.80	96%
Weighted - Subpar		City of Watertown		\$8.51	\$194,938	1,659.60	334.69	20%
					\$1,454,253	\$12,380.78	\$10,371.64	
Straight Exemption		Watertown School	31%	\$10.32	\$1,454,000	15,001.60	10,307.90	69%
Weighted - Office		Watertown School		\$10.32	\$563,107	5,809.80	5,260.75	91%
Weighted - FLEX		Watertown School		\$10.32	\$696,208	7,183.05	6,802.67	96%
Weighted - Subpar		Watertown School		\$10.32	\$194,938	2,011.25	405.84	20%
					\$1,454,253	15,004.11	12,669.26	
Total Due in Taxes						\$ 38,667.64		
Total Due Straight PILOT							\$ 26,569.42	
Total Due Weighted Broken out							\$ 32,398.28	

Type	Notes		% Occupied	% Unoccupied
	Total Available	Total Leased		
Office	22,126.00	20,035.00	90.55%	9.45%
Flex	95,633.00	91,900.00	96.10%	3.90%
Subpar	63,914.00	12,897.00	20.18%	79.82%
Total	181,673.00	124,832.00	68.71%	31.29%

	Percent of Whole	
	Available	Percent of Total
Office	22,126.00	12%
Flex	95,633.00	53%
Subpar	63,914.00	35%
Total	181,673.00	100%

Assessment Calculation			
Breakdown of Value	Sq.ft. %	Assessed Value%	Assessed Value \$
Office	12.18%	38.72%	\$ 563,106.70
Flex	52.64%	47.87%	696,208.24
Subpar	35.18%	13.40%	194,937.70
Total	100.00%	100.00%	\$ 1,454,252.64

Value/Total Available	Per Sq.ft. Value
Office	\$ 25.46
Flex	\$ 7.28
Subpar	\$ 3.05

Tax Rates	\$ per \$1,000
County	\$ 7.76
City	\$ 8.61
School	\$ 10.32

EXHIBIT "4"

EXHIBIT "4"

NYS-45

Reference these numbers in all correspondence:

UI Employer registration number [REDACTED]

Withholding identification number [REDACTED]

Employer legal name:
WATERTOWN INDUSTRIAL CENTER LO

Quarterly Combined Withholding, Wage Reporting, And Unemployment Insurance Return

Mark an X in only one box to indicate the quarter (complete a separate return for each quarter) and enter the year.

Jan 1 - 1 Apr 1 - 2 July 1 - 3 Oct 1 - 4 Y Y
 Mar 31 Jun 30 Sep 30 Dec 31 Year 25

Are dependent health insurance benefits available to any employee? Yes No

If amended return, mark an X in the box.

If seasonal employer, mark an X in the box.

For office use only

Postmark

Received date

UI SK AL SI WT SK

Employer address:

Mailing address (number and street or PO Box) 800 STARBUCK AVENUE	City, village, or post office WATERTOWN	State NY	ZIP code 13601
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Note: Parts A, B, and C must be completed for this return to be accepted.

Part A - Unemployment Insurance (UI) information

Number of employees	a. First month	b. Second month	c. Third month
Enter the number of full-time and part-time covered employees who worked during or received pay for the week that includes the 12th day of each month.	3	4	2

	Original or previously reported amounts	Corrected amounts (for amended returns only)	Difference (for amended returns only)
1. Total remuneration paid this quarter	39353.00	1a	.00 1b
2. Remuneration paid this quarter in excess of the UI wage base since January 1 (see instructions)	34891.00	2a	.00 2b
3. Wages subject to contribution (see instructions)	4462.00	3a	.00 3b
4. UI contributions due (see instructions)	90.36	4a	
Enter your UI Rate <input type="text" value="2"/> <input type="text" value="025"/> %			
5. Re-employment service fund (see instructions)	3.35	5a	
6. Subtotal (see instructions)	93.71	6a	

If amending, leave lines 7, 8, and 9 blank. Continue with line 10 (see instructions).

7. UI previously underpaid with interest			
8. Total of lines 6 and 7	93.71		
9. Enter UI previously overpaid			
10. Total UI amounts due (if line 8 is greater than line 9, enter the difference if amending, see instructions)	93.71		
11. Total UI overpaid - (if line 9 is greater than line 8, enter the difference and mark box 12 below, if amending, see instructions)			
12. Apply to outstanding liabilities or refund, or both			

* An overpayment of either UI contributions or withholding tax cannot be used to offset an amount due for the other.

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Withholding identification number [REDACTED]

Part B - Withholding tax (WT) information

13. Total tax withheld (from Part C, line 24)	1701.50
14. WT credit from previous quarter's return (see instr.)	
15. Form NYS-1 payments made for quarter	1472.89
16. WT payments made with previously filed Forms NYS-45 (for amended returns only) ...	
17. Total payments (add lines 14, 15, and 16)	1472.89
18. WT overpayment, if any, shown on previously filed Forms NYS-45 or previously adjusted by NYS (for amended returns only)	
19. Subtract line 18 from line 17	1472.89
20. Total WT amount due (if line 13 is greater than line 19, enter difference)	228.61
21. Total WT overpaid * (if line 19 is greater than line 13, enter difference here and mark an X in 21a or 21b)	
21a. Refund (see instructions) <input type="checkbox"/> OR 21b. Credit to next quarter withholding tax..... <input type="checkbox"/>	
22. Total payment due (add lines 20 and 21; make one remittance payable to NYS Employment Contributions and Taxes)	322.32

* An overpayment of either UI contributions or withholding tax cannot be used to offset an amount due for the other.

Change of business information

If you permanently ceased paying wages, enter the date (mmdyy) of the final payroll.....

If you sold or transferred all or part of your business:

- Mark an X to indicate whether in whole or in part .
- Enter the date of transfer (mmdyy)
- Complete the information below about the acquiring entity

Legal name			EIN
Mailing address (number and street or PO Box)	City, village, or post office	State	ZIP code

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